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### Ghana's economy

Still a long way to go  
for an IMF model

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### Japanese textiles

Companies cut coats  
to suit their cloth

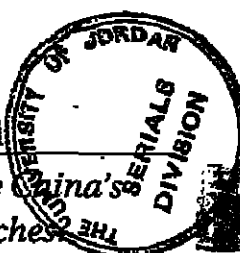
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### Zhu Rongji

Can he tame China's  
nouveau riches

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### Chemicals in Europe

East's cheap exports  
upset the applecart

Page 5

# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY JULY 6 1993

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## Britain shelves £500m plan for air defence system

Britain is to shelve a £500m-plus plan for a new air defence missile system, defence secretary Malcolm Rifkind announced on publication of the government's annual defence white paper. There would be broad-ranging cuts in warships, submarines and fighters and the cancellation of two weapons projects. The UK would also follow the US and Germany in withdrawing from a new anti-tank weapon to be fired from multiple rocket launchers. Page 18

**Siemens Nixdorf**, the Siemens group's loss-making computer subsidiary, warned of no upturn as appreciation of the D-Mark and price-cutting dashed hopes of improved results this year. Page 19

**Telecoms are E Europe 'obstacle'** Companies in eastern Europe and Russia see poor telecommunications as their main barrier to exports, says an international survey. Page 18

**QEC/Bao talks 'cease'** The two companies said discussions on combining their defence interests were called off because of press publicity. The resumption of talks was not ruled out. Page 19; Lex, Page 18

**National Power**, the UK's largest power generator, is to take its biggest step overseas to date with a \$160m acquisition in the US. Page 19

**Scope for UK growth** Britain has the potential for a period of relatively high growth without undue inflation, a panel of independent economic forecasters said. Page 8; Lex, Page 18

**Kohl appoints Kanther as interior minister**

Manfred Kanther (left), leader of the Christian Democratic Union in Hesse, was appointed German interior minister following the resignation of Rudolf Seiters over a bungled anti-terrorist operation. Mr Seiters' departure is potentially the most damaging blow in recent months to the political credibility of Chancellor Helmut Kohl. He was the ninth minister to leave the cabinet in the past 18 months. Kohl acts to fill the breach. Page 2

**Bosnia aid worker shot dead** British relief worker Christine Wilcock was shot dead by a sniper in the Bosnian capital Sarajevo when the truck she was travelling in came under fire. Disease fear as Bosnia fighting flares. Page 3

**Italy wants say in Somalia** Italy demanded a greater say in running the United Nations military operations in Somalia as an emotional funeral was staged for the three Italian soldiers killed in the Somali capital Mogadishu. Page 6

**Groupe Bull**, the troubled French computer company, plans to cut its worldwide workforce by 6,500 by the end of next year in the hope of returning to profit in 1995. Page 20

**Murdoch in magazine talks** Rupert Murdoch, head of News Corporation, is negotiating the purchase of a substantial shareholding in Better Life, a Shanghai-based lifestyle magazine. Page 19

**Europe moves on acid rain** A compromise is emerging between European countries seeking a timetable to reduce emissions from power stations which cause acid rain. Page 2

**Gonzalez wins union backing** Spanish prime minister Felipe Gonzalez won agreement from the country's two leading unions to start talks on a long-term wages pact. Page 2

**Confidence win for Turkey PM** Turkey's first woman prime minister Tansu Ciller won a parliamentary vote of confidence as deputies rallied to her support. Debut of fire. Page 3

**SA death toll rises** South Africa's political violence death toll rose to at least 40 in the three days since a date was set for the country's first multiracial election.

**Anglo American Industrial Corporation** of South Africa and the South Korean Daewoo group have established a 50-50 joint venture to manufacture high-value consumer goods and exploit international technology markets. Page 20

**Poll protest disrupts Lagos** Traffic in Nigeria's biggest city, Lagos, was disrupted at the start of a one-week protest called by civil rights activists over the military government's cancellation of last month's presidential poll.

**Mafia millions seized** Italian police confiscated an estimated \$90m worth of assets from the Mafia's reputed boss of boss, Salvatore Riina, his relatives and his suspected chief henchman. Riina was arrested in January.

**London cordon goes up** London's "ring of steel" came into force, limiting traffic access points to the financial district in a move to prevent terrorist attacks. Editorial Comment, Page 19

## EC single market 'at risk from race to apply subsidies'

By Andrew Hill in Brussels

THE EC risks embarking on a damaging race to subsidise state-owned industries which could endanger the single market, Mr Karel Van Miert, the EC's competition commissioner, warned yesterday.

The reluctance of Italy and Spain to co-operate with the European Commission on the restructuring of their steel industries is likely to force postponement of a crucial meeting of ministers later this month, he said.

The meeting, set for July 26, was due to discuss the politically sensitive question of state aid and capacity cuts in the Italian, Spanish and east German steel industries. Agreement on July 26 would have laid the groundwork for an accord this autumn on restructuring of the whole EC industry.

Mr Van Miert said: "Private enterprises are making a salutary effort to fall in with Commission plans, but state enterprises are ready to use aid without making a positive contribution by reducing their capacity. That is unacceptable."

"Members are not only disre-

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■ Brussels goes to court over trade policy  
PAGE 4  
■ Quadripartite talks continue until last minute

garding the rules of the game, they increasingly don't accept them," Mr Van Miert said.

In particular, he said state-owned steelmakers were refusing to make drastic capacity cuts as the price for state subsidies.

Speaking in Bonn, Mr Van Miert indicated that the overall steel restructuring plan would be at risk if member states did not co-operate. "In the steel sector, it has become clear that we do not have enough power at our disposal to carry out our policies," he said.

Belgium, which has just taken over the presidency of the EC, said yesterday the July 26 meeting was likely to be postponed until mid-September. But a spokesman added that Mr Melchior Wathelet, economics minister, had yet to approve the change. Officials at the econom-

ics ministry were unavailable for comment on the reasons for the proposed delay.

The success of the overall plan has always depended on the fragile goodwill of steelmakers and politicians, who must co-operate to cut capacity, and reduce state aids.

Commission officials said yesterday that Italy was particularly reluctant to adapt to Brussels' demands that Iva, the state-owned steel group, should make 3m tonnes of capacity cuts.

They indicated that Brussels would try to find other ways to force Iva into line over the next few weeks.

The EC steel industry has been hit by recession, overcapacity, and an influx of cheap steel imports from eastern Europe. The Commission - in principle backed by member states - has insisted that the industry comes up with a viable restructuring plan by October.

In return steel producers will receive EC support for between 50,000 and 100,000 redundancies which could be necessary, protection from unfair non-EC competition and regular reports on the evolution of the market.

## Italy cuts discount rate after pay deal

By Robert Graham in Rome

THE Bank of Italy yesterday cut its discount rate by a full percentage point to 9 per cent, the lowest level since 1976.

The cut, effective from today, follows Saturday's four-year agreement between employers and trade unions on wages and work conditions.

The agreement also enabled Mr Carlo Azeglio Ciampi, the prime minister, to leave for the Group of Seven summit in Tokyo with clear evidence of his government's determination to hold down inflation and tackle the public sector deficit.

Mr Ciampi had set Saturday as the deadline for Confindustria, the industrialists' confederation, and the three trades union confederations to resolve the issue.

The agreement is Mr Ciampi's first important achievement since taking office two months ago. Nevertheless, the outcome still leaves Italy with the most rigid labour system in the European Community.

The wage element in Italy's high labour costs may now tend downwards but other aspects (social security, pensions and job security) are scarcely affected.

However, the deal is a compromise with many unresolved aspects. The most important is how to tackle employers' demands to avoid matching a rise in social security contributions on wage increases above the national minimum. This was one of the sticking points in the talks and had to be left out of the agreement.

As a result, the agreement will not be signed until July 22. This will give Mr Ciampi time to produce a proposal, probably based on offering tax concessions against the extra cost of social security contributions.

The union leadership will also have time to test the reaction of its members, who could be hostile. Many view the concessions which have been made as a further erosion of union bargaining power.

Within the framework of a four-year pact, the trades union

## Clinton calls for summit on jobless

By Jurek Martin in San Francisco

PRESIDENT Bill Clinton yesterday proposed a global ministerial unemployment summit in the US in the next few months.

The advance text of Mr Clinton's speech offered the use of his presidential retreat at Camp David as a possible venue. But the President did not mention this as he spoke and a senior official said later only that it should be held in the US.

Mr Clinton said he had directed his senior economics and labour advisers to invite their counterparts among the Group of Seven leading industrial nations to a meeting "in the coming months to search for the causes and possible remedies for this structural unemployment".

In a speech to an educational conference before leaving for the G7 summit of industrialised nations in Tokyo, the president described "stubbornly" high rates of unemployment as one of the "most troubling" problems confronting the global economy.

US unemployment, he said, remained at 7 per cent, the private sector in Europe had generated "no new net jobs" in the last 20 years, while even Japan, hitherto immune, was "finally having problems".

"This meeting," he said "which could take place at Camp David, can be a first step to getting all our job generators running at full speed again."

Mr Clinton's initiative reflects his own well-known interest in practical policies to solve practi-

cal problems. In an interview with foreign correspondents last Friday he had speculated on the causes of rising unemployment in France and Japan, two nations with radically different labour markets.

The second main string to his pre-summit bow here was to advance the cause of greater US-Asian co-operation. He promised that speeches in Tokyo and Seoul later this week would "lay out a vision of our engagement in that region for the coming decades".

This would include not only a "stronger and more balanced" economic relationship with Japan, but the enlistment of the support of both Japan and Korea behind the successful conclusion of a more open trade agreement by the end of the year.

Speaking in one of the most Asian cities in the US, Mr Clinton maintained that trade friction with Japan could not disguise the reality that "our relations across the Pacific are, for the most part, of great mutual benefit". Over 40 per cent of US trade was with Asia, with US exports worth over \$120bn, and accounting for 2.3m jobs at home.

The general focus of his address was to re-emphasise a favourite theme - that "we have entered an era in which the line between our domestic and foreign policy has evaporated".

This was reflected, he said, in the "new global economy" with its mobile money and technology, its flexible working habits and its requirement of new skills, such as language capabilities.

Continued on Page 18

## China's economic tsar calls for more financial discipline

By Tony Walker in Beijing

MR ZHU RONGJI, given the responsibility of taming China's runaway economy less than a week ago, has wasted little time in outlining his strategy.

In a tough speech yesterday to government officials, Mr Zhu, senior vice-premier and newly appointed governor of the central bank, said: "China must rectify financial order and strengthen financial discipline."

While China's official media gave only sketchy details of Mr Zhu's remarks, he has indicated there will be further increases in interest rates, cuts in government spending, a tighter squeeze on new credit, stricter controls on non-bank financial intermediaries and a crackdown on dubious fund-raising schemes such as enterprise bonds.

China's leaders have been panicked by a series of financial scandals and signs of chaos in the banking system. Mr Zhu's main tasks will be to restore order to the financial sector, while preserving market reforms that are the basis of China's opening to the outside world.

China is also planning to overhaul its tax system in an effort to boost receipts. Tax authorities have failed to keep pace with the

explosion of activity in the past year, with the economy continuing to surge ahead at rates exceeding 13 per cent in the first five months of this year.

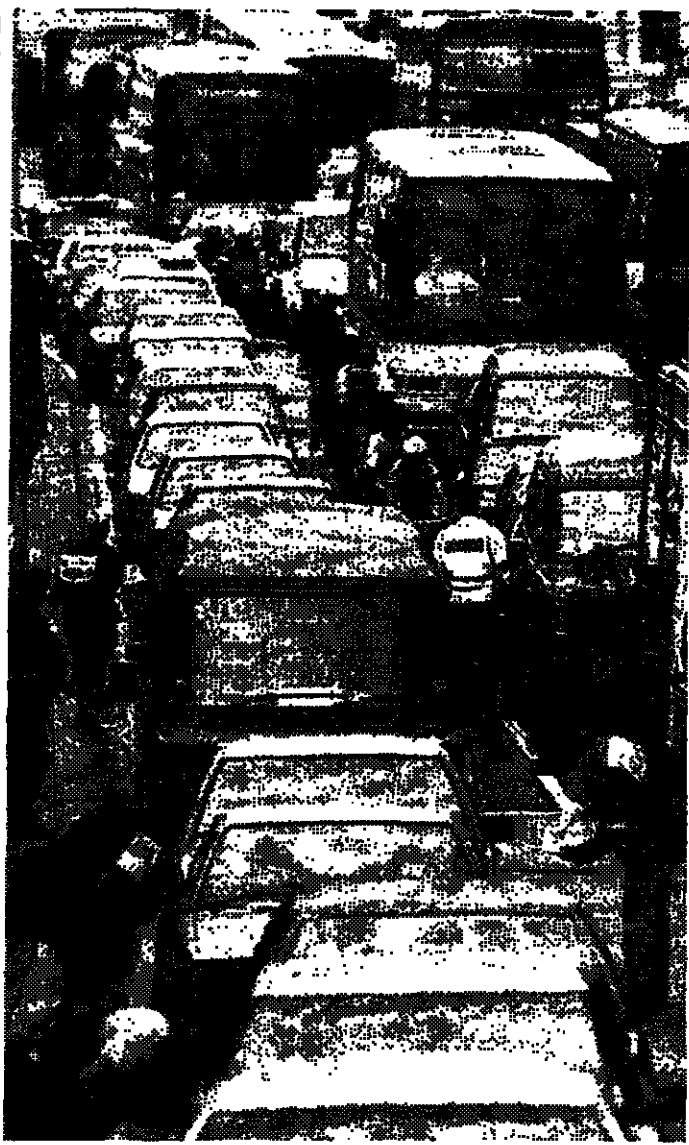
Mr Zhu, 65, has expressed particular concern about rampant property speculation and lax controls over China's fledgling stock markets. He is certain to add his weight to efforts now under way to strengthen the regulatory environment.

He would know that, with inflation spiralling towards 20 per cent in the cities and amid signs of increasing unrest among hard-pressed farmers, he has little time to waste. He would also be aware that he has been handed something of a poisoned chalice in his efforts to cure China's economic ills.

Success would confirm his status in the front rank of Chinese leaders and strengthen his claims to the premiership. Failure would be penalised.

Among China's ruling seven-man standing committee of the politburo, Mr Zhu is almost certainly best-qualified for the task of bringing order to the economy. But it is also a measure of the

Continued on Page 18  
Taming the nouveaux riches, Page 7



Traffic backs up in London's financial district where security checkpoints have been set up following recent terrorist bomb attacks

## Hopes rise for German rate cuts

By Christopher Parkes in Frankfurt and Quentin Peel in Bonn

CONDITIONS for further interest rate cuts in Germany improved yesterday amid fresh signs and renewed claims that the German recession was approaching its low point.

Hopes of an upturn rose when the economics ministry reported an increase of almost 4 per cent in new industrial orders in May compared with the previous month.

The figures supported the Bundesbank's belief - aired last week when it reduced interest rates, and repeated by Mr Helmut Schlesinger, the Bundesbank president yesterday - that the worst may be over.

While last week's reductions in the discount and Lombard rates to 6.75 per cent and 8.25 per cent respectively were largely motivated by a government agreement on public spending cuts and encouraging inflation indicators, they were designed to help support economic recovery.

The fragility of the situation was underlined yesterday by aggregate figures for April and May showing that demand for German products was still 10 per cent down on the comparable two months in 1992.

However, Chancellor Helmut Kohl joined the optimists, echoing Mr Schlesinger's remarks and citing reduced interest rates, the closer linkage of pay to productivity, and improving export demand as grounds for believing that recovery should come by the turn of the year.

He told a delegation of industry leaders, headed by the critical Mr Tyll Necker, president of the German industry federation (BDI), that conditions had been improved by Bonn's spending cuts package, corporate tax reforms and a draft law aimed at increasing working hours flexibility.

Taken together with the likelihood of lower inflation, the possible end to economic decline will raise hopes that the bank will continue its cautious monetary easing. According to Mr Schlesinger west German inflation had come a "step closer" to the bank's goal of 2 per cent with a

Continued on Page 18

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STOCK MARKET INDICES		GOLD	
FT-SE 100	2386.5 (-19.2)	London	\$387.85 (390.0)
Yield	4.03		
FT-SE Euroshare 100	1197.81 (-0.6%)	STERLING	
FT-A All-Share	1408.38 (-0.9%)	London	
Nikkei	19,823.00 (+1.50)	\$	1.5115 (1.5075)
		DM	2.5625 (2.5575)
		FF	8.5775 (8.6525)
		SFR	2.2875 (2.2725)
		Y	164.75 (163.75)
		£ Index	81.3 (81.1)
		2 Index	51.3 (51.1)
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		Y 100.05	

LONDON MONEY		NORTH SEA OIL (Argus)	
3-mo Interbank	5.12% (same)	Brent 15-day (Aug)	\$16.55 (16.75)
Life long gilt future: Jun 107 1/2	(Jun 107.3)	Tokyo close Y 100.05	

The New York markets were closed yesterday

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## NEWS: EUROPE

## Seiters resignation is severe blow to Chancellor Kohl acts to fill the breach

By Quentin Peel in Bonn

THE resignation of Mr Rudolf Seiters, the German interior minister, over a bungled anti-terrorist operation, is potentially the most damaging blow in recent months to the political credibility of Chancellor Helmut Kohl.

The latter moved rapidly yesterday to appoint the relatively unknown Mr Manfred Kanther, leader of his Christian Democratic Union in the state of Hesse, to take over the portfolio. He then flew off to Tokyo to attend the Group of Seven world economic summit.

Back in Bonn, however, the impression remains that Mr Seiters' resignation has robbed Mr Kohl of one of his closest associates in the coalition government simply because he had lost the political will to fight for his job.

"Mr Seiters is like a captain

who leaves his ship before it has even begun to sink," said Mr Willi Stiel, political commentator for Südwestfunk, the south-western broadcasting organisation. "It is not even clear what went wrong with the operation, and yet he has resigned."

His decision to quit, against Mr Kohl's pleading, followed a series of conflicting reports from different security agencies about a shoot-out with suspected members of the Red Army Faction terrorist group a week ago. A suspected terrorist and a policeman in the elite GSG-9 anti-terrorist group were shot dead.

A new report from the federal crime office yesterday failed to cast any new light on the death of Mr Wolfgang Grams, the suspected terrorist, to counter allegations that he was executed in cold blood at the end of the shoot-out.

Mr Kanther, a long-time associate of Mr Kohl, but without any profile in national politics, promised yesterday that clarification of the shooting would be his top priority.

Yet the very fact that the anti-terrorist operation at Bad Kleinen, near Schwerin in eastern Germany, is still shrouded in mystery, has caused more speculation about Mr Seiters' decision to quit the government, and strengthened suspicions of rough justice.

It has also reinforced demands for the resignation of Mr Alexander von Stahl, the federal prosecutor, and for the GSG-9 unit to be disbanded.

"He simply did not have the stomach for a fight with the media," according to one senior government official yesterday. "He is a very honourable, and a very sensitive man."

He is the ninth minister to

leave the cabinet in a resignation or forced retirement over the past 18 months, and the fifth to resign because of a scandal. In this case, however, Mr Seiters made clear he was taking political responsibility for possible mistakes committed by units under his command.

Close political allies suggested yesterday that he was exhausted by the in-fighting in the governing coalition, and by the prospect of a long drawn-out inquiry into the operation.

The issues of law and order, and immigration, over which the Interior Ministry presides, are also likely to be the most politically-charged in next year's election campaign. Some observers believe Mr Seiters was concerned at the conservative drift of the policies of Mr Kohl and the Christian Democratic Union.

## Irish talk tough but look for development aid deal

By Tim Cooney in Dublin

THE Irish government is ostensibly digging in its heels in its fight to win £28bn (£7.7bn) from the European Community regional development programme for 1994-1999. However, it is also quietly softening up public opinion for a possible compromise.

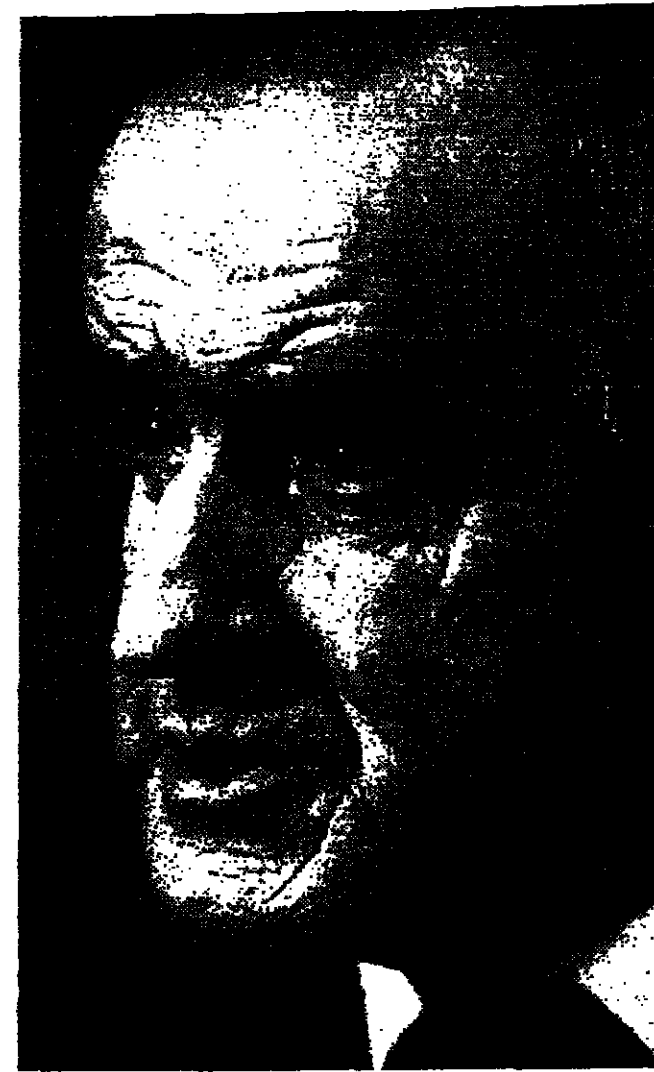
Mr Dick Spring, the foreign minister, blocked a deal at the weekend on the share-out of the £21.5bn (£12.1bn) package, after he had been offered only £7.5bn at the EC foreign ministers' meeting.

The Irish government insists it had received verbal assurances from the European Commission at last December's Edinburgh summit that Ireland's percentage share of the 1994-1999 programme would remain the same as during the 1989-1993 programme.

On returning from that summit, Mr Albert Reynolds, prime minister, had told the Dail (parliament): "The agreement now reached ensures, and I say this with complete confidence, that Ireland will obtain in excess of £28bn over seven years. This will comprise up to £12bn from the new cohesion fund and more than £17bn from the structural funds."

He also boasted that the summit had been "one of the greatest negotiating successes ever by an Irish government... My strategy and negotiating tactics have been vindicated."

After the devaluation of the Irish punt in January, he said the total he had been promised would now be worth some £28.6bn. Having laid his political reputation on the line, despite having received no written assurances at Edinburgh, Mr Reynolds has been caught in the embarrassing situation of either having to compromise and face criticism at home, or to back in Brussels as the principal obstacle to the biggest ever package of regional aid to



Prime minister Albert Reynolds: reputation on the line

be disbursed to the EC's disadvantaged areas.

Mr John Bruton, leader of the opposition Fine Gael, said yesterday that Mr Reynolds should not settle for anything less than the £28bn "that he promised or was promised by an EC official". It was a sum "which represents 100,000 jobs" for Ireland's economy.

At the weekend Mr Reynolds insisted that he would not "sell out" Ireland's interests and a foreign ministry spokesman

said yesterday that "our target remains not less than £28bn". However, the latter said: "It is a matter of serious national concern and we will fight as hard as we can for the maximum. But we are in a negotiating stance. There is room for manoeuvre and there is space between the two figures."

Attention now shifts to an EC ambassadors' meeting tomorrow where further arm-twisting can be expected to take place.

## French franc slips against D-Mark

THE FRENCH franc continued to weaken against the D-Mark inside the European exchange rate mechanism yesterday, as dealers suggested that signs of weakness in the economy were putting pressure on the Bank of France to cut interest rates, writes James Blitt.

It closed at FF4.386, having been at FF4.383 in London on Friday night. Last night's close left it some 2 centimes weaker against the D-Mark than it had been a week ago. Against its ERM divergence indicator, the franc closed at minus-61 percentage points.

Dealers said a spate of poor economic indicators, last week's unemployment figures among them, had made an interest rate cut even more urgent. Although the Bundesbank reduced its official interest rates by half a percentage point last week, some saw this yesterday as insufficient for France's economic needs.

## VAT introduced in Poland

Poland brought in value added tax yesterday, set generally at 22 per cent but with a 7 per cent rate for items such as children's goods and construction materials, and a zero rating for basic food items, writes Christopher Botanski from Warsaw.

The government expects VAT, which replaces a turnover tax, to add only 1.5 percentage points to the annual inflation rate.

The tax rises will be phased in as old VAT-free stocks are replaced. In a last-minute rush to avoid price rises, Poles have been on a shopping spree. Cars and lorries have also blocked border crossings with Germany in a scramble to import goods before the tax took effect.

## Portuguese trim their rates

The Bank of Portugal yesterday cut its money market intervention rates by 0.25 of a point to 10.25 per cent for mopping up liquidity and 11.25 per cent for short-term lending, Reuters reports from Lisbon.

Economists expect money rates to fall below 10 per cent by the end of the year providing the escudo remains stable and the government achieves its target of reducing the inflation rate to 5.7 per cent this year from 8.9 per cent in 1992.

## Romanian PM urged to quit

Leaders of eight Romanian opposition parties yesterday demanded the resignation of Mr Nicolae Vacaroiu's left-wing minority government, Reuters reports from Bucharest.

"The government is incompetent, it does not function properly and therefore it must go," said Mr Corneliu Coposu, leader of the opposition National Peasant Party.

The demand was a response to a statement by the government last week praising the way it had governed the country since taking office last September. It accused the opposition of mounting a "furious campaign against the government, aimed at creating social tension."

The government also denounced opposition attempts last week to call a session of parliament to discuss a report on corruption and to introduce a no-confidence motion. It accused the opposition of wanting to stage a coup to remove the cabinet.

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## Georgians scorn threat of sanctions

By Leyla Boulton in Moscow

GEORGIA yesterday shrugged off Russian threats of sanctions, aimed at imposing a peace settlement on it and its separatist region of Abkhazia, as it emerged that Mr Eduard Shevardnadze, the Georgian leader, was almost killed on Sunday.

An aide said a shell narrowly missed Mr Shevardnadze's car as he was driving through the war-torn province, where hundreds of people have died in almost a year of fighting.

Mr Andrei Kozyrev, the Russian foreign minister, warned on Sunday that Russia would take harsh measures unless the two sides signed a peace agreement within two days.

However, a spokesman for the Georgian Foreign Ministry said sanctions would make no difference as the republic was "under an economic blockade from Russia anyway".

The Abkhaz parliament said heavy fighting was raging yesterday after an offensive on the regional capital, Sukhumi, which is in government hands, was repulsed.

● Russia's Vice-President Alexander Rutskoi claimed yesterday that President Boris Yeltsin's home region had declared itself a republic, as part of a plot sanctioned by the Russian leader.

The latest broadside against Mr Yeltsin, who has not commented on the proclamation of a Urals republic within Russia, came as Mr Sergei Shakhrai, deputy prime minister, warned the declaration could upset attempts to hammer out a new constitution.

## Brussels goes to court in dispute over trade policy

By Lionel Barber in Brussels

GERMANY and the Netherlands are to be taken to the European Court for defying European Commission efforts to forge a unified trade policy toward cheap imports from China and former Communist countries.

The Commission wants to abolish - or harmonise - national quotas on imports in order to impose an EC-wide quota to match the single European market. These national quotas number around 6,500, with many dating back to the second world war.

The court action is the latest incident pitting a free-trade minded Bonn government against the Commission and the majority of the country's EC partners.

● Last week, Germany lost an appeal to the European Court against a new EC banana regime which discriminates against high-quality bananas from Latin America in favour of Caribbean and African producers.

● Last month, an EC-German row erupted over Bonn's refusal to apply token trade sanctions against the US on telecommunications. The Germans cited a 1984 non-aggression pact with the US on trade sanctions, and the issue remains unresolved.

As in the telecommunications dispute, the Germans and Dutch appear to have the law on their side; but only at the expense of political solidarity within the Community.

Last December, EC foreign ministers were supposed to

agree to liberalise quotas, but failed because the issue was linked to a proposal to strengthen the use of EC trade weapons such as anti-dumping.

The British, Dutch, and Germans all opposed strengthening the Commission's powers. The Germans and Dutch argued that the lack of a council of ministers decision meant that all national quotas were eliminated and all import restrictions lifted. The Commission said this was premature, but it was prepared to discuss temporary authorisation.

Britain has sent in a list of quotas it plans to apply, and so has avoided court action. "Germany," said an EC diplomat, "is becoming less reticent in defending what it sees as its national interest."

## Defiant outpost awaits the Armenian onslaught

Azeris are reeling before a military offensive from Nagorno-Karabakh, writes John Lloyd

COLONEL Eyvan Jafarov commands the last Azeri outpost in Nagorno-Karabakh. The army post is outside the village of Markara, 4km inside the Karabakh border and it is unlikely he will hold out for long.

The colonel expects a push against his base this morning. A veteran of the Soviet army with service in Russia, Kazakhstan and east Germany, he has a handful of teenagers and big guns whose numbers he will not reveal.

"No matter if they send me more troops or not," he shrugs, "we stay here and do our duty." In command of a sloppy and demoralised army, he tries

to stick to the book. "Do up your button," he orders a lad clattering down the stairs with a Kalashnikov, and does it up for him.

But Col Jafarov's last stand is an anomaly. At Agdam, 5km inside Azerbaijan itself, the town is all but surrounded by Armenian forces from Karabakh. On Sunday evening refugees streamed out of the town in trucks, farm wagons and cars. The flames from the villages burning to the south of the town were clearly visible from the road.

In the administration building near the centre of the town, Mr Alis Chermov said the Armenians were only a few

hundred yards away. On a map, his colleagues pointed to a crescent of villages to the south of Agdam taken on Saturday and Sunday in the Armenian offensive.

The firing and shelling eased yesterday, only to increase around midday. A walk about the town, however, showed that the Armenians were close: the Azeri forces are holding a perimeter 1km or so out, just beyond the suburbs. But the town is demoralised and weak and the Armenians can fire at will on it and on the road out.

Agdam is important. Mr Fakhrudin Abusov, the deputy administrator of the border town of Ter-Ter, said that "if

Agdam goes to the Armenians, many say why should we stay in Azerbaijan. It will be the end of us."

More than that, Agdam has for the past two years been the main frontline base for the Azeris in their operations against Nagorno-Karabakh. The Armenians came close to it early last year: the Azeri counter-offensive in the north of Karabakh relieved the pressure around the border. Then, from February this year, the Azeris weakened and their forces surged back towards their eastern border.

Mr Mario Raffaelli, who is acting on behalf of the Conference on Security and Co-operation in Europe (CSCE), yesterday postponed a visit to the region after being told of the imminent collapse of Agdam. The CSCE is trying to broker an agreement between the warring parties in Karabakh.

In both Agdam and Ter-Ter the hard pressed commanders and administrators expressed only contempt for the lack of support they are receiving from Baku.

Mr Ali Asadov, one of the leaders of the 2,000-strong population left in Agdam, spent Sunday night and yesterday morning driving to and from a base near Agdam to bring up shells to continue the struggle.

"The politicians in Baku, whoever they are, only fight among themselves for the chairs that will make them rich. We are alone here and will fall here with the town," he said.

On the road leading out of Agdam the refugees, mostly women, children and old men, camp under army tents or makeshift shelters from hay bales. The United Nations in Baku estimates that 40,000-50,000 refugees have been displaced by the fighting around the town.

The authorities in Ter-Ter said yesterday that about 24,000 people had recently passed through the town or were still living there.

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## Two main labour organisations agree to start pay pact talks

## González gets unions on side

By Peter Bruce in Madrid

SPAIN'S prime minister, Mr Felipe González, yesterday won agreement from the country's two leading unions - the Socialist UGT and the Communist Comisiones Obreras - to start talks on a long-term wages pact. Both unions have in the past been extremely critical of the government's liberal economic policies.

He spent nearly two hours with the unions' leaders, Mr Nicolas Redondo and Mr Antonio Gutierrez and, in what may presage a new rapprochement, he promised not to toughen a controversial strike law whose passage through parliament was blocked by his decision to call last month's general election.

Mr González's Socialist party won the election but lost its majority in parliament.

In order to signal to foreign investors that the new government is serious about lowering inflation and reducing public sector deficits, he has had to move quickly to get the unions and employers around a negotiating table. As imports fall, wage increases of more than 7 per cent this year are now assumed to be the most important cause of inflation.

By offering to allow the strike legislation to pass into law untouched, the prime minister is giving the unions what they want. Employers earlier this year denounced the draft law as a "strike's charter" for the powers it gives pickets.

The carrot being dangled in front of the employers is far-reaching reform of the labour market, with the unspoken promise that negotiations will result in laws that make it easier and cheaper to sack workers. Mr González also met employers yesterday.

Figures showing the Spanish economy in a much sharper recession than had been feared - gross domestic product shrank by 1.1 per cent in the first quarter - have added to the sense of urgency Mr González is keen to give to the "social pact" talks and to the work that has already begun on producing a restrictive budget for 1994.

The budget has to be presented in September and many analysts believe the short-term fate of the peseta depends on

the depth of public spending cuts.

Mr González is also scrambling to put a government together before the August summer holiday, but both the leading Catalan and Basque regional parties are reluctant (in varying degrees) to join a coalition.

He is toying with naming a provisional minority government until the Catalans feel the right fiscal and federal policies are in place for them to join. But analysts warn that Mr González can ill afford to begin this administration with anything smacking of the provisional. His failure to name a new cabinet for 16 months after winning the 1989 election crippled policy-making for almost all of his third term.

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## Europe moves closer on acid rain

By David Lascelles and Brownwen Maddox

A COMPROMISE is emerging between European countries seeking a timetable to reduce emissions from power stations which cause acid rain.

The new targets could be agreed at a meeting of the Economic Commission for Europe in Geneva next month. The deal would bridge the gap between countries such as Germany and Norway which favour tough targets and those wanting more leeway on timing, like the UK.

Britain's resistance to the toughest standards has risked undermining some of its recently-improved reputation

for addressing the acid rain problem. Sulphur emissions were one of the main reasons Britain was christened the "dirty man of Europe" years ago, a tag it has found difficult to shake off.

The ECE deal, including countries from east and west, is expected to lay the basis for new emission standards for power stations in the European Community next year.

The compromise will aim at reducing sulphur emissions by up to 90 per cent by the year 2005. This is being proposed to bridge the gap between the year 2000 being sought by countries seeking to accelerate the clean-up and the 2010 target preferred by those, particu-

larly in east Europe, with a long way to go.

The reductions would be based on the "critical load" approach, which takes account of an area's ability to withstand acid rain.

The UK's position is diplomatically sensitive because its large coal-fired power stations have been blamed for causing acid rain in many continental countries and Scandinavia. Britain did not subscribe to an earlier ECE agreement to cut sulphur emissions by 30 per cent, though in the event it met the target.

This time, the UK is still resisting a tough timetable, and proposes to support the 2005 target compromise. Only

two British power stations are being fitted with equipment to remove sulphur from the exhaust gases, and power companies are fighting pressure to fit any more because of the high cost. Instead, the UK intends to switch to cleaner fuels such as natural gas or low sulphur coal.

The new ECE agreement will provide the background to the EC's review of the large combustion plants directive next year. This already lays down emission reduction targets for power stations, but these were always due to be tightened in 1994. Members states may therefore keep something in reserve when negotiating in Geneva next month.

# TENDER

The State Property Agency and PHARE jointly announce a two-round public tender for the implementation of bankruptcy and crisis management training project in the Autumn of 1993. Hungarian firms and Hungarian-foreign joint ventures involved in organization of training projects may submit their bids. The detailed Terms of Reference is available at the Information Office/1133 Budapest, Pozsonyi ut. 56. in the lobby/.

Proposals should be submitted to the SPA within 15 days of the announcement, in 3 English and 3 Hungarian language copies, placed in a sealed envelope bearing the following slogan:

"TRAINING PROJECT"

STATE PROPERTY AGENCY  
1133 Budapest, Pozsonyi ut. 56.  
External Human Policy Directorate

The State Property Agency will notify the bidders about the result of the tender within 3 months of submission deadline.

Handwritten note in Arabic script: "هذا من الاصل"

# A debut of fire for Turkey's premier

First woman PM names cabinet amid troubles at home and abroad, writes John Murray Brown

MRS Tansu Ciller's first days as Turkey's new prime minister have been nothing if not fiery.

The country's first woman prime minister is barely a week into the job, and the international focus is back on Turkey's Kurdish rebellion, its single biggest problem. At the same time, Turkey's image as a secular democracy has been badly damaged by the spectre of Islamic fundamentalism, after the deaths of 37 people, when radical Moslems last week set fire to a hotel where the Turkish publisher of Salman Rushdie's *Satanic Verses* was staying.

And Turkey's best efforts to encourage peace in the Caucasus are in tatters, after the ousting of President Abulfaz Elchibey of Azerbaijan.

Now Mrs Ciller faces dissent from among her own backbenchers over the composition of her cabinet, announced on June 25.

As if that was not enough, amid the continuing debate about the status of Turkish workers in Germany, opposition parties have turned on Mrs Ciller, questioning her patriotism after allegations she applied for US citizenship when she was lecturing there in the 1980s. Mrs Ciller's two children have dual nationality.

However, after the shock of the fundamentalist violence,

Mrs Tansu Ciller, Turkey's first woman prime minister, yesterday secured a parliamentary vote of confidence, as deputies rallied to her support in the wake of the worst outbreak of Islamic violence in more than a decade, writes John Murray Brown.

Despite earlier complaints about the composition of her cabinet, her radical economic plans and the potentially embarrassing revelation about her decision to seek US nationality, Mrs Ciller won the confidence vote backed by 247 deputies, with 184 voting against in the 450-member assembly.

deputies rallied behind her yesterday, securing a vote of confidence in parliament.

An impulsive character, Mrs Ciller, aged 47, was faulted during her term as economics minister for not building a consensus behind her policies. An unknown force in party terms - she only joined the True Path Party (DYP) in 1990, entering parliament in 1991 - she has now to prove she can handle the rough and tumble of Turkish politics.

She has her hands full. The Kurdish crisis deteriorated with the co-ordinated violent protests in European cities two weeks ago in the wake of the breakdown of a recent rebel ceasefire. More worrying, the Kurdish Workers party, the PKK, has for the first time extended its nine-year campaign of violence to Turkey's tourist resorts with a bomb attack recently at Antalya on Turkey's Mediterranean coast.

Like Mr Suleyman Demirel, whom she replaced when he acceded to the presidency after Mr Turgut Ozal's death in April, Mrs Ciller promises a two-pronged policy on the Kurds. It offers them legal and



Ciller: thrown straight into rough and tumble of Turkish politics

cultural rights while giving carte blanche to the military to prosecute what, with the recent backlash against Kurdish properties in western Turkey, looks like becoming a full-scale civil conflict.

Diplomats are concerned about her appointment of the untried Mr Mehmet Gazioglu as interior ministry. They fear he may not have the grasp of the difficult law and order portfolio, not just in tackling the rebellion but in curbing the excesses of the security forces - a big problem given Turkey's bid to improve its human rights image abroad.

On the foreign policy front, Mrs Ciller's immediate task is Azerbaijan, where Mr Gaidar Aliyev the former communist boss has wrested power from the luckless Mr Elchibey.

The Azeri envoy in Ankara, sought to reassure Turkey this week that commercial deals undertaken by the Elchibey administration would be honoured. However Mr Elchibey was the central player in Turkey's policy in the Caucasus, where support for the moderate forces in Azerbaijan, Armenia and Georgia was viewed as the only way to bring peace to a volatile ethnically-riven region.

In choosing her cabinet, Mrs Ciller gave a clear warning that she intends to be her own woman and not defer to Mr Demirel, her political mentor.

On paper at least, with 17 new ministers, the 32 member cabinet was a radical transformation, with the departure of most of the Demirel loyalists. The changes represent a Turkish version of musical chairs where Mrs Ciller paid tribute to her supporters in the only way available to her, by dispensing ministerial jobs.

Mrs Ciller has chosen to retain the economic portfolio herself. She will have a difficult task meeting her promise of farm reform in a party which depends on rural constituencies where subsidies will be hard to withdraw.

She can expect even more resistance to her privatisation programme from her coalition partners the Social Democratic Populists SHP, traditionally the party of organised labour and white collar civil servants.

As a political outsider her

Mrs Ciller's immediate task is to secure her footing in the

party and outmanoeuvre her rivals and Mr Demirel who is known to be unhappy about her appointment.

# Disease fear as Bosnia fighting flares

AN 11-YEAR old girl was killed and 11 children were wounded yesterday during a renewed Serbian bombardment of Sarajevo, writes Laura Silber in Belgrade.

Relief workers reiterated that the situation was becoming unbearable in the besieged Bosnian capital. They said blood plasma could not be kept without power to run refrigerators. UN officials have also expressed grave concern

about the possible outbreak of typhoid and cholera because of the lack of electricity and running water.

Meanwhile, General Rasim Delic, commander of the Moslem-led Bosnian army, ordered his troops to grant safe passage to two Bosnian Croat commanders blockaded inside a Canadian UN base in central Bosnia. Sarajevo radio said UN officials mediated their release in exchange for four

Moslems held by Croat troops. Elsewhere in Bosnia, Serb and Croat forces used "all available weapons" to step up joint attacks on Maglaj, Zavidovici and Zepce, the strategic triangle of towns in north-central Bosnia, Sarajevo radio reported.

At least five people were killed when fighters from the Croatian Defence Council (HVO) shelled Mostar in the south-west. Trapped Moslems were "lit-

erally dying" without water or food in soaring temperatures, the radio said. Mrs Danielle Mitterrand, wife of the French president, yesterday travelled to Belgrade to plead for the release of Mr Vuk Draskovic, the jailed opposition leader. Government physicians yesterday said Mr Draskovic's condition had "deteriorated." He began a hunger strike at the weekend to press the Serb authorities to release him.

# Dalmatians count cost of war

By Laura Silber

"THE Republic of Dalmatia," proclaims a banner headline in a satirical newspaper published in Split, Croatia's port city on the Adriatic.

With no prospect of gaining Serb-held territory, the headline is indicative of the mood in Croatia. The once prosperous Dalmatian coast has started questioning the stewardship of Mr Franjo Tudjman, the president of Croatia.

All but cut off from mainland Croatia by Serb-held territories under UN protection, Dalmatia's inhabitants have been hit hard by the forgotten war. Previously accustomed to a comfortable style afforded by tourist receipts, which amounted to as much as £2bn a year, they are living under

stringent restrictions with daily power cuts.

Many Dalmatian towns are hostage to Serb rebels who lob artillery from the hinterland. Inflation is running at 25 per cent a month. Croatia's current GNP of \$5.3bn is 30 per cent of the pre-war GNP, estimates Mr Zvonimir Baletic, a Zagreb economist.

Aware of growing discontent, President Tudjman on Sunday vowed to assert control over "every inch of Croatian territory... if necessary by force."

Speaking in Split, he promised that trains would soon resume service to the Adriatic through Knin, the rail junction which is also the centre of the self-styled Serb state which cuts Croatia in half.

"It is not only for the good of

Dalmatia, but for Croatia as well," he said.

His ruling Croatian Democratic Union (HDZ) is bitterly divided over how to establish control over the republic's borders.

One faction headed by Mr Gojko Susak, defence minister, is aggressively pursuing the carve-up of neighbouring Bosnia-Herzegovina with Serbia.

In an interview this week, he said Croatia will seize control of the frontiers by the end of the year "with or without the UN." According to a recent opinion poll published in *Globus*, the Zagreb weekly, 70 per cent of Croats favour war to re-assert control over the borders.

Mr Susak denied accusations that he wants to annex Herzegovina to Croatia, although

last month he reportedly hoisted a Croatian flag over the central Bosnian town of Travnik.

The HDZ hardliners are at loggerheads with a corp of old-time politicians opposed to the partition of neighbouring Bosnia. Critics of Mr Susak's nationalist Herzegovina lobby have warned that the carve-up would set a dangerous precedent for Croatia which could become an unstable confederation with Serb rebels.

In an interview with *Danas*, the Zagreb news weekly, Mr Franjo Greguric, director of the Croatian oil company INA, said: "I don't think Croatia should permit three states to be created out of Bosnia before resolving the status of the UN zones and returning them to Croatian control."



"I am more afraid of the regionalisation that is brewing in Croatia."

But an opposition politician sees increased autonomy for regions of Croatia as the only blueprint for a stable democracy. "There is no other choice for the state. Croatia needs the renewal of regions with a strong degree of autonomy," he said.

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## NEWS: THE G7 SUMMIT

Japan's premier faces a clash between his responsibilities as G7 host and as a leading LDP campaigner

## Lame duck Miyazawa will try to do his duty

By Charles Leadbeater in Tokyo

THE summit of the Group of Seven leading industrial nations this week has become caught in the swirl of campaigning for Japan's snap general election on July 18. Mr Kiichi Miyazawa is almost certain not to remain prime minister after the election.

His mismanagement of the ruling Liberal Democratic party's warring factions provoked the split in its ranks which led to its defeat in a no confidence motion, thence to the election.

Since then, Mr Miyazawa's authority has drained away. Mr Michio Watanabe, former foreign minister, has called for his

resignation. Mr Kaoru Muto, present foreign minister, who will be alongside the prime minister at many of the summit sessions, has remarked darkly that Mr Miyazawa's greatest contribution to the LDP election campaign might be to die suddenly, inspiring sympathy votes.

In spite of the attacks on him within his own party, as well as from the opposition, Mr Miyazawa will want to be seen to be fulfilling his national and party duty.

The LDP will want to use the summit to show it is the only party capable of the statesmanship needed to represent Japan at the top table of international politics. Mr Miyazawa will make polite noises about Japan's aspiration to become a permanent

member of the United Nations security council, about its international aid programme and its role as a representative of Asian interests within the G7.

Yet several issues will present him with a clash between his responsibilities as host and his duties as leading LDP campaigner.

President Bill Clinton and other leaders are likely to play up the significance of the planned \$2bn privatisation fund for Russia, even though most of the money will be redirected from existing aid programmes. The idea of giving more money to Russia is unpopular in Japan, however, partly because President Boris Yeltsin has twice cancelled recent visits to Tokyo to discuss unsettled territorial disputes.

As host, Mr Miyazawa will be unable to distance himself from the fund, which he will officially present to the world. As LDP leader, he knows his party's electoral standing would be improved by taking a hard line on the issue.

So one of the more significant meetings for Japan could be Mr Miyazawa's session with Mr Yeltsin. The LDP hopes the Russian leader will stress the significance he attaches to good relations with Tokyo and promise to reschedule his visit. Such a pledge might soothe Japan's badly wounded pride and get Mr Miyazawa out of his dilemma.

Electoral considerations will also weigh heavily in Japan's conduct of talks with

the US and over the Gatt world trade negotiations. Mr Miyazawa will not want to be seen to concede anything to the US president on trade talks between the two countries. A tougher line will play better with the Japanese electorate.

Japan would like to claim responsibility for overseeing a Gatt talks breakthrough, but it will not make concessions which could hurt domestic constituencies which, two weeks later, could punish the LDP.

Even so, Mr Miyazawa will not be able to do much about his main problem - his image as a tired, ageing politician alongside the youthful Mr Clinton, who is to meet some of the opposition leaders who could form the next government.

The president's zest will only strengthen the reformers' argument - particularly that of relatively young leaders such as Mr Morihiro Hosokawa of the New Japan Party and Mr Tsutomu Hata of the Japan Renewal Party - that Japanese politics needs to jump generations so as to produce new policies for Japan's expanding world role.

The more this is Mr Clinton's summit, the less it will be Mr Miyazawa's. A few months ago, the latter was looking forward to the summit as a staging post to his second two-year term as LDP president and prime minister. Instead, it could be an uncomfortable end to a long career at the top of Japanese politics.

## US officials talk tough - off the record

By Jurek Martin in Washington

US OFFICIALS, like their counterparts everywhere, speak differently depending on whether they are on or off the record. This has been more than usually the case in briefings on US hopes for the Group of Seven leading industrial nations' summit in Tokyo this week.

Speaking for publication, and identifiable by name, President Bill Clinton and senior administration members are bullish about both the economic and political debate in Tokyo. The president, in his interview with foreign correspondents last Friday, had little doubt that the G7 could still serve a valuable problem-solving purpose under US example and leadership.

Mr Lloyd Bentsen, the treasury secretary, was more colloquial. Economic summits, he said, "usually don't bring surprises and if they do something's wrong".

But he followed deflation with inflation. At Tokyo, he said, "there is something of a surprise and it is a pleasant one because economics is actually at the top of the agenda again - and it's pocketbook economics - jobs, growth and trade".

Mr Warren Christopher, the secretary of state, trod off the economic agenda, including aid to Russia, before waxing eloquent about the symbolic and practical significance of the fact that Mr Clinton's first foreign trip outside North America is to Asia.

For the record, US officials emphasise how much of a leadership role the US has played since Mr Clinton took office - in finally meeting the long-standing demands of its G7 partners that it do something about its budget deficit and in putting together the assistance package for Russia.

All subscribe to the impor-

ance of reaching a Uruguay Round trade agreement by the end of the year, without raising hopes for Tokyo.

All are equally circumspect about the bilateral negotiations with Japan. Mr Bentsen talks about "an outside chance" of a breakthrough in Tokyo, while Mr Christopher, a shade tougher but also further removed from the talks, points out that Mr Miyazawa "is acting for the Japanese government" and thus technically not yet without authority.

However, off the record, the language is less diplomatic. US officials see the attack by Mr Edouard Balladur, the French prime minister, on US anti-dumping levies on steel as totally egregious and ignorant and French policies generally as a serious threat to any hopes for the Uruguay Round. Mr Balladur, who is absenting himself from Tokyo, was described by one senior official as an outright protectionist and obstructionist, out of the ordinary even by French standards.

Nor is there any sympathy for the EC's latest stand on trade in textiles, a simmering issue but not one the US had thought could block the round. However, there remain hopes of sufficient accord between US and EC positions to make some form of market access agreement feasible.

Mr Clinton declines to criticise the monetary policies of the Bundesbank, because it is an independent central bank. But other officials will go to Tokyo with charts pointing out how much growth can be generated in the US economy by each basis point reduction in interest rates, presumably with a view to suggesting that Germany is not so different from the US that the same results cannot be achieved.

Officials can be caustic in private about Japan, too, reflecting the constant see-saw



Miyazawa: authority is draining away

battle inside the administration between the Japan-bashers and those seeking more creative engagement.

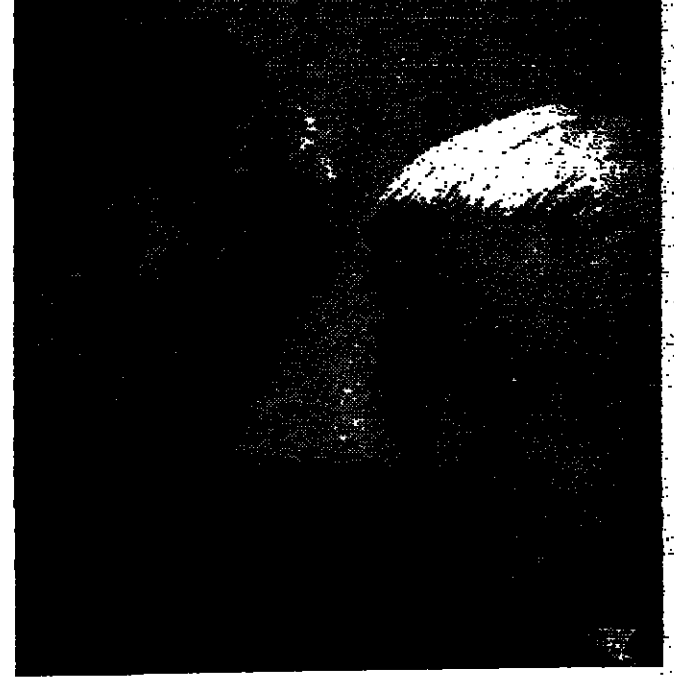
Last week, out of deference to Japan's political uncertainty, the US postponed retaliatory sanctions against Japanese discrimination against foreign construction contractors. But there was no evidence of any weakening of the US view that its proposed new framework for negotiations, which includes voluntary numerical targets for import penetration and reduction of the Japanese current account surplus, was reasonable.

Perhaps the bleakest Tokyo prospect of all - and about the only one which ever causes the name of Britain to pass the lips of US officials - concerns Bosnia. All Mr Christopher would say, on the record, was "I don't have any idea what the political communiqué will say with respect to that".

Mr Clinton's great advice is not to pay too much attention to whatever is in the summit communiqué, already mostly drafted in advance. He professes no interest in summit formalities, as exemplified by communiqués and large dinners and entertainments. He wants a proper talking shop - on or off the record.



Clinton: bullish in public about the debate



Yeltsin: wants to come for concrete results

## Tail-end Yeltsin asks for more

By Leyla Boulton in Moscow

RUSSIAN President Boris Yeltsin has three requests for more, to Seven when he attends the tail-end of their summit in Tokyo this week: more money, more trade and more understanding. Although support for Russia's market reforms is not high on their list of priorities, it is one of the few areas on which leaders of the world's seven richest countries will be able to agree.

"The rails have already been laid down for this," said one western diplomat, referring to the \$43bn (\$28.5bn) package of aid and loans drawn up in April. Some of it has already been delivered, in the shape of a \$15bn debt rescheduling by the Paris Club of creditor governments.

The only disagreement is over the size of a fund which Russia wants to help in the restructuring of its industrial enterprises after their rough and ready privatisation. Europe and Japan have already scaled it down - to

about \$2bn from the \$4bn requested by US President Bill Clinton.

Mr Boris Fyodorov, Russian finance minister, who is accompanying Mr Yeltsin to Tokyo for the meeting on Friday, says the only "real failure" since April has been the European Bank for Reconstruction and Development's inability to deliver, "even in prototype form", a \$300m fund to promote small businesses.

But, as he battles at home on several fronts, Mr Yeltsin wants to avoid appearing a weak supplicant on the international stage. "Yeltsin is quite cautious. He does not want to be in the position of [former Soviet leader Mr Mikhail] Gorbachev in London in 1991. He wants to come for concrete results," Mr Fyodorov said.

Unlike Mr Gorbachev, who presented an unimpressive reform programme when he made a first request for G7 support, Mr Yeltsin has earned and received western support since launching economic reforms in January 1992.

The relationship has devel-

oped so far that the Russian president will even be able to tell western leaders what he does not want from them. For instance, he will be pressing for more western assistance in the form of grants and soft loans, saying that loans at commercial interest rates to pay for western imports do not really amount to help.

Mr Alexander Shokhin, deputy prime minister for foreign economic relations, said at the weekend Russia could not afford to borrow more than \$5bn of the G7 package's \$10bn in export credits and guarantees.

Western leaders in turn should be able to conclude that setting conditions for western support, as a way to further reforms in Russia, can work. "This thesis was somewhat discredited last year when domestic political pressure caused Mr Yegor Gaidar, the reformist prime minister who launched market reforms, to fail to deliver over-ambitious promises to the International Monetary Fund."

But, since Mr Yeltsin's referendum victory over his conservative opponents in April, Mr Fyodorov and other reformers in the government have been able to secure a liberalisation of coal prices and big increases in interest rates, as part of the conditions for a new \$1.5bn loan from the IMF granted last week.

Mr Yeltsin has said his most important task at the summit is to end trade "discrimination" against Russia, so that it shall be in a stronger position to help itself through increased export revenues.

It is difficult to see what concessions can be granted at Tokyo on this front, apart from a vague statement supporting Russia's speedy admission to the General Agreement on Tariffs and Trade and a pledge to remove outstanding Cold War restrictions.

Mr Shokhin says the most useful result of the summit would be "a change in language" to one between equals. For Mr Anatoly Chubais, deputy prime minister for privatisation, the enterprise fund is of utmost importance for the

west to prove itself a "historic partner" in Russia's striving for economic freedom and democracy.

As he sets about transferring to private hands half Russia's industrial capacity this year alone, his main concern is to prevent privatisation being discredited by failures - while domestic credit is increasingly hard to come by.

Mr Fyodorov says his top priority at Tokyo is to start discussing further loans from the IMF - including a more traditional stand-by loan which carries stricter conditionality and which Moscow wants to conclude by October 1.

He will also be telling G7 leaders that Russia is on track to cut its budget deficit and inflation rate, and that the ruble has at last stabilised at about 1,000 to the dollar.

There are doubts as to how these developments may last but progress has been made in furthering market mechanisms - for instance, in widening the foreign exchange market and controlling the distribution of central bank credits.

## Suharto in plea on farm reform

By Robert Thomson in Tokyo

PRESIDENT Suharto, the Indonesian leader and head of the Non-Aligned Movement, yesterday urged the Group of Seven (G7) leading industrialised nations to reach a quick agreement on the liberalisation of farm trade, which would assist developing countries.

In a pre-G7 meeting, Mr

Suharto told Mr Kiichi Miyazawa, Japan's prime minister, that a settlement of the Uruguay Round of trade talks must be fashioned with the needs of developing countries in mind, as these were particularly vulnerable to shifts in trade policy and protectionism.

Mr Suharto, in his role as chairman of the 108-member group, said economic assis-

tance from developed countries should not be linked to human rights issues. He was reflecting the concerns of various developing countries, in particular China, which complains that the US has linked trade and aid policies to progress in human rights issues.

Mr Suharto did not get his original wish to address the summit himself.

## Quadrilateral talks continue to the last minute

By Michio Nakamoto in Tokyo

TRADE officials of the US, Japan, Canada and the European Community were last night locked in negotiations in a last-minute effort to agree a broad market access deal for goods and services, aimed at reviving the stalled Uruguay Round of trade talks.

The official-level talks are to be followed by a trade ministers' meeting of

the four today at which participants hope to agree a package and approve a report to present to the Group of Seven summit in Tokyo tomorrow.

However, considerable differences still existed, making it necessary to extend the official-level talks until the eve of the ministers' meeting.

The final trade ministers' meeting before the summit comes after the four failed to agree a market access package

at a ministers' meeting in Tokyo less than two weeks ago.

At that time, US reluctance to reduce tariffs on textiles sufficiently to satisfy other members, Japan's refusal to do the same for spirits and wood products, and the EC's position on electronics were seen as big obstacles to a wide-ranging package.

Failure to reach agreement on a market access package would endanger

hopes of concluding the long-stalled Uruguay Round this year.

Mr Peter Sutherland, the new director general of Gatt, has called the G7 summit in Tokyo a "crucial catalyst" for rescuing the stalled round.

Officials in Tokyo were, however, cautious about the prospects for reaching agreement so late in the day. Whatever progress is made will be made hereafter, said one official yesterday.

## NEWS: THE AMERICAS

## Caricom summit to discuss Nafta relief

By Canute James in Nassau, the Bahamas

LEADERS of the 13-nation Caribbean Community begin their annual summit today seeking ways to cushion the region's small, open and fragile economies and to limit the dislocation caused by changes in the global economy.

High on the summit's agenda will be the potentially damaging impact of the North American Free Trade Agreement. Despite delays in the path of the agreement's implementation, the Caricom countries are pressing ahead with plans to protect their preferential markets in the US and Canada, particularly from Mexican products.

Caricom and Central American states are pinning many hopes on draft legislation being proposed by Mr Sam Gibbons, a Florida congressman who is chairman of the trade subcommittee of the House ways and means committee. It asks that regional exports to the US

which are not now given preferential access should be treated favourably for the first three years of Nafta.

The 34 countries in central America and the Caribbean benefiting from Washington's Caribbean Basin Initiative for the past nine years have suffered a collective trade deficit with the US, and they have argued that they could do better if several products, now denied, could be given preferential treatment under the "Nafta parity bill". These include textile and apparel, footwear and other leather goods and petroleum products.

During the three years the CBI countries would have the opportunity of negotiating their future trade relationship with the Nafta signatories, with options of seeking membership either as individual states or as a group such as the Central American Common Market or Caricom. They would also have a safety net in that they could return to the status quo under the CBI.

The Caricom leaders will also deal with the controversy over access for bananas to the European market, particularly the continuing efforts by Latin American producers to have the General Agreement on Tariffs and Trade rule on the propriety of the EC's new import regime, implemented last week, which favours fruit from traditional sources, including the Caribbean, while limiting access to cheaper Latin American fruit.

Since it was created 20 years ago, Caricom has struggled, with limited success, to realise the integration of the region's economies, leading eventually to the creation of a common market.

Several delegates to the summit have suggested that unless the deliberations conclude at the weekend with clear indications of how Caricom intends to deal with these and other problems, public credibility in the achievement of a common market for its 6m people will fall even lower.

## Venezuela's slip from spoils to scarcity

Stephen Fidler examines how a two-party national political scene is disintegrating

THE TWO parties which have run Venezuela since its return to democracy in 1958 are struggling in the face of elections this year.

The leaders of the parties - Democratic Action (AD) and the Social Christian Copei - used to thrive by judicious division of the country's oil wealth among the elite groups which, with them, ran the country: business, trade unions and the military.

Now that is over. Oil income has fallen sharply and a system of government equipped to divide spoils has found it almost impossible to allocate scarce resources. The parties, especially their leaders, are widely blamed for Venezuela's decade-long economic decline.

Of the leading candidates for the December presidential election, only one, former president Mr Rafael Caldera, can be described as a politician of the old school, but he is not standing for a traditional party.

Mr Caldera, 77, was forced to defect from Copei, the party he founded, to stand for president this time. As the candidate of

the Movement to Socialism (MAS), he is sharing the lead in opinion polls, with support of up to 30 per cent.

Mr Caldera has managed, by shifting parties, to avoid the perception that he is an party machinator in the old style. He has catered to popular demagogues, his populist campaign is attacking President Carlos Andrés Pérez, now suspended from office on corruption charges, and the latter's economic reform package. Mr Caldera is also laying into the discredited leaders of the traditional parties, known as the *cogollos*.

The other front-runner, say opinion polls, is Mr Oswaldo Álvarez Paz, 50, governor of the important western oil state of Zulia and Copei's presidential candidate. A man from outside the party mainstream, he defeated the traditional Copei runner, Mr Eduardo Fernández, in a primary.

Mr Fernández suffered because he was too closely identified with the *cogollos*. Now, says Mr Aníbal Romero, a political scientist close to Mr Fernández, Copei is "a party

without a candidate that has a candidate without a party".

Much of the old AD party machinery is also withholding support from its party's candidate, Mr Claudio Fermín, 43. The polls show him, also chosen by primary, attracting less than 10 per cent support. For the moment, links to AD appear to be more of an electoral liability than an asset, in part because of the deep unpopularity of Mr Pérez, an AD veteran.

Polls say Mr Andrés Velásquez of the left-wing Causa R and governor of the eastern industrial state of Bolívar, is attracting support in the percentage high-teens, often from disaffected AD voters.

Despite apparent growing momentum behind Causa R, Mr Velásquez is given only an outside chance of winning the presidency. Some politicians with contacts in the military say there is also doubt over whether the armed forces would accept a Causa R administration. So some analysts think Mr Velásquez, still only

38, might be too well to throw his support behind Mr Caldera, to form a powerful left-leaning coalition. Then he could benefit by a degree of power under a Caldera presidency and position himself for a future presidential race.

Left or right, a future president will have to confront, sooner or later, the dire state of Venezuelan government finances - which will be only partly ameliorated if proposed tax legislation becomes law - and the deplorable condition of public services. It is difficult to see how these problems can be resolved in a non-inflationary manner without further fundamental reform of the state.

Yet such reform is almost a taboo word for Venezuelan politicians seeking election. Mr Álvarez Paz is the candidate most closely associated with reform. When he secured the nomination in early May, euphoria ensued in financial markets.

Yet what may be popular with bankers may be an electoral liability. Mr Álvarez Paz is thought likely to have to downplay economic reform in

his campaign. Even if he wins, the governor will be a president elected by a minority and unlikely to have a secure majority in Congress.

In fact, whoever wins, Congress is likely to be more fragmented - because of the declining popularity of the traditional parties and the fact that, as in 1988, half the deputies in the lower house will be elected from constituencies, rather than from the traditional party slate.

The legislature will also probably be antagonistic to reform. According to some, potential antagonism between the presidency and Congress will be accentuated by the effort to impeach Mr Pérez - successful so far - which legislators may try to emulate against other unpopular presidents.

All of which suggests Venezuela will remain difficult to govern for the foreseeable future. Asked how he rated the chances of the next president ruling constitutionally for his full five-year term, Mr Romero answered: "Not very high. I'm afraid."

Handwritten note in Arabic script: "هذا امر لا بد منه"



## EC studies US soda ash 'dumping'

By David Dodwell  
and Andrew Hill

ALLEGED US dumping of soda ash - the main ingredient in glass making, and a \$650m (\$420m) business in Europe - is to be investigated by the European Commission, following a complaint from European chemicals manufacturers.

The complaint, which is being pressed through Cefic, the European chemical industry council, was heard yesterday by the EC's anti-dumping committee.

It is headed by Solvay, the Belgian company which is the world's leading soda ash producer.

A spokesman claimed yesterday that US imports had increased from 50,000 tonnes in 1990 to 634,000 tonnes last year, while prices have dropped by 15 per cent since 1991. "Some people would consider this to be a sign of injury," he said.

US soda ash manufacturers say sales to Europe have slumped by 25 per cent in the first five months of 1993. They also insist that almost one third of US exports are from

subsidiaries owned by Solvay and Rhône-Poulenc.

Solvay claims that the dumping margin is as much as 15 per cent, and argues that pressure from cheap US imports was one reason why it was forced to close its 100-year-old soda ash plant in Couillet, Belgium, and to consider closure of another plant at Heilbronn in Germany. However, both were small and comparatively inefficient, and production has been shifted to newer plants, including a new plant at Bernburg in eastern Germany.

Europe is one of the world's most fiercely protected soda ash markets, with tariffs averaging 10 per cent. This compares with zero tariffs in Japan and 1.2 per cent in the US. In 1990, ICI and Solvay were fined a record Ecu47m (£32m) for carving up the soda ash market. ICI has since sold its UK production facilities to an Australian company.

Complaints by European manufacturers have risen recently as eastern Europe - in particular Poland - has joined the US as an aggressive exporter of soda ash.

## European chemicals face the acid test

Paul Abrahams looks at the market implications of increased competition from eastern manufacturers

THE WEST European chemical industry has been making vociferous complaints about the damage being wrought by increasing levels of east and central European imports.

Last week, Cefic, the European chemical industry's trade association, urged the EC to implement trade instruments against some imports from the region. The grumbling comes in spite of the large overall benefits to the EC's chemical industry from the opening of east and central European markets.

EC chemical exports to Bulgaria, the Czech and Slovak republics, Hungary, Poland and Romania increased from Ecu1.38bn (£1.06bn) in 1990 to Ecu2.10bn last year, according to figures from Eurostat, the EC's statistics institute. The EC's surplus in chemicals trade with its eastern neighbours rose to Ecu1.01bn last year from Ecu527m in 1990.

A large proportion of that improvement has been in high value medicines. The EC's surplus in pharmaceuticals rose from Ecu175m in 1990 to Ecu371m last year. However, such successes in high-value products are of little consolation to west European commodity chemical companies suffering the brunt of east European imports.

The loudest complaints have

come from west European companies manufacturing fertilisers, soda ash, polyvinyl chloride (PVC), caprolactam (a precursor of nylon), and melamine (a plastic).

Imports of east European PVC, for example, have increased from 84,000 tonnes in 1989 to 270,000 tonnes last year. Soda ash imports from the east have risen from 27,000 tonnes to 162,000 tonnes. And imports of caprolactam have gone up from 606 tonnes to 33,000 tonnes.

These imports have replaced west European production at a time when manufacturers have been grappling with sluggish or falling demand. Western manufacturers also argue that the flood of eastern imports has depressed west European price levels, because the imports have been sold at unduly low prices.

Admittedly, some sectors were suffering from significant structural overcapacity before the appearance of large-scale eastern imports. Nevertheless, the problem is serious in some markets, claims Mr Hugo Lever, director general of Cefic.

Mr Richard Bauer, secretary general of the European Fertilisers Manufacturers' Association (EFMA), warns: "We want to help these countries, but not if it means committing suicide." Last year, the west Euro-

pean fertiliser industry lost \$1.1bn on a turnover of \$3.4bn.

Between 1988-89 and 1991-92 imports of nitrogen fertilisers from central and east Europe, excluding the former Soviet Union, have more than doubled from 366,000 tonnes to 827,000 tonnes, according to the EFMA. Their share of the EC market has increased from 4 per cent to 9 per cent. Imports from the former Soviet Union have increased from 59,000 tonnes to 300,000 tonnes.

"It's not just a question of the increasing penetration by east European imports. It's the prices at which they are coming in. They've got no idea of costs," says Mr Bauer.

The position in PVC is

broadly similar to that in fertilisers. Manufacturers claim east and central European imports have aggravated an already difficult situation.

Nearly half of PVC imports are now from eastern European suppliers. Polish imports have increased from 17,000 tonnes in 1989 to about 67,000 tonnes last year, according to Cefic. Over the same period, imports from the Czech and Slovak republics have risen from 28,000 tonnes to 75,000 tonnes. By 1992, east European imports captured about 9 per cent of the EC market.

Mrs Josée Lafleur at Cefic argues most of the damage in the PVC market has been generated through low-price

imports undermining the pricing structure. In Germany, Europe's largest market, the price of pipe-grade PVC slumped last year from about DM1.75 a kilogramme to DM1. The industry needs about DM1.45 to break even.

Western soda ash manufacturers, which include Solvay, Rhône-Poulenc and BASF, also claim they are suffering, although their case is less convincing than in the other sectors.

Imports from Bulgaria, the largest eastern importer, more than doubled from 42,000 tonnes in 1991 to 91,000 tonnes last year. But American imports have caused far much more damage in volume terms,

increasing from 350,000 tonnes in 1991 to about 600,000 tonnes last year.

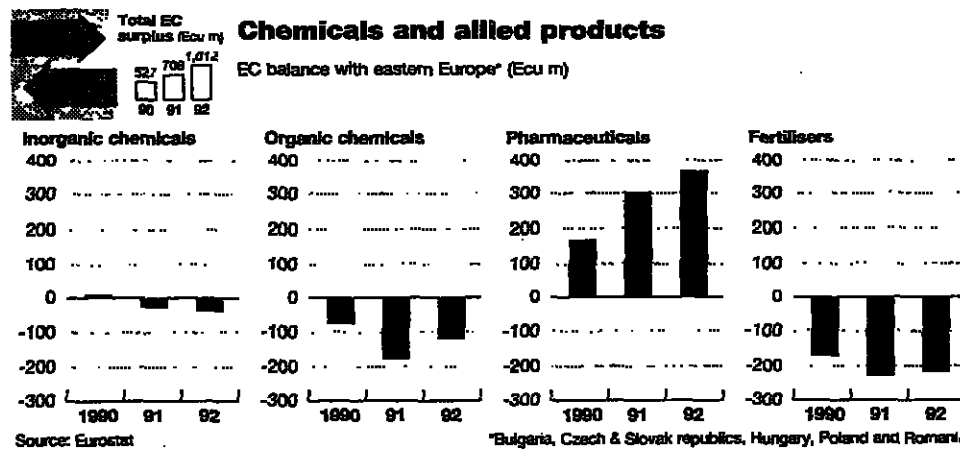
Meanwhile, in the caprolactam sector, Mr Hans van Lier, president of DSM, the Dutch group, says competition from eastern Europe has contributed to a fall of up to 40 per cent in prices.

The reaction of the chemical industry as a whole to the east and central European problem is one of ambivalence. So far, Cefic is not considering anti-dumping action. Firstly it does not want to, and secondly, there are difficulties of comparing prices in east Europe with those in the west.

"In principle we support the EC's efforts to liberalise trade with that part of the world," says Mr Lever. "If we do not help they will never become significant markets for our products. We must explain to these manufacturers about marketing techniques."

Even without western help, central and east European manufacturers are beginning to learn about the adverse effects of aggressively priced imports.

Mr Lever says they too are suffering low-price imports - this time from the former Soviet republics. With just a hint of Schadenfreude, he says: "Hungarian fertiliser manufacturers are really beginning to suffer from Russian imports."



## Sutherland warning for G7

By Frances Williams in Geneva

MR Peter Sutherland, the new director-general of the General Agreement on Tariffs and Trade, warned yesterday that failure by the Group of Seven leaders to inject new momentum into the stalled world trade talks at their summit in Tokyo later this week would put not only the Uruguay Round but the multilateral trading system and the world economy at risk.

"Concrete progress" on a package to open markets to foreign goods and services was needed to relaunch the 116-nation negotiations in Geneva,

he said. With just five months before the December 15 deadline for concluding the round, a failure to move forward would deal the round "a very serious blow" and endanger the multilateral trading structure built up since the war.

In his first news conference since taking over at the helm of Gatt on July 1, Mr Sutherland said the best hope for the 26m jobs in the G7 countries lay in bolstering business confidence with a rapid and successful conclusion to the round.

Calling on the summit to resist protectionist pressures, he said some 23m jobs in the

seven countries depended on exports of goods and would be at risk from protection of ailing industrial sectors.

"It cannot surely be the case that special interest groups within the major trading areas can hold the whole process to ransom," he said. "If the G7 leaders are serious about attacking the root of chronic long-term unemployment, about re-igniting growth and prosperity, about creating a new dynamism, the way to do it is by actively assisting in the conclusion of the Uruguay Round."

This could boost world income by \$200bn a year.

Mr Sutherland added that despite recent setbacks he expected a successful conclusion to the round. "I cannot believe we are capable of taking such a collectively ridiculous decision as to endanger the multilateral system."

Making clear he intended to take an active role in shepherding the seven-year-old round to completion in December, Mr Sutherland said he would "devote every bit of energy" he had to finding solutions to problems blocking progress.

However, his "fundamental role" was as an honest broker between the parties.

## Machine tool deal

By Andrew Baxter

JONES & SHIPMAN, the UK machine tool builder, has won an important £400,000 order from Tong Nam Precision, a South Korean toolmaker, for one of its sophisticated "creep-feed" grinding machines.

J&S described the order as a breakthrough in terms of industrial application and market.

Creep-feed grinding involves passing the component under the grinding wheel at a slow pace, allowing more metal to be removed. The order for Tong Nam includes a cylindrical grinding machine.

## Brazil tariff reductions

THE last round of Brazilian tariff reductions under former President Fernando Collor's import liberalisation programme have come into operation but they could mark the last tariff cuts until 1995, if leading politicians, business people and labour officials get their way, writes Bill Hinchberger in São Paulo.

The average tariff dropped to 14 per cent, down from 17.1 per cent. The standard tariff, charged for the greatest number of products, fell to 20 per cent, and the maximum rate was reduced to 35 per cent.

Brazil's next scheduled revision is set for January 1995 under the Southern Cone Com-

mon Market (Mercosur) umbrella, when Argentina, Brazil, Paraguay and Uruguay are to establish a unified external tariff system.

Business leaders have been insisting that tariff reductions should be put on hold until there is a recovery in the Brazilian economy. They are also urging the government to reduce tax rates and infrastructure costs.

Mr Luiz Fernando Furlan, international director for the São Paulo Federation of Industry (FIESP), the country's leading business group says: "The factors that burden production are rooted in the government." Politicians and officials from

the administration of President Itamar Franco are cautious over further import liberalisation. Rising imports and actions against Brazilian exporters, such as anti-dumping action by the US against steel producers, have been adding fuel to the debate over trade.

Since last year, Brazilian chemical and petrochemical producers have been increasingly vociferous in their calls for more anti-dumping regulations.

Some industries, including textiles and automobiles, are calling for import quotas, arguing that these would reflect international practices.



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# New Delhi to press ahead with reform

By Alexander Nicoll,  
Asia Editor

INDIA plans further substantial reforms over the next three years, according to a Finance Ministry discussion paper marking the first two years of the government's economic restructuring programme.

The document - Economic Reforms: Two Years After and the Task Ahead - says a number of further measures are needed to remove disincentives to exports, including the phasing out of quantitative restrictions on exports and reductions in the customs duty structure.

The 1991 payments crisis which triggered the reforms underlined India's vulnerability on the external payments front, it says. "Rapid export growth is the only sure way of achieving self-reliance, enabling us to finance our import needs without excessive reliance on foreign borrowing."

Among the changes planned are further cuts in subsidies, a more flexible approach to prices administered by the government, a move to a simpler tax structure with a broader base, greater emphasis on primary education and basic health, and faster reform of the financial sector.

However, the ministry is restrained on plans for privatisation, a sensitive political issue. It says there is "considerable merit" in a proposal for a committee on restructuring and disinvestment in public sector enterprises. Among the committee's tasks would be to detect incipient financial problems in the enterprises, and to shut down those which were irretrievably loss-making.

It highlights a problem in the implementation of industrial reforms: although the cen-

tral government has removed many restrictions on industrial investment and production, these are still pervasive in many states.

"The requirements for licences, permits and inspections at state and local level continue to be onerous and extract a heavy toll in terms of effort and resources from industrial units," the report says. Companies face difficulties in obtaining land, water and electricity.

To achieve its goal of reducing the central government's

## 'Requirements for licences, permits and inspections at state and local level continue to extract a heavy toll'

fiscal deficit to 3 per cent of GDP by 1996-97, the ministry plans further cuts in fertiliser, food and energy subsidies.

User charges for basic services such as electricity, irrigation, road transport and non-primary education must be raised progressively.

Where prices for services such as power and transport continue to be administered by the government, they should be changed frequently to prevent build-up of losses.

The ministry aims in the long term to introduce a value-added tax, but says this requires constitutional changes on the allocation of taxation powers between New Delhi and state governments.

Editorial Comment, Page 17

# Unstable coalition predicted in Japan

By Robert Thomson in Tokyo

JAPAN could face another general election in the next year as the poll later this month is likely to create an unstable coalition government with a limited life. Mr Ichiro Ozawa, the former Liberal Democratic party powerbroker, forecast yesterday.

Campaigning has begun for the July 18 election, but Mr Ozawa, the force behind the new Japan Renewal

party, said the LDP would not gain a clear majority and an opposition coalition, including the JRP, would have difficulty staying together.

A Japanese television news poll yesterday found the leader of the JRP, Mr Tsutomu Hata, was the most popular choice for the next prime minister. Mr Ozawa said his party would consider a coalition with the opposition Social Democratic party, formerly the Japan Socialist party, as

long as Mr Hata controlled the cabinet.

Mr Ozawa predicted this month's election would be the start of a transitional period of instability, with the possibility of further splits in the LDP and SDP, the creation of new parties, and the collapse of the next government leading to a new election in the next year.

"If we have a non-LDP administration, the priority must be reform of the political system, and

then there will be real changes in the political world," Mr Ozawa said. By reform he meant redrawing of electoral boundaries and replacement of the present multi-seat constituencies with single seats.

But he saw these structural changes as only the starting point for political change which would end when there was a change in Japan's political consciousness. "We need to have a political system in which

politicians are responsible and take responsibility."

He suggested the current election campaign was cheaper to run than those in the past because of the rise of new parties and general enthusiasm for reform, reducing the importance of corporate donations. Mr Ozawa was famed at the LDP for his fund-raising abilities.

"It's different from past elections - we can feel the reform wind and it's helping our campaign," he said.

## UK offers £15m development aid to Vietnam

By Alexander Nicoll,  
Asia Editor

BRITAIN yesterday agreed to give Vietnam £15m to help in the development of management expertise and infrastructure following President Clinton's decision to end a US block on loans from international financial institutions.

Mr Vo Van Kiet, Vietnam's prime minister, yesterday met Mr John Major, his British counterpart, as part of a four-day visit to Britain which took place in a new atmosphere of optimism about business prospects following Mr Clinton's announcement last Friday.

Mr Kiet held talks with Lady Chalker, minister for overseas development. Lord Wakeham, Lord Privy Seal, Mr John MacGregor, secretary of state for transport, and Mr Eddie George, Bank of England governor. He has also met executives of British Petroleum, British Aerospace, British Gas and John Laing, the construction group, as well as many other British businessmen.

Britain, one of the leading investors in Vietnam, mostly in the oil and gas sector, hopes to win an important role in carrying out urgently needed improvements to Vietnam's

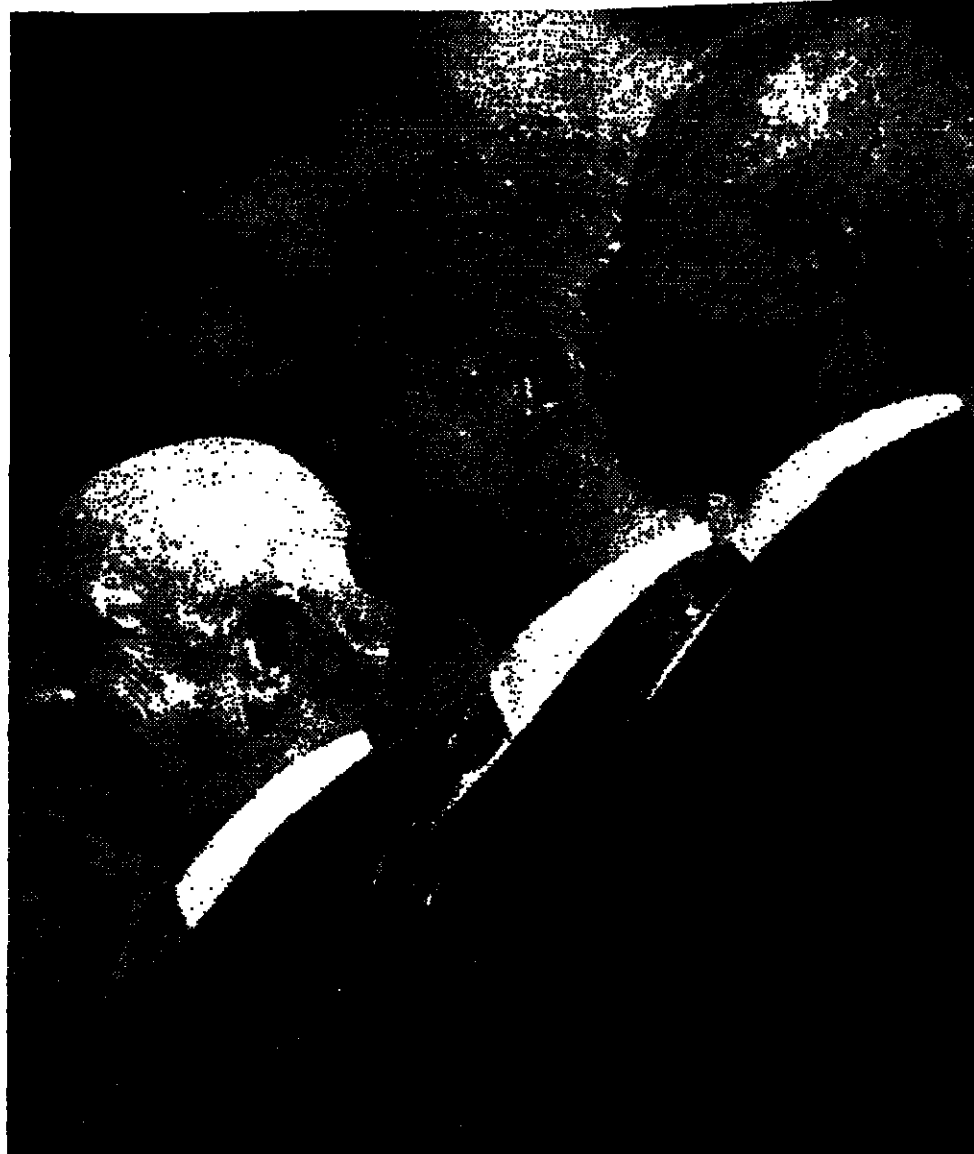
infrastructure which will be funded by loans from the World Bank and Asian Development Bank once the ban on multilateral lending is lifted as a result of the latest Washington move.

The UK is granting £5m for a programme to train managers in industry and finance, and will make £10m available to fund consultants who will help Vietnam to establish priorities in infrastructure projects.

Non-US companies may have a temporary advantage in winning Vietnamese business since Mr Clinton has given the go-ahead for international financing but has not yet lifted a US trade embargo.

However, this may be short-lived. The International Monetary Fund's executive board is expected next week to approve a plan for repayment of Vietnam's arrears to the fund, but an IMF programme - a pre-requisite for other multilateral lending - is unlikely to be in place until the autumn.

Some European officials expect Mr Clinton not to extend the embargo when it comes up for renewal in September. He will come under strong pressure from US business to lift the ban.



South African President De Klerk, US President Clinton and African National Congress leader Nelson Mandela in Philadelphia where the two South Africans were awarded the Liberty Medal

## Lagos hit by protest over poll backdown

By Paul Adams in Lagos  
and Reuters

TRAFFIC in Lagos, Nigeria's biggest city, was disrupted yesterday at the start of a planned one-week protest called by civil rights activists after the military government's cancellation of last month's presidential poll.

A pall of smoke from burning tyres hung over some areas but there were no reports of violence in the sprawling city of more than 6m people.

The protest was the most serious in Lagos since the annulment of elections which Mr Moshood Abiola, a millionaire Moslem businessman, claimed to have won, and the biggest in the city since riots in May 1992 over fuel shortages.

Civil disobedience in south-west Nigeria, organised by the Campaign for Democracy (CD), is aimed at persuading Mr Abiola's Social Democratic party (SDP) to reject President Ibrahim Babangida's plan to hold fresh elections before a handover to civilian rule on August 27.

The CD, a non-party organisation, is the only group to take an uncompromising stance against the government's latest agenda for transition to democracy. The group comprised of civil rights activists, students and academics - has also called for student groups to be formed to force the military government out of office.

Tens of thousands of people marched through the business centre of Lagos Island and the densely populated mainland to a rally at the SDP's campaign headquarters.

Many of the protesters appeared to be so-called "area boys", youths hard hit by unemployment brought on by Nigeria's battered economy.

A Reuters correspondent said protesters starting off from Mr Abiola's home in Ikeja in mainland Lagos had virtually taken over the suburb where the domestic and international airports are located.

"It's like a carnival," he said. Many of the protesters chanted or waved placards saying "Go now IBF" (the president's initials) or carried posters of Mr Abiola, declaring him the election winner.

Markets and businesses stayed closed and public transport was scarce. The main trunk road through the city was blocked by barricades and burning tyres.

There were no reports of similar protests elsewhere in Nigeria.

Tight security was reported in Kano and Kaduna in the mostly Moslem north, home region of Mr Bashir Tafa of the National Republican Convention (NRC), the other candidate in the June polls.

The SDP and the NRC have been holding meetings for the past week and were due to meet President Babangida in Abuja last night.

The NRC supports fresh elections but a strong faction of the SDP believes that the June poll results should be upheld.

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## NEWS IN BRIEF

### Iran seeks \$670m for metro project

IRAN is seeking \$670m of investment by Chinese, Korean and European companies to complete the two main lines of Tehran's underground railway, the head of the Tehran Metro authority said yesterday. Reuters reports from Nicosia.

Iran's IRNA news agency quoted the official, Mr Asghar Ebrahimi, as saying Chinese companies would invest \$300m of the total. He was speaking while accompanying China's vice-premier Li Lanqing on a tour of Metro construction sites. Mr Ebrahimi also said that China would provide \$120m in credits to build subway carriages.

Other agreements with Chinese enterprises covered the building of a 145MW gas-fired power plant and electricity distribution networks, he said.

### Peres positive on peace plan

Mr Shimon Peres, Israeli foreign minister, said after more than two hours of talks yesterday in Cairo with Mr Amr Moussa, his Egyptian counterpart, that the US draft document could "serve as a basis for continuation" of the stalled Middle East peace talks, writes Mark Nicholson in Cairo.

However, he offered nothing on the inclusion of the issue of Jerusalem in talks aiming towards interim Palestinian self-rule. "Israel has a position on Jerusalem that is clear and known and decided," he said. "I don't think we're going to depart from this."

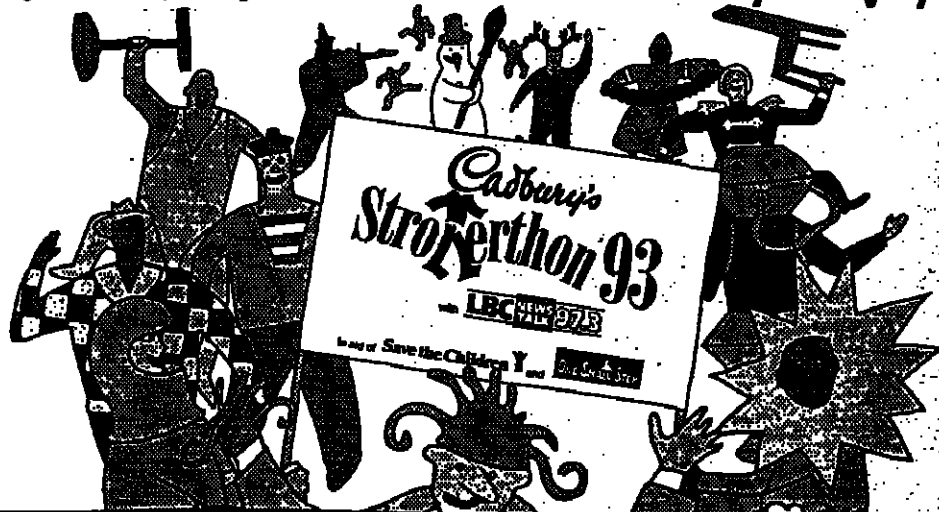
Mr Moussa also added his backing to the US draft, calling it a "good basis" but repeating Egypt's position that Jerusalem should be part of the talks.

### UN inspectors leave Iraq

United Nations weapons inspectors left Baghdad yesterday after failing to persuade Iraq to comply with UN Security Council resolutions and let them install monitoring cameras at missile test sites, Reuters reports from Baghdad. A Baghdad newspaper said the inspectors were US lackeys and Iraq would never succumb to intimidation.

The experts flew to Larnaca in Cyprus, where Mr Nikita Shtolov, their leader, said: "Iraq chose this specific issue to put a political spotlight on relations between Iraq and the UN special commission [on destroying Iraqi weapons]. Iraq considers it has implemented all the provisions of resolution 687 while the special commission still has questions."

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# 'Money is not everything, but having no money is worse'

Tony Walker reports from Beijing on the ideological and economic dilemmas of the China that Zhu Rongji must set out to tame

WHEN IT was reported in China recently that someone had paid Yn400,000 (\$70,000) for a goldfish, People's Daily, the Communist party newspaper, was agast.

Launching a tirade rarely witnessed these days in its grey columns, the paper railed against "shockingly uncivilised" behaviour of the *nouveau riches* whom it accused of wanting nothing more than to flaunt their wealth.

By way of example it related the episode of two entrepreneurs, or *geti fu*, China's new class, who had set out to prove who was the wealthier by lighting an endless string of fire crackers, and when this contest ended inconclusively, they proceeded to set fire to handfuls of banknotes.

"People cannot see a trace of civilisation in these scenes," People's Daily thundered. "Instead we see ugliness, vulgarity, ignorance and stupidity."

Behind this outburst, and other similar imprecations against "money worship" that are crowding China's official press, lies deepening concern over a get-rich-quick mood that appears to have overtaken the country, exemplified by several recent cases of massive fraud.

One involved a pyramid scheme in which an entrepreneur built a shell company by issuing some Yn1bn of virtually worthless junk bonds to 100,000 investors. Another scam involved an attempt to skim the equivalent of \$6.6bn

from the Agriculture Bank of China using false letters of credit.

With Chinese enterprises having engaged in the past year or so in a barely regulated bond-issuing binge it would be surprising if there were not vast wads of worthless paper floating around the country.

China's embrace of capitalism, or to use its own phrase,

"money-oriented ideology". The minister ordered "public security organs at all levels" to clamp down on police extortion.

The Communist party, unsure how to ride the new capitalist tiger, has intensified its campaign against corruption and money worship, the officially sanctioned term for what is clearly perceived as

ble for money, and yet had not been prepared for such traumas in a society where issues such as "keeping up with the Wongs" stayed more or less in the background.

Typical of these letters was one that appeared in the Tianjin Evening News from a factory technician who lamented that attending a party with former classmates recently he discovered that those whose "pockets were bulging with money" were the ones who were naughtiest when they were in the lowest grades at school. Of himself, he said: "It was people like me who finished university who looked shabby and poor."

Signing himself a "useless man", the letter writer related his experience with his daughter whom he was using his meagre savings to educate at a fee-paying school, only to endure "shame" when he discovered how much better off other children were who were being delivered to the school in cars and on motorcycles.

The letter writer could perhaps be forgiven for being confused, buffeted by propaganda which on one hand has been urging Chinese to "liberate their thoughts", "change their brains", "get rich", and "seize the opportunity", and on the other being told to adhere to old-fashioned notions of "socialist morality" and "selflessness".

Little wonder that people are perplexed if China's rulers themselves seem to be not

quite sure whether they wish to advance to a glorious new entrepreneurial dawn or to fall back on to old methods and slogans.

While most correspondence in China's party-controlled press reflects the official line that money-worship is bad, there have been exceptions such as a letter recently in the Workers' Daily. "Some people say we should work arduously and live frugally, which is not a wrong slogan theoretically. But after all times are different now," a writer said.

"For the past decades we became accustomed to living with a tightness belt. Now, reform and opening have brought a better life to people. Why should we oppose money worship?"

"We should pay some attention to moral issues," the writer added. "But I think the time to do it is not yet ripe, for I'm afraid... it would slow down the pace of people changing their ideas. Therefore, the building of morality should come slowly."

While the writer did not say it outright, he appeared to be suggesting that the accumulation of wealth should be the primary goal after the austerity of the past 40 years.

"Money is not everything," he wrote, "but having no money is worse." China's rulers would seem to have their work cut out to counter the latter sentiment.



Raising the colours: A boy waves an Italian flag as an Italian troop carrier speeds by in Mogadishu

## Italians demand greater say in Somalia operation

By Robert Graham in Rome

ITALY yesterday demanded a greater say in running the United Nations military operations in Somalia. Unison, as an emotional funeral was staged for the three Italian soldiers killed in a skirmish on Friday in Mogadishu, the Somali capital.

Also, in an usually outspoken statement on a foreign policy issue, Mr Beniamino Andreatta, the foreign minister, said the focus had to shift towards finding a political solution in Somalia. If not the UN commitment risked being both ineffective and indefinite.

The soldiers' deaths - the first of Italian ground troops in

combat since the second world war - shocked the nation and prompted questioning about the role of the 2,500 troops who are part of the UN mission there to stop fighting and aid delivery of food to Somalis caught up in the civil war.

Italian opposition parties have called for the withdrawal of Italy's force.

Italy has been concerned for some time over the way the US military in Somalia has failed to co-ordinate with their contingent. There has been at least one incident in which US soldiers started operations without warning in a zone allocated to Italian troops.

This has led to the despatch of a team to Washington to

negotiate closer co-ordination, and a meeting due to be held in New York on Thursday among the seven main contributors to Unison forces. The Italians originally suggested the Unison command be placed in the hands of one of their generals but appears to have backed off this.

However, the Ciampi government is anxious for demonstrable evidence that they have a more direct say in how operations are managed.

Germany's first big shipment of more than 1,000 vehicles and around 30 containers steamed for Somalia on Sunday after the Bonn parliament approved a controversial troop deployment there, Reuters adds.

## Election fall-out over NZ reform

Terry Hall on controversial plans for sweeping healthcare changes

THE New Zealand government is pressing ahead with a sweeping and costly shake-up of the health service despite an opposition promise to return to the former system if elected in a general election later this year.

Controversy, which could resonate in Britain and the US, has surrounded the reforms since they were announced in 1991 by the then health minister, Mr Simon Upton.

He was replaced by Mr Bill Birch in March as government concern mounted over the electoral damage the plan was causing.

One of Mr Birch's first acts as minister was to launch a NZ\$3m (£1m) television campaign to explain the changes - a move labelled by the opposition Labour party, which leads in opinion polls, as "political propaganda". The changes, which came into force this month, are directed principally at funding, with the aim of introducing business efficiencies.

In future, large public hospitals, which have been renamed as crown health enterprises or CHEs, are expected to be run on business lines.

New managers have been hired from the private sector at high salaries.

The CHEs are expected to return a dividend of make a profit, and compete with private hospitals.

Healthcare funding is being split from the provision of services.

Four regional health authorities (RHAs) are taking over a budget of NZ\$4bn. The RHAs also get a further NZ\$1bn to fund the cost of disability services, previously the responsibility of the Social Welfare Department.

The RHAs are known as the "purchasers" of services. They will buy services from the CHEs and any private organisation that can make competitive bids. Doctors, after difficult negotiations, have agreed to a system of contracts with the RHAs.

The government was accused of being undemocratic when it sacked elected members of the former hospital boards and replaced them with its RHA and CHE appointees. The meetings of these groups will not be open to the public.

The government believed the old system was wasteful and inefficient. But the cost of setting up the new system has been substantial - more than NZ\$30m.

Ms Helen Clark, health spokeswoman for Labour, has warned of privatisation through what she says is the "Americanisation" of health services.

In defence of the new system, Mr Birch said: "Money was dished out to the old area health boards. But the elected members thought they were accountable to their voters, so there was a conflict." He added that the old boards always blamed the government for not giving them enough funds and claimed there was a lack of skill and competence in the boards.

He maintained that while the public would not notice any immediate difference, he expected real improvements would soon start to show, including reduced waiting times for surgery.

In response to criticisms last week that the new system was underfunded, the minister announced that health would be given an extra NZ\$128m in the next financial year.

## Australian premiers told to cut spending

AUSTRALIA'S Labor government, increasingly unpopular since its unexpected election victory in March, risked a further downturn yesterday when it told state premiers to tighten their belts. Reuters reports from Canberra.

Mr John Dawkins, the treasurer (finance minister), facing a stagnant economy and a ballooning budget deficit, asked premiers to come up with an austerity plan to help save the government billions of dollars.

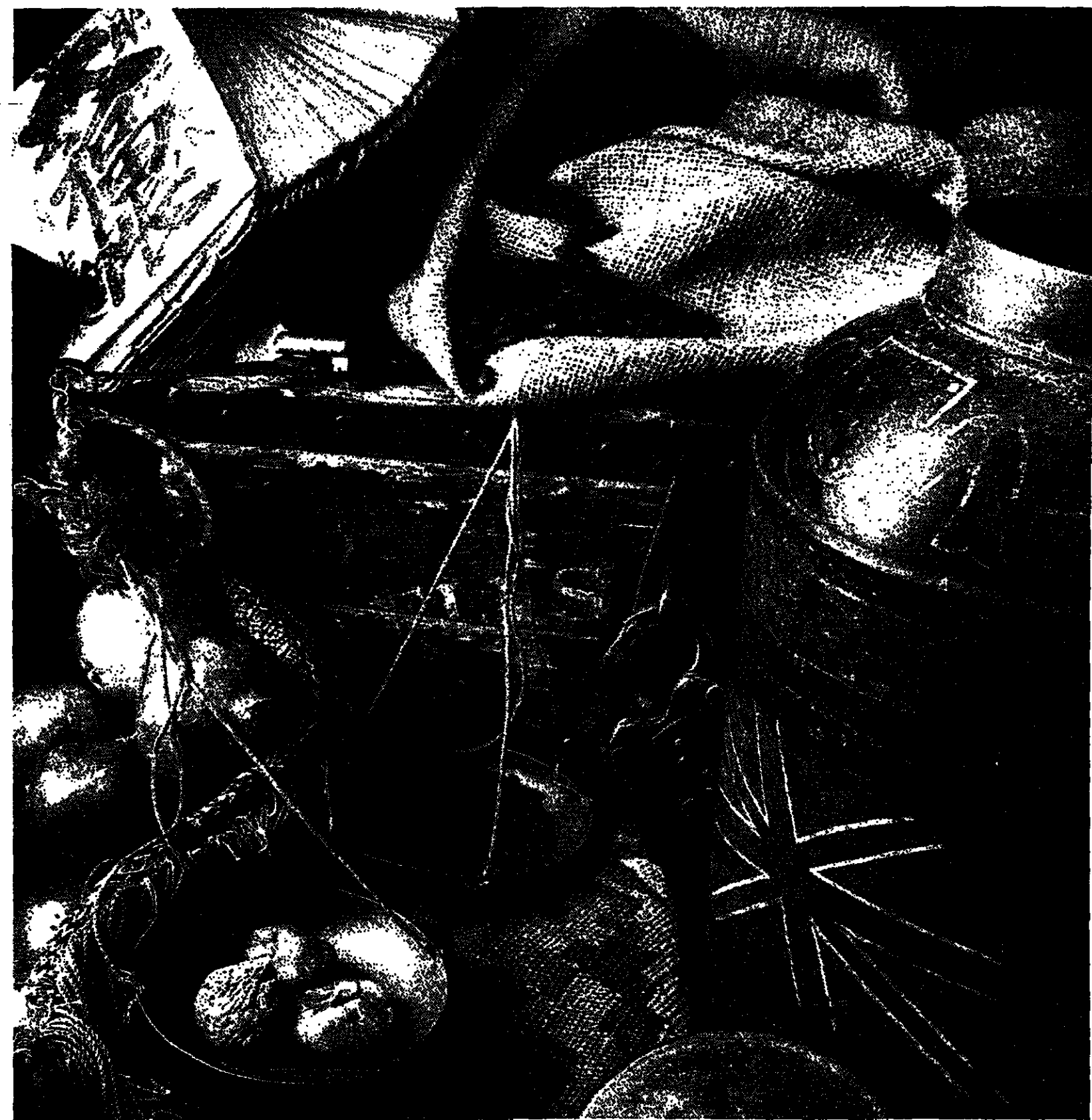
Mr Dawkins told the six state premiers his government had to fill a gap of between A\$4bn and A\$10bn (£1.5bn and £4.5bn) to achieve a budget deficit target of 1 per cent of gross domestic product (GDP) by 1996-97. He told them to trim another A\$1.5bn to A\$3bn from their own budgets as part of a national strategy to turn around record low levels of national savings.

Since its election win in March, the government has steadfastly repeated an aim to cut the deficit to 1 per cent of GDP by 1996-97.

The actual 1992-93 deficit, announced on Sunday, was A\$14.5bn or 3.7 per cent of GDP, and the government has forecast an even higher deficit of around A\$16bn for 1993-94.

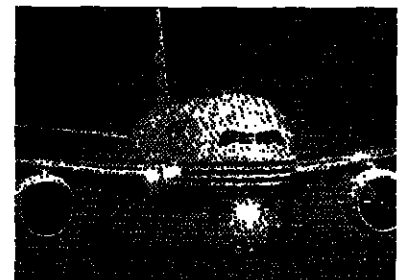
Economists have said the 1 per cent target would require huge spending cuts, new taxes or the dropping of big income tax cuts planned for 1994 and 1996.

An new opinion poll, published yesterday, showed Mr Keating's administration is as unpopular as it was before the election. The Sanwick/Sydney Morning Herald poll found Labor trailed the Liberal-National opposition by 39 per cent to 47 per cent. The poll was taken a week ago.



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## NEWS: UK

● Money supply grows 0.3% ● Consumer borrowing at £118m in May ● Exporters less optimistic

# 'Wise men' see potential for high UK growth

By Peter Marsh,  
Economics Correspondent

BRITAIN has the potential for a period of relatively high growth without undue inflation, a panel of independent economic forecasters told the government yesterday.

Together with official figures indicating an increase in the amount of money in the economy last month and a rise in consumer credit, the report from the so-called "seven wise men" supported notions that a sustainable UK upturn may be on its way.

Among the figures published

yesterday, hopes of a revival were underlined by an increase last month in the amount of money in circulation.

Bank of England figures showed that M0, the narrow measure of the money supply - mainly notes and coins in circulation - rose a seasonally-adjusted 0.3 per cent compared with May after a fall of 1.1 per cent in the previous month.

Analysts said the rebound in M0, which pushed the annual growth rate back above the ceiling of the government's zero to 4 per cent monitoring range, would allay fears that retail activity had dipped.

Borrowing by UK consumers, meanwhile, rose again in May, pointing to a gradual recovery in confidence and reflecting the pick-up in retail sales.

Official credit business figures showed that consumers borrowed a net £118m in May. This was below the levels of the two previous months which - at more than £190m in both March and April - were the highest for nearly two years.

In spite of the slow-down, May was the eighth consecutive month that consumers borrowed more than they paid back.

The panel of economic advi-

sors, however, said that in the short term the recovery could be "slow and patchy", as a result of high personal borrowings, the prospect of tax increases and a slowdown in continental European export markets.

The uncertainties were underlined by a warning from Sir Brian Hill, president of the Building Employers' Confederation, that signs of revival in the housing market were faltering.

He called for an immediate cut in interest rates to boost consumer confidence.

Similarly, confidence about

UK exports has slipped slightly in the latest quarter according to a survey of directors carried out by Gallup for DHL, the freight company.

The survey showed that exporters are less optimistic than three months ago but 47 per cent have high expectations for orders in the next three months. Orders will be good or excellent in the coming year, 62 per cent believe.

Several members of the Treasury panel said they were also worried by the rising trade deficit.

Their report - their first to Mr Kenneth Clarke, the new

chancellor of the exchequer - said that "although the depreciation of sterling will have improved competitiveness for a while at least, some of us think that there is still a longstanding problem stemming from the high propensity to import, coupled with relatively modest growth in exports".

Four of the seven advisers also called for tough action to bring down the large gap between government spending and receipts, beyond the rises in taxation announced for next April.

Lex, Page 18

## Britain in brief



## Production at Jaguar rises by 46%

Car output by Jaguar, Ford's luxury cars subsidiary, jumped by 46 per cent in the first half of this year - compared with the same period of 1992 - as recovery continued in some of its main markets.

The increase, to 14,970 cars from 10,237 cars, also reflects extensive lay-offs and short-time working in 1992 as the worst effects of recession were felt at Jaguar's Birmingham plants. So far this year the US market output, the single most important to Jaguar, has risen by 20 per cent, with UK output up 10 per cent.

## Audit review over PPI

Coopers & Lybrand, the accountancy firm, is to be subjected to an independent review of its internal systems following a breach of ethical rules in connection with the administration of Polly Peck International.

The review represents a substantial climb-down in disciplinary action initially proposed by the accountancy profession against two Coopers partners, Mr Richard Stone and Mr Michael Jordan.

The Institute of Chartered Accountants said it would be testing Coopers systems to ensure they are able to detect potential conflicts of interest before acceptance of insolvency appointments.

## Tax boost for multi-nationals

Changes to the system of advance corporation tax (ACT) proposed in the March budget will make Britain a more attractive location for overseas multi-national companies to locate their European headquarters, according to the City Research Project, which is

studying London's competitive position in international financial services.

ACT is essentially an advance payment against a company's corporation tax liability.

Under its terms, companies pay shareholders a net dividend and send a sum to the Inland Revenue, which is regarded as meeting the tax liability of investors. The budget proposed a system of "foreign income dividends" under which dividends paid out of non-UK income would not be liable to ACT.

The CRP said that before the budget a number of overseas financial services companies in the UK had been considering relocating to other countries.

## ABC supports TV reforms

The BBC director general Mr John Birt has been advised by the Australian Broadcasting Corporation to persevere with Producer Choice.

Mr David Hill, managing director of the ABC, told Mr Birt a similar scheme at his broadcasting organisation had been "a dramatic and remarkable success." Producer Choice gives producers the right to buy in services from the outside market.

## UK farmers still cautious

Farmers still have some way to go before confidence returns to the hard-pressed UK agricultural sector, in spite of a limited upturn in the past year, the National Farmer's Union said yesterday.

"In some quarters there is more confidence than before, but we would still be cautious about it," an NFU official said. He pointed out that last year's devaluation of the green pound - the EC farming currency - had given UK farmers a badly-needed breathing space, but few would be using that as a basis for long-term investment decisions.

## Cricket test

The England cricket team yesterday took control of the third test at Trent Bridge, scoring 362 for 6 in their second innings.

## Britain reluctant to clarify plans for matching EC aid

By Ralph Atkins

DOWNING Street yesterday welcomed an outline European Community agreement on aid worth £2.5bn for depressed UK areas - but refused to say how Britain would interpret the rules on matching EC funds with aid from local or national government.

Past Treasury attempts to curb its spending on regions benefiting from EC assistance have resulted in clashes with Brussels, and rows between Whitehall departments and in Westminster.

Downing Street said details of the agreement on "structural funds" reached by Mr Tim Sainsbury, industry minister, at a lengthy meeting over the weekend had still to be worked out - not least because of a dispute on the separate issue of "cohesion" funds for the Irish Republic.

Officials said it would be "extremely cynical" to assume that much of the extra money would be clawed back by the Treasury. The Treasury said the emphasis was likely to be on local authorities meeting requirements on EC funds being matched by domestic governments. There was no commitment for extra sums to be provided by central government.

## Rethink urged for role of G7

A call for a radical rethink of the role and institutional status of the G7 industrial nations was yesterday by Mr John Smith, leader of the opposition Labour party.

Speaking on the eve of the Tokyo summit Mr Smith said that the G7 had degenerated into an "over-hyped photo-opportunity", losing in the process its ambition to be a serious point of international decision-making.

Citing its failure over four consecutive years to give a substantive impetus to the Uruguay round of world trade talks, Mr Smith said that its failure to follow up publicly-stated agreements had weakened the group's authority.

G7 should review its membership criteria and its relationship with United Nations-related agencies such as the International Monetary Fund and World Bank.

Mr Smith said members should consider "folding" the G7 into an economic equivalent of the UN security council, with a slightly larger membership which would not be drawn exclusively from the industrialised world. Such a move could enhance the credibility of international policy co-ordination while satisfying Japan's desire for greater participation in decision-making by the UN.

The prime minister's office said Mr Major was "absolutely delighted" by the decision to give Objective 1 status - reserved for the EC's most backward regions - to Merseyside and the Scottish Highlands and Islands, as well as Northern Ireland.

Under Objective 1, up to 75 per cent of a particular project can be financed by the EC with the remainder sponsored locally.

Northern Ireland was

granted £550m under objective 1 in 1988-93. Over the next six years it will be entitled to a further £1bn, while Merseyside and the Highlands and Islands will be entitled to receive £1bn and £300m respectively over the same period.

Downing Street also welcomed Brussels' decision to make cross-maritime as well as cross-border projects eligible for EC aid. The decision could help joint UK-Irish projects, it suggested.

## Exchange to review rules on disclosure

By Norma Cohen,  
Investments Correspondent

THE LONDON Stock Exchange is to review its guidelines on disclosure of company information by directors to comply with new rules on insider dealing and following complaints about the selective leaking of price-sensitive information.

The review, agreed at a meeting last Friday, is expected to urge changes to the Exchange's Guide for Directors and a draft report is scheduled for early September.

The review was prompted partly by the 100 Group of Finance Directors representing Britain's largest companies, the Association of British Insurers, a shareholder body and the Institutional Fund Managers Association, a trade association.

Issues which require resolution include guidelines on what constitutes material information and whether there should be regular reporting of corporate conditions outside of the biannual earnings statements.

Shareholders are also anxious to publicise rules which require companies to immediately disclose market sensitive information, such as a profits warning, to the entire market immediately.

## Lloyd's business plan challenged by rebel Names

By Gillian Tett

LLOYD'S of London faced a fresh challenge yesterday after members voted at an extraordinary meeting to support a radical overhaul of a new business plan for the international insurance market.

The resolution, drawn up by rebel Names - wealthy individuals whose capital underwrites the insurance market - demands that the business be plan should be backed by two thirds of the Names before it is implemented.

The plan unveiled two months ago, involves cutting costs and agency fees and opening the insurance market to corporate Names in a bid to attract fresh capital.

A second resolution, proposed by Mr Claud Gurney, leader of the rebel faction, calls for the leadership to accept a duty of care motion - if successful this could enable Names to sue their agents and the Lloyd's leadership for alleged mismanagement.

Meanwhile, the Association of Lloyd's Members (ALM), which supports the current leadership, yesterday submitted a separate resolution urging Names to back the busi-

ness plan. The 31,000 Names will now vote on the resolutions by a postal ballot, only the second in Lloyd's 300-year-old history.

The results of the ballot are expected in mid August.

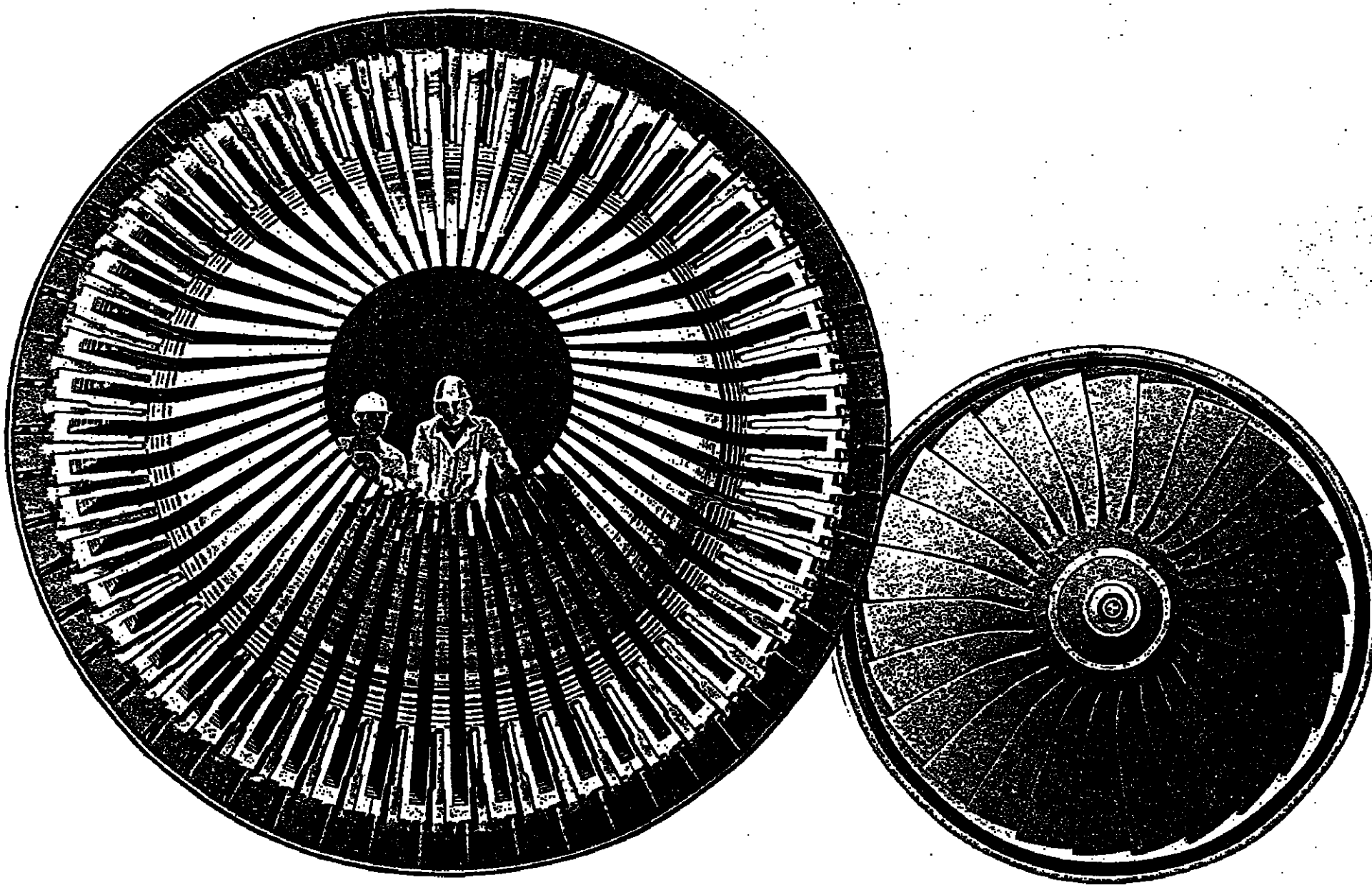
Mr Gurney insists the rebel Names would support the introduction of corporate capital if it was accompanied by schemes to help distressed Names, some of whom are facing ruin as a result of the record losses unveiled in the last three years.

The rebel factions are also demanding the resignation of Mr Steven Merrett, the market's deputy chairman, and the adoption of an alternative business plan drawn up by Mr David Springbett, a founder of the reinsurer broker PWS.

But Mr Neil Shaw, chairman of the ALM, yesterday insisted that the rebel Names' resolutions were impractical and called on the Names to support the leadership.

"We have a business plan and we have people prepared to implement it," he said. "But time is short. This is not the time to begin seeking to change the Lloyd's Act nor is it time for time-wasting at AGMs - there is work to be done."

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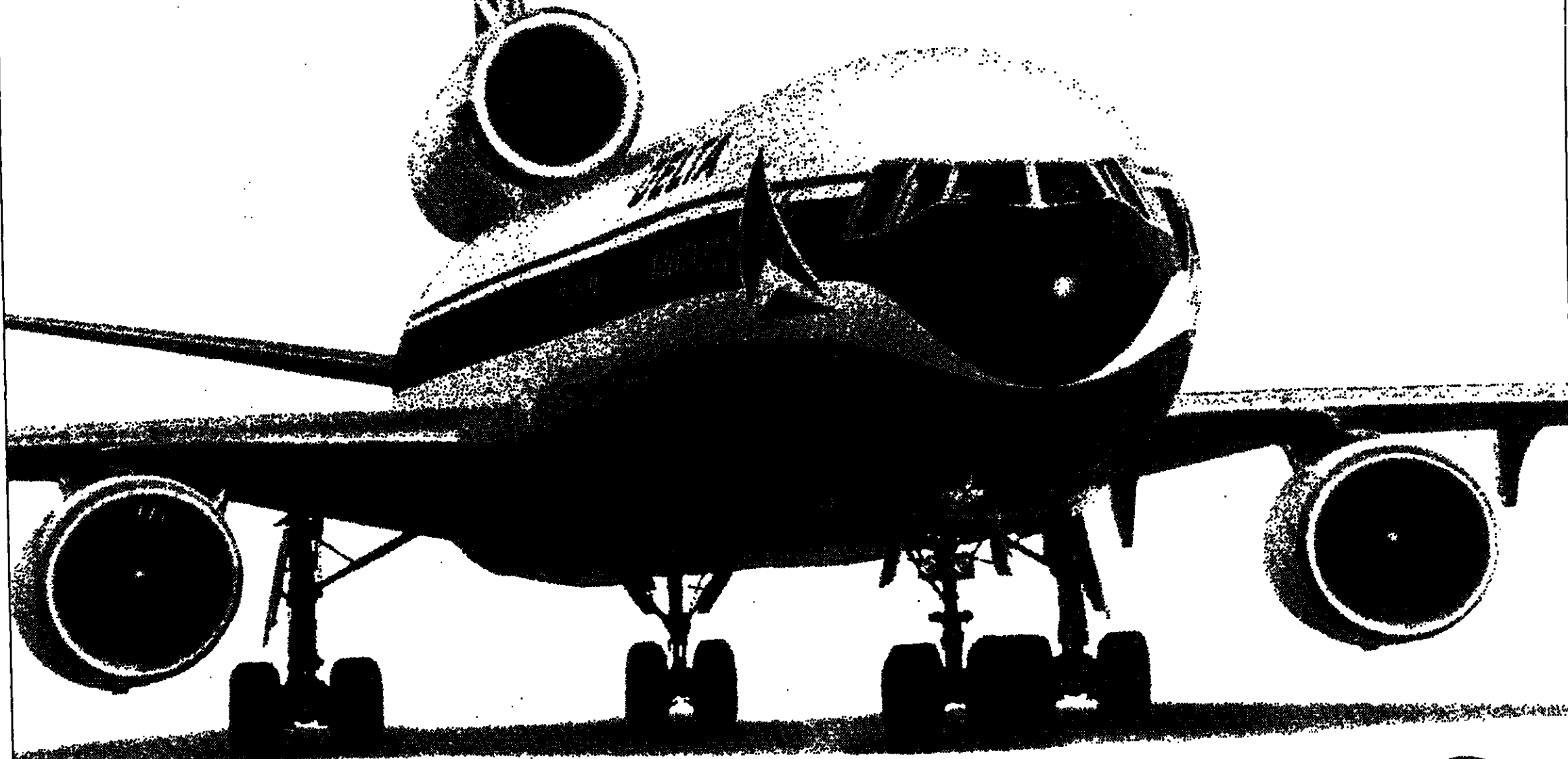
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## NEWS: UK DEFENCE CUTS

# Strategy outlined for blitz on defence costs

The government has tried to portray defence cuts as a response to a changed world and play down the impression of bowing to purely economic pressures. David White reports on the details

THIS YEAR'S defence policy document contains a series of cuts beyond Options for Change, the 1990 plan which reduced the armed forces by more than 20 per cent.

It contrasts sharply with previous years, when the annual Statement on the Defence Estimates has been little more than a recapitulation.

Following public expenditure cuts in November, the Ministry of Defence (MoD) lost £1.05bn from its spending plans for this financial year and 1994-95.

Even if it manages to defend itself against further Treasury pressure - which is by no means certain - defence spending is set to drop from 3.9 per cent of Britain's gross domestic product to 3.2 per cent in two years, the lowest level since the Second World War.

Two guided-weapon projects have been abandoned: ● An air defence system to replace the Bloodhound missile, withdrawn because of old age in 1991. British Aerospace was bidding for the £500m-plus contract jointly with Raytheon, makers of the Patriot missile. GEC and Siemens Plessey were also bidding in separate partnerships with foreign companies. The MoD says there is "no near-term requirement", leaving open the possibility of a more advanced anti-missile system later.

● Guided anti-tank munitions for multiple rocket launchers. After spending £100m, Britain

has joined Germany and the US in withdrawing from this project, leaving only France.

Other cuts in existing equipment are due to the reduced direct threat to the UK and to Atlantic shipping routes:

● The frigate and destroyer fleet. In the 1980s, the number

**Defence spending is set to drop from 3.9% of GDP to 3.2%, the lowest level since the Second World War**

was firmly set at "about 50". It is now 39 and due to be reduced to "about 35". But more of the latest Type 23 frigates will still be built.

● Diesel-electric submarines. Four new Upholder class vessels, built at a cost of about £900m, the last one commissioned just 10 days ago, are to be sold, leased or mothballed.

● Older minesweepers will be paid off, leaving a smaller fleet, although with more new Sandown class minehunters.

● The RAF, after losing 14 aircraft squadrons under Options for Change, will lose a further squadron of Tornado F3 air-defence fighters.

● One of the RAF's Awacs seven radar aircraft will be put in reserve.

On the other hand, unspecified extra funds have been set aside to provide the RAF with

its long-promised troop-carrying helicopters, something the MoD says it is "urgently considering". Plans for a new helicopter carrier, once thought to have been axed, were already confirmed in May.

The changes form part of a long line of adjustments since the Second World War, made necessary by a mismatch between the role Britain has sought to play in the world and its means for fulfilling it. By setting out in detail the tasks allotted to Britain's forces and the resources earmarked for them, the white paper is a defence against arbitrary financial cuts and against parliamentary critics who argue that cuts have gone too far.

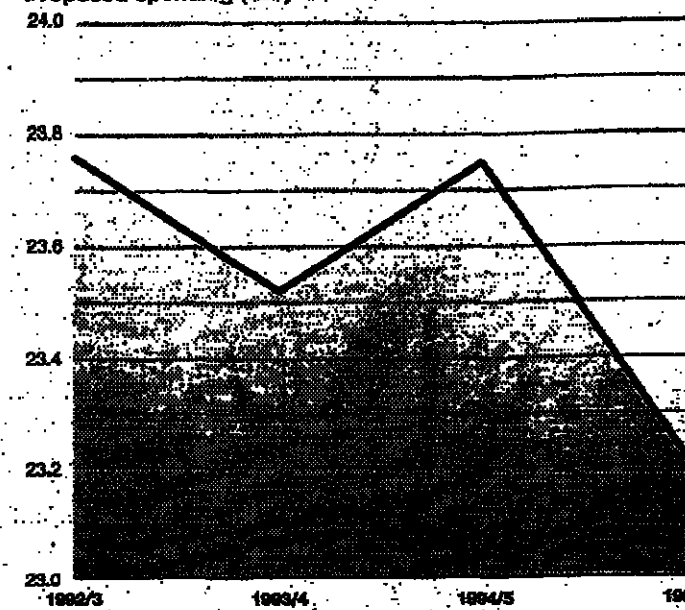
More cuts are to come. RAF and navy personnel are due to fall below the 70,000 and 52,500 levels set out in the white paper, already reduced since Options for Change.

A new air-launched nuclear missile, costing up to £5bn and under discussion with France and the US since 1988, is virtually certain to be cancelled. A verdict is still awaited on whether the army will get more Challenger 2 tanks, or updated Challenger 1s. Also undecided is the extent of plans for upgrading Tornado bombers. The MoD's suppliers still do not have all the answers they have been waiting for.

Editorial Comment, Page 17

## Defence expenditure

Proposed spending (£bn)



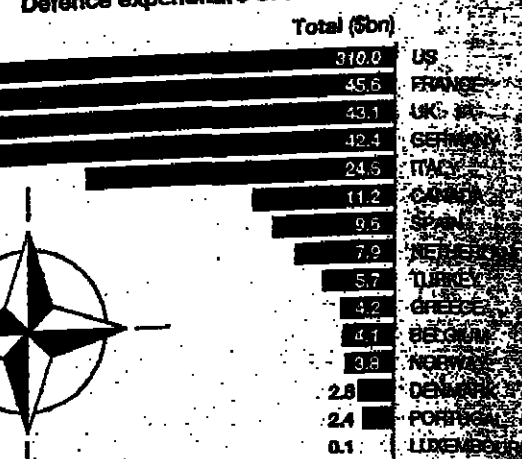
How the main forces could rise up

	Actual level 1990	Options for Change	Current plan
Royal Navy			
Nuclear-powered submarines	14	12	12
Conventionally-powered submarines	10	4	6*
Destroyers/frigates	44	About 40	About 35
Mine warfare	38	34	25**
Army			
Infantry battalions	55	36*	40*
Royal Air Force			
Tornado F3	92	122	108
Hawk*	72	52	50
E-3 Sentry (Awacs)	0**	7	6
Transport & tanker aircraft	94	93	90

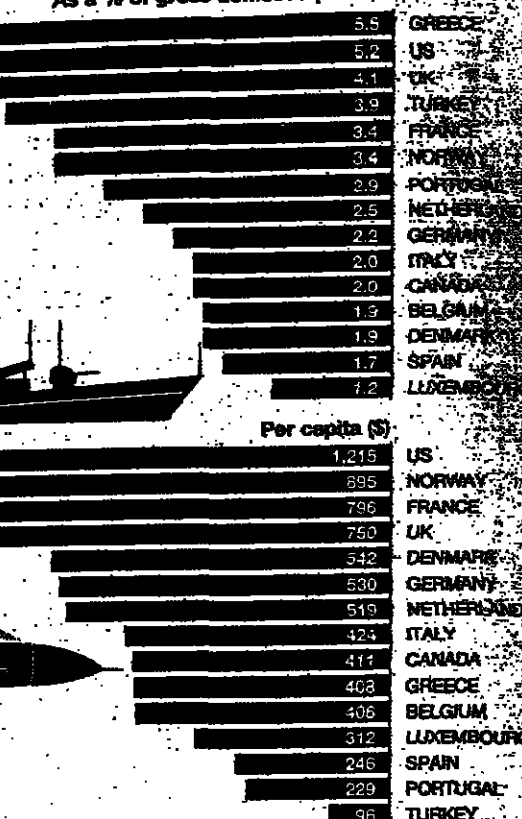
\* Future of Upholder under consideration  
\*\* MCMV number will fall below this figure for a period following the pay-off or redeployment of Ton & River Class minesweepers & until new vessels come into service  
\* After withdrawal from Hong Kong in 1987  
\* Aircraft in Air Defence role only  
\*\* Successor to Sea King in early warning role

Graphic: Chris Walker

## Defence expenditure of NATO countries (1992)



As a % of gross domestic product



## Defence contractors are 'reasonably relieved'

DEFENCE contractors cautiously welcomed the details of cuts and procurement plans in yesterday's white paper.

Few contracts were cancelled, and the reduction in the numbers of conventionally powered submarines and Tornado fighter aircraft should be achieved through the decommissioning or sale of existing equipment.

Mr Brian Lowe, chairman of the Defence Manufacturers' Association, said "the industry could be reasonably relieved that most of the cuts are lost opportunities to refurbish rather than cancelled orders".

Among those hearing bad news were GEC and British Aerospace, competing for one of the two cancelled missile contracts, the £500m plus medium range surface to air missile (MSAM) to

replace the Bloodhound missile.

Both companies shrugged off the news: "We've known for some time this was likely to happen," said BAE, which was bidding with Raytheon of the US.

GEC, which had joined forces with Thomson and Aerospatiale of France and Italy's Alenia, would have contributed only about 10 per cent of the contract with it radar seeking equipment, but it has lost its chance to become a prime contractor to the UK in the project.

GEC and BAE said the cancellations were unlikely to lead to job cuts. They are working in international consortia which are selling their missiles to several markets other than the UK.

Thorn EMI may lose 200 jobs as a result of the MoD's with-

drawal from a four-nation collaborative programme to develop a ground-launched Multiple Launch Rocket System (MLRS). The company is hanging on to the slim hope it may be involved in the supply of an air-launched version.

At the other end of the scale, Southampton shipbuilder Vosper Thornycroft could receive orders for new minehunting ships worth up to £500m as a result of plans in the white paper to "build up a fleet of 25 mine countermeasure vessels".

Helicopter-maker Westland said that it was "good news" that the white paper specified a need for additional support helicopters.

The company's EH101 helicopter is a strong candidate for the business.

Daniel Green

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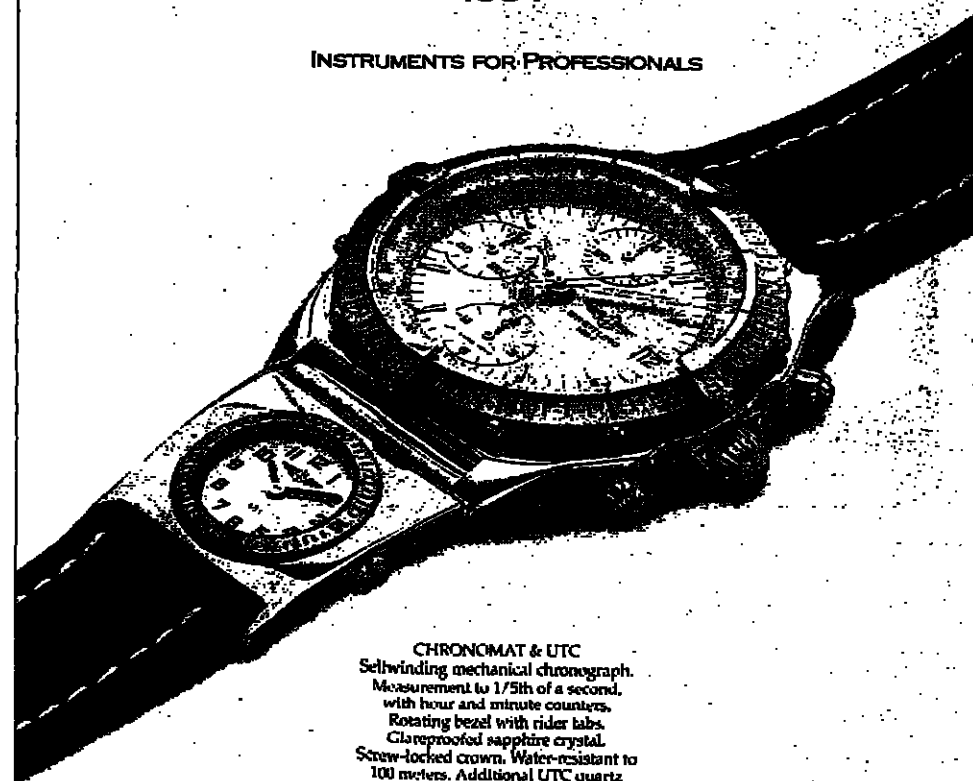


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هذه امينة الاصل





THE conventional wisdom 30 years ago was that researchers worked best in peaceful isolation. Many UK companies tried to give them peace and quiet by converting country houses into laboratories.

In the 1990s, however, isolation is out and interaction is in. According to today's ideas, the perfect setting for a corporate laboratory is a university science park, where researchers can collaborate easily with fellow scientists.

Most companies stay put in their existing country house laboratories, however, imagining that a move would be prohibitively expensive and disruptive. The exception is Smith & Nephew, the healthcare group, which has just transferred its research centre from Gilston Park, an early Victorian mansion in rural Essex, to a new building on York Science Park.

S&N did, of course, incur substantial direct costs - at least £2.5m for moving all its staff and equipment to York plus £5.5m for fitting out the research centre. (The 83,000 sq ft building was put up by York Science Park, a joint venture between the university and P&O Developments, and rented as a shell to S&N.)

The indirect costs of disrupted projects and distracted staff are not known. "We have different views on how much dislocation there has been but I would say it amounted to six months of research on average," says Alan Suggett, R&D director.

"We took some of our best scientists to be [relocation] project co-ordinators - which they did very well - but we underestimated the amount of time involved. If we did it again, I would probably have used more external consultants, so as to preserve our research programme."

The total costs of the move, then, can be put at a minimum of £10m, or twice the annual budget of the group research centre. (S&N spent a total of £25m on R&D last year - £5m centrally and the remainder by its operating businesses.)

But John Robinson, chief executive, says the benefits far outweigh the costs. "This was not just about moving to a building designed for the next century rather than the last. It is about creating a new research culture."

The reasons for leaving Gilston Park included: poor communications; out-of-date facilities that could not be improved easily because of planning constraints; security problems on the country house estate; and, above all, the difficulty of recruiting and retaining good staff.

Smith & Nephew defied convention by relocating R&D from country home to science park, says Clive Cookson

## Lure of the city lights



The old and the new: Smith & Nephew's former research centre in Essex (inset) and the current building on York Science Park

The attractions of York are: the university's highly rated research, which is not exploited by other science-based companies; the city's excellent international image; and proximity to S&N's main UK manufacturing base in Hull.

At the same time, S&N took advantage of the move both to relocate research more closely on its fast-growing core businesses and to introduce a new management structure.

The refocusing involves running down research in consumer products (such as the well-known Elastoplast brand in the UK) and in pharmaceuticals - an activity in which S&N cannot hope to compete with the large drug companies. The funds are being redirected to five strategic growth areas: orthopaedic implants; wound management products (such as hospital dressings and gels); minimally invasive surgery; casting and bandaging; and surgeons' gloves.

In place of the previous management hierarchy, the new research

centre has a flat "matrix" structure. Line managers are responsible for departments such as chemical and biological sciences, while programme managers handle specific projects like wound management research. "We've also introduced a 'scientific ladder' which enables senior scientists to have equal sta-

**This was not just about moving to a building designed for the next century. It is about creating a new research culture'**

tus to managers, in terms of benefits and so on," says Gareth Lloyd-Jones, research director.

Strategic control of R&D rests with a Research Steering Group chaired by the chief executive, which meets twice a year. Its members include Suggett, Lloyd-Jones

and the heads of the operating businesses. Outside input comes from a Scientific Advisory Panel of five university researchers chaired by Nancy Lane, a Cambridge University biologist who is a non-executive director of S&N. It also meets twice a year, to provide an independent review of the corporate research programme. "We act as an auditing body, giving the company feedback on the areas where it is weak and on the strengths that it can build on," she says.

One scientist familiar with S&N research says: "They have some catching up to do; they're still a bit sleepy Essex village." But Lane thinks that comment is unfair. "The work is good now and will become excellent in the new laboratory."

The building in York was designed to be as flexible as possible, in contrast to Gilston Park. "We decided to make the labs interchangeable, so that we could change the research programme overnight if we had to," says Suggett.

The main laboratories are arranged on two floors, on both sides of a wide central aisle - the "write-up area" where the scientists have their desks and can sit with colleagues to gossip or discuss work. There is a separate product development lab where engineers build pilot manufacturing lines.

S&N employed 220 people at Gilston Park and has 180 working at York; the job cuts were among support services such as maintenance, security and cleaning. About 90 people made the move from Essex last autumn - only 18 months after the relocation was announced - "and fortunately these included almost all of our key professional staff," Suggett says. That left another 90 to be recruited locally, mainly technicians and secretarial staff.

"What we were asking people to do was, in effect, to make a personal commitment to Smith & Nephew for the next few years," he adds. Although family commitments prevented some people moving, others took the opportunity to leave S&N because they had been uncertain about their long-term future with the company.

Jack Pennington, the S&N chief technologist who managed the relocation project, says external advisers had predicted that only 50 to 60 would agree to move. Robinson had said he would be happy if 80 moved.

Lane, who also chairs the UK government committee on women in science, was particularly pleased that S&N lost very few of its female researchers. Several of them persuaded their partners to move with them to York.

Interaction between S&N and the university - a prime reason for the company's move - is already getting under way, says Tony Robards, professor of applied biology. Informal early exchanges between the academic and corporate labs are leading to more formal arrangements, such as sharing of expensive equipment and placements of S&N staff to train with academic specialists.

Joint research projects under the government's Link and Teaching Company schemes are also in prospect.

Will other companies follow S&N's example? One candidate might be Johnson Matthey, the UK metals group, which has a similar-sized research centre based at Blount's Court, a country house in rural Oxfordshire. "We have talked about moving many times; the subject comes up every two years or so but we just don't think it's worth the cost and effort," says George McGuire, Johnson Matthey research director. "We like it here."

But Robinson is convinced that for S&N the move was worth the effort. "It has given a new excitement about R&D to the whole group worldwide."

### Technically Speaking

## Disillusioned with computers

By Torgun Cane

ASPIRING young writers get tired of running out of pads and ball-points. So perhaps it was a good idea of my father's to let me use the Amstrad notebook computer which he had recently acquired. Then again, perhaps it wasn't.

The computer, the NC100, is amazingly simple to understand and very light. It is perfect for times when you don't want to have to sit at your desk to write. There are no hassles saving files and storing them; everything is saved automatically. It can go pretty much everywhere with you.

Initially, it seemed perfect. But problems - of the type which can affect any potential computer purchaser wanting a machine which combines low cost with ease of operation and some flexibility - soon occurred. The Amstrad (costing nearly £200) has a limited amount of storage - only enough for eight or so files ranging from one to three pages. For more space, you have to buy plug-in cards costing at least £40, too expensive for a 15-year-old student in the middle of her GCSE years.

The other options are printing out every document or decanting them on to another computer with a larger memory.

Both of these options have their difficulties. First, printing all your work out is useless, because the idea of using a computer is to have all your work in storage.

Second, decanting files can be a problem. Where do you get another computer from? If it is your father's computer, what do you do if you need to see a file instantly and he is not around.

It was around a month after I started using the Amstrad that I ran into serious problems. The computer went blank - pointlessly, infuriatingly blank. What had happened? This remains a mystery. After a few days of carefully checking it, shaking it and, eventually, screaming wildly at it, my father and I decided to send it back to Amstrad to be fixed, all the time praying that the files I had worked on for more than a

month would be safe. They were not. The computer was sent back to us fully working but fully wiped of all my work.

It was a long time before I could face using it again and when I did everything seemed fine. Although I had lost all my files and had no record of them, I built my work up again, slowly and painstakingly.

And then disaster struck again. I wrote a short piece - only two paragraphs, in fact. I put in a final full stop... and it started to beep... beep... beep. I got worried. Again, I sought advice but the instruction book did not mention high-pitched beeping. The only way to solve this seemed to be to remove the batteries. This we did... and all my files were rubbed. Again.

I never want to see this computer again. My father understands this and introduced me to the Olivetti Quaderno. The Quaderno (£258) is beautiful, much more attractive than the Amstrad. It has a larger memory, too, but it also takes memory cards - the same expensive memory cards. (These cost between £40 for 64K bytes, or 30 pages of text, and £150 for one megabyte, or 320 pages.)

The Quaderno has more functions. These include a tape recorder (for when you have sudden brain waves and don't have time to type them out), a calculator, address book and organiser. It takes longer to understand and it has a much smaller keyboard which is harder to type on.

With the Amstrad, I lost in total over six months' work and I have given up on the Quaderno, because school work means I do not have time to learn to use it properly. I'm sure that with a little time and patience it would be good... but not for someone who just wants to write rather than learn about computers.

As for me, I'm going to have to spend a large amount of money on ball-points and pads. At least they do not take ages to learn to use or break down when you least want them to.

Torgun is the daughter of Alan Cane, who covers the computer industry for the FT.

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## MANAGEMENT: THE GROWING BUSINESS

## Visiting time for TECs

Britain's Training and Enterprise Councils (TECs) should drop across-the-board schemes of business support and concentrate on business sectors where growth prospects are best. They must also become more active in visiting small business owners at their premises instead of waiting for them to contact the TEC. These are the two main recommendations to emerge from a study of the TECs by Kingston University.

A nationwide network of TECs was set up in 1990-91 to provide training and support for small businesses locally. But a number of surveys have shown that TECs are failing to reach many of the small businesses in their areas. Some businesses confuse the title with "tech", for technical college, while many TECs cover large geographical areas with a mix of different local economies and communities.

Business representatives on TEC boards are drawn mainly from large companies; many owners of small businesses cannot devote the time required. A further problem is that TECs inherited many "pre-packaged" government support schemes such as the enterprise allowance scheme and business growth training, which are seen as irrelevant by many businesses. Most TECs subcontract the actual provision of services to organisations such as enterprise agencies and management consultants. "The problem here is that neither has proved popular with small business owners in the past," says the study.

Closer links might be established with industry training organisations and trade associations, the study suggests. Visiting companies to expensive and time consuming but the best way of reaching small firms, it notes.

CB

*\*TECs and Small Firms. Can TECs Reach the Small Firms? Other Strategies Have Failed to Reach? Small Business Research Centre, Kingston University, Kingston Hill, Surrey KT2 7LB. Tel 081 547 7218. 18 pages. £5.*

Envopak Group, a manufacturer of reusable mail pouches and mail room equipment, has had mixed experience of selling to public authorities in continental Europe. "We have had fewer successes than failures," admits Ric Skoulding, international director of the Sidcup, Kent-based company. Even for a business which has been exporting for nearly 30 years and which achieves a quarter of its £15m turnover overseas, the tendering process for public-sector contracts is fraught with difficulties.

"You only have to fail on one point and you are out," says Skoulding. Undeterred by these problems, Envopak has been honing its techniques. "We have been building up a fund of information and we will be ready for the next one."

One lesson Envopak has learned is the importance of having a good local source of information, in the shape of a distributor or agent, on forthcoming tenders so as to be able to respond in time. A recent invitation to supply mail sacks to the German Post Office did not leave enough time to research the materials and produce samples.

It is to overcome at least some of the problems associated with winning foreign tenders that a raft of new European Community legislation has been introduced over the past five years. No fewer than six directives have been passed to open up public procurement markets.

The aim is to extend the workings of the single market to the public sector by preventing governments, local authorities and the water, transport and power companies from discriminating against foreign suppliers. The often secretive tendering process is being opened up and buyers are being forced to apply objective criteria in choosing suppliers.

## The often secretive tendering process is being opened up and buyers are being forced to apply objective criteria

"One of the purposes of the directives is to sever the link between the politicians and the buying decision," comments Jeremy Miles, chairman of Quasar Microwave Technology, which exports 60 per cent of its £3m turnover.

Previous attempts to open up the public procurement market, which accounts for no less than 15 per cent of the European Community's domestic product, achieved only limited success because the rules for enforcement were inadequate.

Charles Batchelor on new legislation which should make it easier to secure EC public-sector contracts

## Return to tender



James Whitehouse of Independent Facility Management: "We have concentrated on getting our name in front of as many government departments as possible"

The latest legislation is backed by tougher compliance directives and, while most companies are reluctant to go to court against potential customers, lawyers report an increase in litigation in this area.

The latest directive, covering public services, took effect in the UK as recently as last week, on July 1. UK legislation covering public works, supplies and utilities, both publicly and privately-owned, was introduced earlier while an extension of the utilities directive, to cover services as well as works and supplies, is due to take effect in July 1994.

Key to the new regime is the requirement that public authorities publish the details of their contracts. This they are obliged to do in the S series of the EC's Official Journal, available on subscription. The information is also available through an EC electronic database, Tenders Electronic Daily, which classifies contract notices by product and industry.

The publication of tender information occurs at three stages in the life of a contract. Periodic indicative notices (PINs) provide advance warning of forthcoming tenders. These are followed by details of individual contracts. Finally, an announcement that a contract has been awarded must be made within 48 days.

Under the new directives public authorities must provide enough information for all potential bidders to take part and must not use, for example, trademarks which would exclude some suppliers. Technical specifications must not be used to exclude bidders and if a European standard exists it must be used.

Progress towards this goal is still only partial, reports Ian Anderson, general sales manager of Houseman, a supplier of water treatment systems. Some contracts still specify membership of a national professional body or certification by a particular organisation, he says.

To avoid imposing an impossible burden on public authorities the EC has set minimum thresholds for contracts which must be published. Works contracts valued at less than Ecu5m (£3.5m) need not be notified.

A threshold of Ecu 200,000 applies to supplies contracts unless they are awarded by a utility, in which case the threshold is Ecu 400,000 (Ecu 600,000 for telecommunications contracts). For services contracts a minimum of Ecu 200,000 applies.

The temptation for public authorities and utilities would be to break up contracts to keep them below the thresholds, though EC lawmakers have attempted to prevent this.

Repair work on different parts of the same building would probably have to be aggregated into a single contract but a contract to repair buildings spread over different faculties of a university campus might be considered separate contracts.

"The authority must make a sensible decision based on whether the works are close enough together in place or time or if they would all be handled by one main contractor," Mark Lane, a partner of solicitors Masons, told a conference arranged by ICM Marketing last week.

Public authorities must also decide on which of the three possible procedures they will follow. They have a choice of the open procedure, whereby all interested contractors or suppliers may submit a tender; the restricted procedure, where only invited suppliers may tender; and the negotiated procedure, whereby the authority consults suppliers of its choice and

negotiates the terms of the contract with one or more of them.

If the purchaser is a utility it has greater freedom in its choice of procedure providing it has published a contract notice, a PIN or details of any pre-qualification system it operates. This is an area where the European Commission's desire for more open public procurement clashes with the wish on the part of many utilities to develop closer links with chosen suppliers, sometimes known as "partnership sourcing" agreements.

Utilities are allowed to operate qualification systems for would-be contractors or suppliers, providing they are based on objective criteria.

Once the purchaser has assessed all the bids it must then award the contract either on the basis of the lowest price or "the most economically advantageous" tender. This allows the public authority or utility to take into account more subjective factors but the criteria used must be published, where possible in descending order of importance. Lane suggests. Abnormally low bids may not be rejected without the purchaser having first found out why the bid was so low.

Even after these legislative changes, tendering for cross-border public-sector contracts can be a daunting process.

Independent Facility Management, a Berkshire-based company which provides building consultancy and management services, first looked at the European contracts market in earnest in February and now subscribes to the Official Journal.

But the company, which employs 29 people and has fee income of £1.4m, has focused its efforts on breaking into the UK public contracts market. "We have concentrated on getting our name in front of as many government departments as possible," says James Whitehouse, sales director.

"We would tender for an overseas contract if one came up but would then face the language problem and the cost of attending interviews in continental Europe. It would be a poor use of our resources to tackle Europe when we have yet to develop our home market."

It may well make sense for companies new to public-sector markets to start at home. But in the longer term, if the EC's initiative is successful, a very large European market place will be opened up.

The Official Journal can be ordered from government publishing organisations such as HMSO in the UK or consulted at Euro Info Centres and chambers of commerce. For information on TED contact these organisations or EC Host Organisation, BP 2373, L-1023 Luxembourg, Tel +352 482 041.

## In a Nutshell

## DTI consolidates enterprise funding

The Department of Trade and Industry will no longer provide financial backing to help companies implement recommendations from consultants employed under the Enterprise Initiative.

The aim is to save the £5m-£6m annual cost of implementation guidance and devote it to subsidising the enterprise initiative proper.

The enterprise initiative provides half of the cost - two-thirds in some parts of the country - of up to 15 days of consultants' advice in areas such as marketing, quality and financial management. Implementation guidance consists of a discretionary extra five days of subsidy.

## ABC of business plan writing

Many small and medium-sized businesses rely on the founder's instincts rather than formal planning. Practical Business Planning, a booklet by accountants KPMG Peat Marwick, provides an introduction to a subject overlooked by many business owners.

Aimed mainly at the medium-sized company seeking outside funds, it is also of relevance to smaller businesses and start-ups.

Written business plans must be interesting to read and the main text should be no longer than 20 pages, the authors suggest. If the plan is intended for outsiders it must take account of their needs.

Obey the ABC rule - for accuracy, brevity and clarity - and avoid jargon. Well designed graphs, charts and tables can replace large amounts of text. Avoid unusual type-faces and page lay-outs.

\*From Sarah Bernrose, KPMG, 1 Puddle Dock, Blackfriars, London EC4V 3PD. Tel 071 236 8000. 32 pages. Free.

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FINANCIAL TIMES



## BUSINESS AND THE LAW

## Japanese car decision annulled



The European Court of First Instance last week annulled a decision of the European Commission not to pursue five complaints relating to the sale of Japanese cars in France. The Court said, in making its decision, the Commission had committed legal errors in its appreciation of EC competition rules.

In the 1980s certain Japanese car importers had agreed with the French government to limit their sales in France to 3 per cent of the French market and 15 per cent of the Martinique market. In exchange for this voluntary restraint, the French agreed the importers should have exclusive access to these quotas. Complaints were lodged by five other importers, alleging the agreement was in breach of EC competition rules.

Six years after the first complaint was lodged, the Commission said it would not pursue the complaints because the agreement was an integral part of French policy on the importation of Japanese cars. The Commission added that the importers had had no margin for manoeuvre at the time they entered into the agreement, and that the application of EC competition rules would not give the complainants a remedy in the sense of access to the quota of imported Japanese cars.

The Court said that, in cases such as this where the Commission had a power of appraisal, that power had to be exercised with the greatest respect for procedural guarantees, such as the obligation to examine with care and impartiality the particular elements of the relevant case.

The Court said that documentary evidence showed that the importers covered by the agreement had agreed among themselves to divide up the quota. The Commission had seen that documentary evidence before it reached its decision not to pursue the complaints. The agreement to divide the quotas was an agreement which fell within the scope of Rome treaty competition rules.

The Court said there was no evidence the partition of the market had been forced on the importers

by the French as the Commission had said. The Commission had committed an error of appraisal in concluding the importers had no margin of manoeuvre with regard to the agreement.

It also ruled that it was the agreement to partition the market, rather than the specific national rules, which was responsible for the lack of access to the market. Applying EC competition rules to the agreement could well have given the complainants access to the market.

*T-7/92: SA Asia Motor France and others v Commission, CFI 2CH, June 29 1993.*

Interim measures refused in banana case

An application from Germany for interim measures to exclude it temporarily from the new common organisation in the market for bananas was refused by the European Court last week.

Germany argued that, by setting quotas for bananas from dollar countries while allowing duty-free access to the Community for bananas from African, Caribbean and Pacific (ACP) countries, the rules of the common organisation were unlawful. Germany said they breached EC competition and agriculture rules, the principle of non-discrimination and the Gatt rules.

The Court said these arguments were not completely unjustified. Germany also argued it should be excluded from the rules, as otherwise it would suffer irreparable harm: as the volume of bananas dropped, the price would rise. This would have a significant effect not only on individual consumers but also on people and firms connected with the banana trade.

The Court said that, in the event that the quota proved insufficient for Germany's needs, there were provisions in the common organisation to remedy such a problem. Given this, and arguments put on behalf of France, Spain, Portugal and the UK that the exemption of Germany from the regime would lead to intolerable consequences for the ACP producer countries which could lead to social unrest, the Court ruled that Germany's application should be refused.

*C-280/93: Germany v Council, ECJ PC, June 29 1993.*  
BRICK COURT CHAMBERS, BRUSSELS

On the eve of publication of the report of the Royal Commission on Criminal Justice, set up two years ago after a damning series of miscarriages of justice, the Bar and the Law Society have produced a damning indictment of the civil justice system.

The verdict of a joint committee of barristers and solicitors, led by Ms Hilary Heilbrunn QC and Mr Henry Hodge of London solicitors Hodge Jones & Allen, is that civil justice in England is trapped in a Dickensian time warp. Victorian court buildings remain unmodernised. The use of new technology is negligible - virtually all court documents and records are compiled manually. Court procedures are technical, inflexible, riddled with rules and often incomprehensible to litigants. The language of the law is wordy, archaic and littered with unintelligible and largely irrelevant jargon. Delay is widespread, leading to ever increasing costs, and frustrating the efficient conduct of commerce and industry.

This verdict is all the more worrying as it comes just two years after the implementation of the government's reforms to speed up and improve the efficiency of civil justice by streamlining the jurisdiction of the High Court and county courts.

Companies involved in litigation find it a protracted, cumbersome and increasingly expensive exercise. The cost of a two-year commercial dispute culminating in a one or two-month trial can run into millions of pounds. Yet litigation is on the increase. The Centre for Interfirm Comparison, an independent research group, says that on average London law firms reported a 25 per cent growth in litigation in 1992, on top of an average 45 per cent rise in 1991.

Given this unpalatable fact, few businesses will be happy to learn from the Heilbrunn/Hodge report that much blame for the expense of resolving commercial disputes lies with the civil justice system.

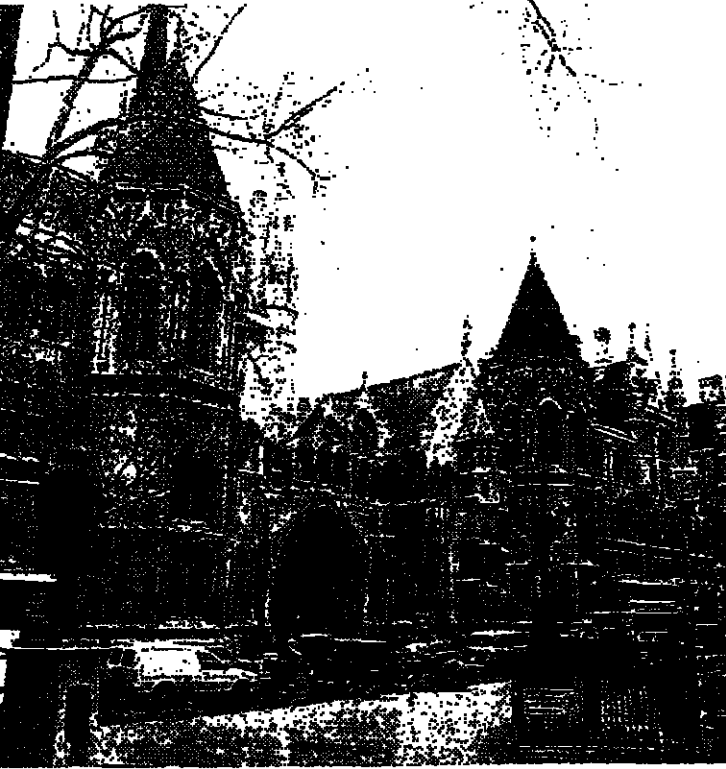
They will therefore welcome the report's conclusion that there is an urgent need for "a radical reappraisal of the approach to litigation" in England and "for many of the deeply ingrained traditions to be swept away and replaced by pragmatic and modern attitudes and ideas".

The report makes a number of suggestions for change in the civil justice system: restructuring the High Court, widespread introduction of new technology, the creation of more specialised courts such as the commercial court, and simplified procedures and court documents, expressed in plain English.

But by far the most significant suggestion for achieving this shift

## Way out of the time warp

Robert Rice on recommendations for a new approach to litigation



Verdict on the High Court: England's civil justice system is Dickensian

In approach is the recommendation that the government should establish a pilot scheme for Alternative Dispute Resolution in one or two civil court centres.

ADR has its origins in the far east, where it has been used for more than 30 years, and in the US. The Heilbrunn/Hodge report estimates that about 10 per cent of cases in the US are now resolved by ADR. About one-third of American states now have comprehensive plans for court-based ADR and there are approximately 1,200 ADR schemes receiving referrals from state courts.

Some US schemes indicate a settlement rate as high as 50 per cent, and a substantial number of courts have introduced rules requiring lawyers to inform their clients of available ADR processes early in the litigation process.

ADR takes various forms: mediation, conciliation or mini-trial. But common to all these forms is the fact that they are non-binding; if

ADR does not work, or resolution proves impossible, the parties are still free to litigate.

In the UK, where ADR commonly takes the form of mediation, companies have slowly begun to embrace the concept. Since the Centre for Dispute Resolution (CEDR), an industry-backed, non-profit-making organisation, was set up in 1990 to promote the use of ADR in the UK, almost 250 disputes involving more than 500m have been referred to it. Of these, 25 per cent went on to complete formal ADR processes. The centre estimates that more than £30m in potential legal costs has been saved - and considerably more than that, if the saving in management time is included.

But, despite these signs, and support from industry and consumer groups such as the National Consumer Council, ADR has not yet had the impact in the UK that it could have.

Dr Kari Mackie, the CEDR's director, believes that part of the reason

for the slow take-up of ADR is the "traditional adversarial mindset and culture of lawyers and clients in litigation". The Heilbrunn/Hodge report agrees. "The legal system and those who participate in it have shown a marked reluctance to take advantage of its potential benefits," it says.

For ADR to work in the UK and produce savings for the civil justice system, it needs to be extended beyond commercial disputes to cover all civil litigation, in particular personal injury actions. This means that it will require government support, as the majority of personal injury actions are brought by legally aided plaintiffs.

Some time ago a group including the Bar, the Law Society and the CEDR proposed to the Lord Chancellor's department that a court-annexed ADR pilot scheme be run in Bristol. The proposal was not taken up - largely, it seems, because in the current economic climate the government is reluctant to increase public expenditure on legal aid by extending it to ADR processes. It is also worried about the lack of evidence that ADR could produce savings for the legal aid fund by encouraging the earlier settlement of cases.

The Heilbrunn/Hodge report believes the government's fears are overplayed. If ADR produces earlier settlement of a dispute than would otherwise be the case, the saving in costs can be substantial, it says. Even where ADR only succeeds in narrowing the issues at dispute, rather than achieving a settlement, costs can be saved. And if costs to the legal aid fund can be saved by ADR, then the case for extending legal aid to cover ADR processes is unanswerable.

In the end, the report says, the only way the Lord Chancellor and the Treasury will be satisfied that ADR can produce savings is to generate enough data to allow a proper evaluation. And the only way that can be achieved is by establishing a pilot scheme at one or two court centres. If the government wants long-term savings, it must expect some short-term expenditure, Ms Heilbrunn says.

The establishment of a successful court-annexed ADR scheme can only encourage the development of ADR in other spheres. The Commercial Court is considering the introduction of a form of court-annexed mediation that is likely to prove popular with its foreign clients. A City Disputes Panel for banking and financial services is being set up and should be in operation this year, providing both mediation and arbitration services. But, without government support, the civil justice system will continue to be denied the overall benefits and savings that ADR can bring.

## LEGAL BRIEFS



## Revenues fall at top US firms: survey shows

The fortunes of America's top law firms are on the wane, according to a survey of their 1992 earnings.

Four of the top 10 firms, ranked by turnover, showed a fall in gross revenues, according to the survey by The American Lawyer magazine. The four include New York's Skadden Arps Slate Meagher & Flom, which was displaced at the top of the table by Baker & McKenzie, the largest law firm in the world. Skadden's gross revenues in 1992 were \$440m, down \$50m on 1991, while Baker's gross revenues increased from \$477m in 1991 to \$503.5m in 1992.

Skadden also suffered a fall in average profits per partner, from \$330,000 in 1991 to \$285,000. The most profitable firms in the top 10 are Sullivan & Cromwell, with profits per partner of \$1,08m on turnover of \$270m, and Davis Polk & Wardwell with profits per partner of \$1,02m on a turnover of \$267m.

## Treaty question

The European Commission has intervened in a preliminary reference from the English High Court to the European Court of Justice which raises questions about the direct applicability of the competition rules of the European Coal and Steel Community (ECSC) treaty.

The question arose in an action brought by H J Banks & Co against British Coal alleging that the state-owned coal company had charged excessively high royalties in its licensing of private coal producers to extract coal. According to Mr Stephen Kon, a partner with solicitors S J Berwin which is representing the Commission, this is the first time in 40 years that the question has arisen as to whether the ECSC treaty gives rise to individual rights in the national courts.

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## Constructive careers



David Broadbent (above left), formerly md of Pilkington Homes, has been appointed md of PERSIMMON Homes (North West); Richard Baker (above right) has been appointed md of Persimmon Homes (Yorkshire); Steve Kinsella, previously director of group projects at Norwest Holst, has been appointed director of UK business development at BALFOUR BEATTY; Angus McIntosh, formerly head of research at Healey & Baker, has been appointed director of research at RICHARD ELLIS.

David Thurston has been appointed md and Wallace Clarke deputy md of Taymeh, part of TAYLOR WOODROW. Stan Hardiman is appointed md and Mike Attwell and Julian Sargent directors of Taymeh. These appointments follow John McKenna's move to be md of Taylor Woodrow Construction Holdings and his stepping down as md of Taymeh and Taymeh.

Martin Braden, formerly finance director of Birse Construction, has been appointed group finance director of BIRSE GROUP in place of David Swales who is to concentrate on company secretarial duties.

Andrew Mann has been appointed ceo of the New York office of GARDINER THEOBALD GLEASON PEACOCK.

Michael Fude (below) has been appointed group marketing director of DAVID WILSON HOMES with responsibility for national advertising and public relations.



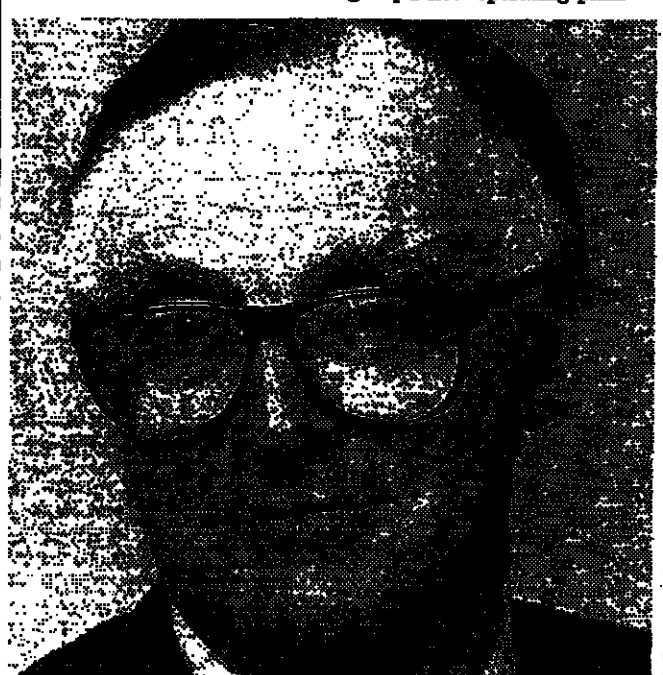
## Wileman to find 'a vision for Sears'

Sears, the retail group that includes the Selfridges department store and chains such as Olympus, Miss Selfridge, Warehouse, and Adams, is splitting the role of corporate development director - which had become "too big for one person" - to create a new post of strategy director.

The man brought in to fill the post by chief executive Liam Strong is Andrew Wileman, 39, until now head of the retail practice at OGC&C, the strategy consultancy. Strong was impressed by Wileman when OGC&C was carrying out consultancy work for Sears.

Although the position is not at board level, Wileman will work closely with Strong on "coming up with a vision for Sears", the group says.

The task of restructuring Sears has been likened to turn-



Nicholas Clegg, co-chairman of Daiwa Europe, is taking on the chairmanship of Daiwa Europe Bank when Geoffrey Taylor, 65, retires at the end of July.

After 22 years at Hill Samuel, Clegg, 57, joined Daiwa as a managing director in 1986. With fluent French, German, Dutch and "dormant Russian", he has been involved in Daiwa's expansion into continental Europe, including Hungary and Russia.

Taylor, who had been chief executive of Midland between 1982 and 1986, had been chairman, in a non-executive capacity,

## Non-executive directors



Sir David Alliance (top), chairman of Costa Villaggio since 1988 and of N Brown Group since 1988, and Sir Robert Davidson, (above), chairman of Balfour Beatty since 1991, a non-executive director of BICC and a former president of BEAMA, have been appointed part-time members of the BRITISH COAL CORPORATION.

Sir Harry Solomon, co-founder and former chairman of Hillsdown, and David Winterbottom, former chief executive of Evode, at PRINCEDALE GROUP.

Bryan Pugh has resigned from JOSEPH HOLT.

John Martin, president of the Institute of Actuaries, and Jeremy Wormell at the NATIONAL PROVIDENT INSTITUTION, Michael Harris is to stand down.

Bernhard Felzer, a member of the supervisory and executive board of Fortis Group, Jack Mather, chairman of the Bedfordshire Tec and former chief executive of NPC, and Angus Young, senior partner of Radcliffes, at CMG.

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## William Packer on why Pissarro's golden period was sparked by simple necessity

Camille Pissarro, that most assiduous and archetypal of impressionists, with his stated principles and socialist and

He was already 66, an elderly man, his sight failing, when in 1896 he embarked on the first of these great series projects, the paintings of the bridge and water-front at Rouen. The energy with which he sustained this enterprise thereafter, in projects that often over-

And what a wonderful late achievement it produced and sustained. What we see is almost a new artist, an artist at least renewed and refreshed, appearing.

The former insistent and systematic application of the paint, dab upon dab, disappears and as the

**"Sunny afternoon, Rue de l'Épicerie": a high viewpoint gave Pissarro a new lease of life**

Such is the structured practice and discipline, once assimilated to the point of intuitive response, that truly frees the artist - any artist - to do whatever it is he wants to do. And here, to see old Pissarro conjuring the life of the *Grands Boulevards*, their cabs and buses, the horses

The paintings of those Norman towns, Rouen, le Havre and Dieppe, with their ports and markets, are well enough, but the purer visual pleasure and excitement comes with the paintings of Paris. For here is the Paris we know, for all that the streets are now full of cars and the pedestrian of necessity less well pedestrian.

**Pissarro: the Impressionist and the City - The Sackler Galleries, The Royal Academy, Piccadilly W1, until October 10. Sponsored by the Banque Indosuez Group.**

# New music, old ideas

What the "grand pianola" plays, however, is *minimalist* textures (endlessly repeated notes and figures, etc) without

of David Lang — represented here by *Are You Experienced?* (after Jimi Hendrix, with Lang delivering his own winsomely fragmentary narration) and his *Concerto for Gounod and Under*, with a music-drama soon to come — answers to some current felt need in New York. One can only guess at what that might be; in London both pieces sounded desperate, even Adams' showmanship to brighten their in consequence progress. In this company Vic Hoyland's new Chamber Concerto (an Almeida Opera commission) at least evinced the same kind of self-conscious construction, hard-edged and unappealing though it was.

**David Murray**

# Murray the map-maker

day, leading a trio of Fred Hopkins on upright bass and Andrew Cyrille on drums. Murray's easy drive and endlessly unfurling *cadenzas* put me in mind of Sonny Rollins. The gusting notes and rapidly exchanged high and low registers making new statements which however abstract continued to swing articulately. As a writer and player he manages to combine the tenor authority of Rollins with the

If this trio setting provided a priceless opportunity to examine each Murray phrase in all its pungency, it was also an unusual chance to hear Hopkins' eccentric but plangent bass playing. Unconventional as a rhythm accompanist, Hopkins can replace a funny sawing-the-bass-in-half routine with scary stalking at the drop of a bow. Similarly, Cyrille, whose grounding is in free jazz, can step down from screeching percussion to a blue walking rhythm without a second thought.

Ten years ago, *Village Voice* critic Gary Giddins asked of Murray: "What must an exceptionally gifted American musician whose art falls between the shores of the academy and the Top 40 do to get the hearing he deserves?" More of the same is surely the simplest answer.

## Garry Booth

# The blockbusters on their way to New York

seasons continue to be difficult. In recent years, however, there have been big productions for forestall opening until spring, to stay fresh in the minds of crusty Tony Award voters and gain a box office boost at awards time in June. So why all these autumn 1993 openings? George Wachtel, director of research for the League of American Theaters and Producers, says: "Shows open when they're ready, spring or fall." A more cynical answer: seeing sparse crowds during a season of drought as a way to draw audiences that, presumably, exist year-round, producers rushed in.

**■ The Red Shoes:** This new musical is based on the 1947 film about a choreographer and the young ballerina who is torn between her desire to dance for him and her love of the composer of the Ballet of the Red Shoes. It reunites the Secret Garden team of Marsha Norman (book and lyrics), Susan Stroman (director) and Heidi Landesman (settings). Julie Styne is writing the music and Lar Lubovitch will choreograph. It is scheduled to open in December at the Gershwin Theatre with Roger Rees in a starring role.

**■ Wonderful Tennessee:** The new six-character play by Brian Friel, is scheduled to bypass London and transfer straight from the Abbey Theatre in Dublin to Broadway's Plymouth Theatre - where Friel's *Dancing at Lughnasa* had a successful run - in October. It is being billed: "The Big

■ ***Joseph and the Amazing Technicolor Dreamcoat***: Another mega-musical import from Britain. Broadway will finally see the Steven Finlott-directed Andrew Lloyd Webber revival, the proportions of which are reportedly as biblical as its subject matter. Michael Damian, the US equivalent of Jason Donovan, plays the title role; it is to open at the Minskoff Theater in November.

■ ***The Kentucky Cycle***: Robert Schenckman's play spanning 200 years of US history won the 1992 Pulitzer Prize for Drama.

Warner Shook. Stacey Keach leads the 20-strong cast.

■ *My Fair Lady*: This revival of the Lerner and Lowe musical starring Richard Chamberlain and directed by Howard Davies, is on a national tour. It is said that Tommy Tune was called in to slash down the show's budget.

■ *Miss Marmelade*: Melissa Etheridge, the newswoman Melting Elites Doolittle, has ruptured her vocal chords twice, but the reviews have been positive. It is scheduled to reach New York in December.

■ *Laughter on the 23rd Floor*: What would a Broadway season be without a new Neil Simon show? Hopefully this will be better than last season's turkey, *The Goodbye Girl*, a musical based on Simon's 1977 movie, which is still running on the star power of Bernadette Peters and TV comedienne Martin Short. *Laughter* is a comic play set in the McCarthy era and is drawn from Simon's experiences writ-

after an out-of-town try-out.

■ **Paper Moon:** This new musical is based on the 1973 movie, which starred Ryan O'Neal and Faye Dunaway. "It's a fable," O'Neill says, "of a boy who teams up with a film-fam man to swindle their way across the 1930's countryside." The musical stars Gregory Harrison, Christine Ebersole, and a soon-to-be-named child actress. Much depends on the try-out at the Paper Mill Playhouse in New Jersey. If the word is good: Broadway in late autumn.

■ **Yim of Athens:** Tony Randall's National Actors' Theatre has been planning to do an classic play on Broadway. However, two seasons on, it has hardly left the starting block, with production after ill-advised production razed by the critics. But Randall is making a go of it for another season. Shakespeare's late drama, is to open at the Lyceum Theatre in November, directed by Michael Langham who directed

theatrical productions is a stage version of *Beauty and the Beast*, the animated feature. Broadway representative says the budget is \$5m-\$6m, but insiders put the figure anywhere between \$10m-\$14m. Broadway will again follow London with Lloyd Webber's *Sunset Boulevard* directed by Trevor Nunn and starring Patty LuPone, Broadway's original Evita, as Norma Desmond and *Carousel*, with Michael Hayden, who played as Billy Bigelow in the RNT production, repeating the role.

Also on the horizon are *Spidee*, the *Spider-Man* musical, producer Garth Drabinsky and director Hal Prince are teaming up again for a revival of the 1927 Oscar Hammerstein and Jerome Kern musical *Showboat*. It opens in October in Toronto where it has already drawn protests from groups who find it racially offensive. Its cast of 88 includes Elaine Strick, Robert Morse, and Lonette McKee.

# INTERNATIONAL ARTS GUIDE

**Muziektheater** Tonight, tomorrow, Thurs: Dutch National Ballet in Peter Wright's production of Giselle. Fri, Sat: choreographies by Lauri Routh and Thomas Schayck. End of season (625 5455)

**Concertgebouw** Tonight: Hans Vonk conducts Rotterdam Philharmonic Orchestra in works by Lisadov, Prokofiev and Tchaikovsky, with violin soloist Leonidas Kavakos. Tomorrow: Jean-Claude Casadesu conducts Orchestre National de Lille in Debussy and Saint-Saens. Thurs: opera concert with Katia Ricciarelli. Sat: Algor Sultanor piano recital. Next Mon: Ton Koopman conducts Amsterdam Baroque Orchestra in works by Handel, Bach and Vivaldi (24-hour information service 675 4411, ticket reservations 671 9345)

**Odeon of Herodes Atticus** (long)  
and Thurs: Greek Radio Symphony  
Orchestra and Chorus in Mikis  
Theodorakis' *Medea*. Fri: Athens

**State Orchestra.** Sun, next Mon and Tues: *Central Ballet of China*. July 14, 15. *Moscow State Symphonic Orchestra*. July 21-27: *Ballet of the Opera de Paris* (\$22 145\$). **Epidauros.** The annual festival of ancient drama in the 1400-seat amphitheatre at Epidauros has performances on most weekends throughout the summer. This week's performances on Sat and Sun are Euripides' *Medea*. July 17, 18: Aristophanes' *Ecclesiazouze* (Women in Parliament). Tickets are available daily at the Athens Festival box office (\$22 145\$) or at the theatre of Epidauros on Thurs, Fri and Sat (0753-22006).

**RAVENSLEY FESTIVAL**  
Tonight: The Temptations and The  
Four Tops. Tomorrow: The Neville  
Brothers. Thurs: Ensemble for Early  
Music. Libor Pesek conducts  
Chicago Symphony Orchestra in a  
Czech programme on Fri with  
Labaque Sisters, and works by  
Bach, Stravinsky and Schubert on  
Sat with piano soloist Peter Serkin.  
Sund: Erich Kunzel conducts a  
Gershwin programme. Next Mon:  
Tokyo String Quartet. The festival  
runs till early September. All  
concerts are broadcast to the lawn  
for outdoor listening. Lawn  
admission is always available (Tel  
312-728 4642 Fax 708-433 4582)

**Tivoli Tonight:** Kronos Quartet.  
**Tomorrow:** Esa-Pekka Salonen  
conducts Stockholm Chamber  
Orchestra in works by Sandström,  
Mozart, Haydn and Bartok, with

piano soloist Alexei Lubimov. Thurs: Drottningholm Baroque Ensemble plays works by Telemann, Vivaldi, Mozart and Rameau. Thurs: Yuri Bashmet directs Soloists of the Moscow Conservatoire in works by Grieg, Hindemith and Mozart. The summer concert season runs till Sep 19 (3315 1012)

- **Stratford Boulevard:** the musical based on the 1940s Billy Wilder film. Now in previews, opens next AM (Adelphi 071-344 0055)
- **Much Ado About Nothing:** Shakespeare's romantic comedy directed by Matthew Waiokus and starring Janet McTeer and Mark Rylance. Opens tonight (Queens 071-494 5040)
- **The Mountain Giants:** William Gaskill directs Pirandello's unfinished play about theatrical illusion. Previews begin on Thurs in the Cottesloe, opens next Wed (National 071-928 2252)
- **Oleanna:** British premiere of David Mamet's powerful drama about sexual harassment and political correctness. Harold Pinter directs a cast led by David Suchet (Royal Court 071-730 1745)
- **Inadmissible Evidence:** John Osborne's 1964 play about the collapsing world of solicitor Bill Maitland, played by Trevor Eve. In repertory in the Lyttelton with Tom Stoppard's sparkling new play *Arcadia*, directed by Trevor Nunn (National 071-928 2252)
- **Crazy for You:** thrilling new version of the Gershwins musical *Girl Crazy* (Prince Edward 071-734

**8951)**  
**MUSIC/DANCE**  
Covent Garden Tonight, Fri (in  
repertory till July 23): Bernard  
Haitink conducts Johannes Schaeff's  
production of Don Giovanni, with  
Thomas Allen, Claudio Desderi and  
Karita Mattila. Sat: The Cunning  
Little Vixen. Next Tues: Eugene

**Romeo and Juliet.** Daily except Sun till July 31 (071-936 3161)  
**Barbican Theatre:** royal gala with David Essex. Thurs: The Dubliners. Fri: Stephens Grappell. Sat: Cleo Laine and John Dankworth. **Sun:** Mstislav Rostropovich conducts **LSO** in works by Beethoven and Artnim, with piano soloist Radu Lupu (071-638 8891)  
**Royal Festival Hall** July 11-17: **Jazz** Parade, with Tony Bennett and Ronnie Scott. **Santana, Al Green,** Count Basie Orchestra, Arturo Sandoval and **BB King** (071-928 8800)  
**Royal Albert Hall** **BBC** From season begins on July 16 with a concert performance of **Elektra** and runs till **Sen 11.07.21-589 8212).**

**Teatro alla Scala Thurs:** final performance this season of Strehler production of *Falstaff*, with Juan Pons in title role. **Next Tues:** first of seven performances of *Tancredi*, with Chris Merritt and Mariella Devia (7200 3744)

**ROMAEUROPA**

Tonight at Santa Cecilia: Orchestra and Chorus of Santa Cecilia Conservatory present a programme entitled *Homage to Goffredo Petrassi*, with music by Gubaydulina, Schnittke, Petrassi and others. Tonight, Thurs, Fri at Villa Massimo: experimental Belgian choreographer Anna Teresa de Keersmaeker. Thurs at Santa Cecilia: Klangforum Wien. July 12, 13, 14 at Villa Massimo: Angelin Preljocaj dance ensemble. July 20-23: Nederlands Dans Theater (4890 4024)

This month's Repertory at the Royal Shakespeare Theatre is *The Merchant of Venice*, directed by David Thacker with David Calder as Shylock, and King Lear starring Robert Stephens. The Swan Theatre has T.S.Eliot's *Murder in the Cathedral* directed by Steven Pimlott and Goldoni's *The Venetian Twins* directed by Michael Bogdanov. The *Other Place* has Ibsen's *Ghosts* directed by Katie Mitchell. A promenade production of Julius Caesar, directed by David Thacker, opens in *The Other Place* on July 28 (0789 295623).

**Teatro Regio Britain's Royal Ballet**  
opens a two-week dance festival tomorrow with the first of four performances featuring Kenneth MacMillan's *Mayerling* and Anthony Dowell's production of *Swan Lake*. Other companies taking part in the festival include Les Ballets de Monte Carlo and LaLaLa Human Steps (BR15 241)

**THEATRE**

- **The Phantom of the Opera:** Andrew Lloyd Webber's musical, directed by Harold Prince. Till Aug 28 (Kennedy Center Opera House 202-467 4600)
- **Strindberg in Hollywood:** Drury Pfifer's poignant comedy in which the 19th century dramatist gives his view of American morality today. Till July 18 (Woolly Mammoth Theater 202-393 3595)
- **Let's Make a Tensar:** a farce of operatic lunacy by Ken Ludwig. Opens tonight, Till Aug 1 (Olney Theater, 301-924 3400)
- **The Twilight of the Gods:** Jonathan Tolins' witty family drama with moral, emotional and physical undercurrents. Till Aug 1 (Eisenhower Theater 202-467 4600)

Sun: Wolf Trap Opera Company  
in: La clemenza di Tito. Thurs, Fri,  
Sat: Zdenek Mical conducts  
National Symphony Orchestra in  
three popular Tchaikovsky  
programmes, with Itzhak Perlman  
soloist in the Violin Concerto on  
Thurs. July 13, 14; stars of the  
Bolshoy and Kirov Ballets in extracts  
from classical ballets (1624 Trap  
Road, Vienna, Virginia, 703-218  
6500)  
Blues Alley Jazz Supperclub  
Tonight: Washington Jazz Battalion  
Reunion Show. Tomorrow: Jazz  
Mania. Thurs: guitarist Ken Navarro.  
Fri, Sat, Sun: Junior Walker and  
the All Stars (1073 Wisconsin Ave,  
in the alley, 202-337 4141)  
Merriweather Post Pavilion Thurs:  
José Carreras (301-982 1800)

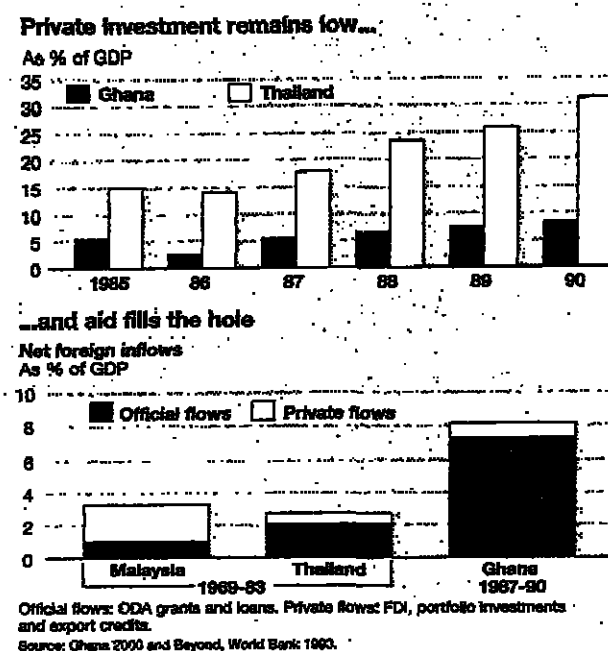
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**Wednesday:** Festivals Guide.  
**Thursday:** Festivals Guide.  
**Friday:** Exhibitions Guide.

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Monday Super Channel:  
West of Moscow 1230.  
Super Channel: Financial  
Times Reports 0630  
Wednesday Super Chan-  
nel: Financial Times  
Reports 2130  
Thursday Sky News:  
Financial Times Reports  
2030; 0130  
Friday Super Channel:  
European Business Today  
0730; 2230  
Sky News: Financial Times  
Reports 0530  
Saturday Super Channel:  
Financial Times Reports  
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Sky News: West of  
Moscow 1130; 2230  
Sunday Super Channel:  
West of Moscow 1830  
Super Channel: Financial  
Times Reports 1900  
Sky News: West of  
Moscow 0230; 0530  
Sky News: Financial Times  
Reports 1330; 2130



A recent World Bank strategy document, "Ghana 2000 and beyond - setting the stage for accelerated growth and

### Ghana: the second stage of development



poverty reduction", estimates that Ghana needs to raise its growth rate to 8 per cent a year to free the average poor person from poverty in 10 years. The government hopes that a leaner, export-led manufacturing sector will enable it to reach that rate by 2000.

But Ghana's task is immense, as the World Bank report makes clear. The domestic economy remains heavily dependent on a narrow commodity base - primarily cocoa and gold - for export earnings while manufacturing exports are tiny. Private investment amounted to only 8 per cent of GDP in Ghana in 1990, compared with 32 per cent in rapidly growing Thailand - half the level at which Thailand started on the growth path back in 1965.

Other newly industrialised countries, as well as Thailand and Malaysia, had also achieved universal primary education before they began to industrialise in the early 1980s. In Ghana, 20 per cent of young people are not registered at primary school.

The east Asian economies provide a benchmark against

which Ghana can measure the task ahead. East Asia's experience also suggests lessons for the Ghanaian government's strategy in the second phase of development.

The focus of Ghana's policy over the past decade has been on reducing the role of government and, in some areas such as the privatisation of state industry, this focus continues. But the government also appears to be pursuing a form of intervention which goes beyond the traditional "enabling" role for government: providing information and investing in education, health and infrastructure.

The government now talks of "a new agenda of activism" that will offer special incentives to investors. Mr Botchwey, the Minister for Trade, is set to draft guidelines for the selective protection of infant domestic industries. "Picking winners is a hazardous thing," he concedes. "The protection measures will have to be time-bound and the criteria must be clear and transparent, to avoid charges of political favouritism."

Nowhere in Africa are structural reforms so far advanced, and the government's commitment so deeply rooted. But for Ghana to become Africa's success story, it must take the qualitative leap into accelerated, export-led growth. For now, it remains dependent on the patience of the international donor community.

The best way borrowing is spending, but been ruled out. Mr Clarke now's dilemma: b he opts for h right, already ing levels it s socialism, migh will gloat over ises. So, mme seems the easi

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Britain will borrow from abroad to finance its current account deficit. The government could also raise money by selling foreign assets or by borrowing from abroad. But persuading foreign lenders to lend to Britain may prove difficult. In 1976, and for the first time since 1914, the British government likes putting its money in its own country (or firm, or bank). In which the government is steadily rising the charges are the outstanding

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**Bill**

*The author of the Institute of Studies and former chairman of the Lamont*

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11

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution.

*From Mr Bill Castell*

Sir, A change of a the Tokyo G7 meeting tial if we are to move out of unemployment mate and public povency. Once again the reality of trade lib against the backg world recession wi that the requisite restructuring and c economic dislocatio ther affordable for purse nor politically at the ballot box.

A change in agricultural policy enhances the international status of the Japanese, a nation currently able to claim prime world economic status. It is more likely to succeed under US pressure for market liberalization and European pressure for immediate reduction of Japanese trade surpluses. Japanese industrial hegemony is the resultant \$150 billion trade surplus may be the leading factor in world economic change.

The Ja-  
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The end of the defeat of the communists, greater than any President of the Soviet Union, missile crisis over but nothing, the still in position has a fleet and 20 nuclear

Japanese, however, are proud of their success in Hiroshima. They do not like to be publicly chastised, but rather shown a new way. By the G7 leaders, the United States requires Japan to shoulder a larger share of the cost of security. Such an initiative will not have the Japanese applauded by the international community for their leadership in internationalism rather than being ridiculed by our elected representatives because of Japanese industrial superiority.

of the cold war and of the heavy hand of m have brought a great to world secu- at any time since Kennedy faced off t in the 1960s Cuban isis. The cold war is Ukraine is sabre rat- nuclear missiles are ace, the Black Sea et to get clear direc- here are more than reactors in Russia

alone, which should be dismantled immediately in the event of any uncertainty of more Chernobyl-type accidents being averted. Surely the need to ensure the safety of global security is an item which, in our interests, should be a focus of the G7, an agenda which national elections more readily understand than the dismantling of bilateral tariffs on sugar, corn and textiles.

The G7 nations have the capacity and the technology to assist the Common-

Independent States in  
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and technology to succeed we need to change the agenda and ameliorate the mutual distrust of the United States and the Japanese. We also manifest in such a way the ownership of the islands north of Japan. We should our elected representatives pursuing - managed by the Japanese humiliation - managed security and a willing statesman - pump-priming world and, through it, accountability? For me at

...dividend of stimulating economic activity....

*From Mr Ian Powe*

Sir, Recent editorial letters about British Gas monopoly and its future confirm an impression that British Gas is too much. The assistant chief executive, Mr. John Gifford, says that a competitive market would lead household gas bills to increase by 10 per cent. (Letters, 12/1/82, p. 10, 11/1/82, p. 10, 10/1/82, p. 10, 9/1/82, p. 10, 8/1/82, p. 10, 7/1/82, p. 10, 6/1/82, p. 10, 5/1/82, p. 10, 4/1/82, p. 10, 3/1/82, p. 10, 2/1/82, p. 10, 1/1/82, p. 10, 31/12/81, p. 10, 30/12/81, p. 10, 29/12/81, p. 10, 28/12/81, p. 10, 27/12/81, p. 10, 26/12/81, p. 10, 25/12/81, p. 10, 24/12/81, p. 10, 23/12/81, p. 10, 22/12/81, p. 10, 21/12/81, p. 10, 20/12/81, p. 10, 19/12/81, p. 10, 18/12/81, p. 10, 17/12/81, p. 10, 16/12/81, p. 10, 15/12/81, p. 10, 14/12/81, p. 10, 13/12/81, p. 10, 12/12/81, p. 10, 11/12/81, p. 10, 10/12/81, p. 10, 9/12/81, p. 10, 8/12/81, p. 10, 7/12/81, p. 10, 6/12/81, p. 10, 5/12/81, p. 10, 4/12/81, p. 10, 3/12/81, p. 10, 2/12/81, p. 10, 1/12/81, p. 10, 31/11/81, p. 10, 30/11/81, p. 10, 29/11/81, p. 10, 28/11/81, p. 10, 27/11/81, p. 10, 26/11/81, p. 10, 25/11/81, p. 10, 24/11/81, p. 10, 23/11/81, p. 10, 22/11/81, p. 10, 21/11/81, p. 10, 20/11/81, p. 10, 19/11/81, p. 10, 18/11/81, p. 10, 17/11/81, p. 10, 16/11/81, p. 10, 15/11/81, p. 10, 14/11/81, p. 10, 13/11/81, p. 10, 12/11/81, p. 10, 11/11/81, p. 10, 10/11/81, p. 10, 9/11/81, p. 10, 8/11/81, p. 10, 7/11/81, p. 10, 6/11/81, p. 10, 5/11/81, p. 10, 4/11/81, p. 10, 3/11/81, p. 10, 2/11/81, p. 10, 1/11/81, p. 10, 31/10/81, p. 10, 30/10/81, p. 10, 29/10/81, p. 10, 28/10/81, p. 10, 27/10/81, p. 10, 26/10/81, p. 10, 25/10/81, p. 10, 24/10/81, p. 10, 23/10/81, p. 10, 22/10/81, p. 10, 21/10/81, p. 10, 20/10/81, p. 10, 19/10/81, p. 10, 18/10/81, p. 10, 17/10/81, p. 10, 16/10/81, p. 10, 15/10/81, p. 10, 14/10/81, p. 10, 13/10/81, p. 10, 12/10/81, p. 10, 11/10/81, p. 10, 10/10/81, p. 10, 9/10/81, p. 10, 8/10/81, p. 10, 7/10/81, p. 10, 6/10/81, p. 10, 5/10/81, p. 10, 4/10/81, p. 10, 3/10/81, p. 10, 2/10/81, p. 10, 1/10/81, p. 10, 30/9/81, p. 10, 29/9/81, p. 10, 28/9/81, p. 10, 27/9/81, p. 10, 26/9/81, p. 10, 25/9/81, p. 10, 24/9/81, p. 10, 23/9/81, p. 10, 22/9/81, p. 10, 21/9/81, p. 10, 20/9/81, p. 10, 19/9/81, p. 10, 18/9/81, p. 10, 17/9/81, p. 10, 16/9/81, p. 10, 15/9/81, p. 10, 14/9/81, p. 10, 13/9/81, p. 10, 12/9/81, p. 10, 11/9/81, p. 10, 10/9/81, p. 10, 9/9/81, p. 10, 8/9/81, p. 10, 7/9/81, p. 10, 6/9/81, p. 10, 5/9/81, p. 10, 4/9/81, p. 10, 3/9/81, p. 10, 2/9/81, p. 10, 1/9/81, p. 10, 31/8/81, p. 10, 30/8/81, p. 10, 29/8/81, p. 10, 28/8/81, p. 10, 27/8/81, p. 10, 26/8/81, p. 10, 25/8/81, p. 10, 24/8/81, p. 10, 23/8/81, p. 10, 22/8/81, p. 10, 21/8/81, p. 10, 20/8/81, p. 10, 19/8/81, p. 10, 18/8/81, p. 10, 17/8/81, p. 10, 16/8/81, p. 10, 15/8/81, p. 10, 14/8/81, p. 10, 13/8/81, p. 10, 12/8/81, p. 10, 11/8/81, p. 10, 10/8/81, p. 10, 9/8/81, p. 10, 8/8/81, p. 10, 7/8/81, p. 10, 6/8/81, p. 10, 5/8/81, p. 10, 4/8/81, p. 10, 3/8/81, p. 10, 2/8/81, p. 10, 1/8/81, p. 10, 31/7/81, p. 10, 30/7/81, p. 10, 29/7/81, p. 10, 28/7/81, p. 10, 27/7/81, p. 10, 26/7/81, p. 10, 25/7/81, p. 10, 24/7/81, p. 10, 23/7/81, p. 10, 22/7/81, p. 10, 21/7/81, p. 10, 20/7/81, p. 10, 19/7/81, p. 10, 18/7/81, p. 10, 17/7/81, p. 10, 16/7/81, p. 10, 15/7/81, p. 10, 14/7/81, p. 10, 13/7/81, p. 10, 12/7/81, p. 10, 11/7/81, p. 10, 10/7/81, p. 10, 9/7/81, p. 10, 8/7/81, p. 10, 7/7/81, p. 10, 6/7/81, p. 10, 5/7/81, p. 10, 4/7/81, p. 10, 3/7/81, p. 10, 2/7/81, p. 10, 1/7/81, p. 10, 30/6/81, p. 10, 29/6/81, p. 10, 28/6/81, p. 10, 27/6/81, p. 10, 26/6/81, p. 10, 25/6/81, p. 10, 24/6/81, p. 10, 23/6/81, p. 10, 22/6/81, p. 10, 21/6/81, p. 10, 20/6/81, p. 10, 19/6/81, p. 10, 18/6/81, p. 10, 17/6/81, p. 10, 16/6/81, p. 10, 15/6/81, p. 10, 14/6/81, p. 10, 13/6/81, p. 10, 12/6/81, p. 10, 11/6/81, p. 10, 10/6/81, p. 10, 9/6/81, p. 10, 8/6/81, p. 10, 7/6/81, p. 10, 6/6/81, p. 10, 5/6/81, p. 10, 4/6/81, p. 10, 3/6/81, p. 10, 2/6/81, p. 10, 1/6/81, p. 10, 31/5/81, p. 10, 30/5/81, p. 10, 29/5/81, p. 10, 28/5/81, p. 10, 27/5/81, p. 10, 26/5/81, p. 10, 25/5/81, p. 10, 24/5/81, p. 10, 23/5/81, p. 10, 22/5/81, p. 10, 21/5/81, p. 10, 20/5/81, p. 10, 19/5/81, p. 10, 18/5/81, p. 10, 17/5/81, p. 10, 16/5/81, p. 10, 15/5/81, p. 10, 14/5/81, p. 10, 13/5/81, p. 10, 12/5/81, p. 10, 11/5/81, p. 10, 10/5/81, p. 10, 9/5/81, p. 10, 8/5/81, p. 10, 7/5/81, p. 10, 6/5/81, p. 10, 5/5/81, p. 10, 4/5/81, p. 10, 3/5/81, p. 10, 2/5/81, p. 10, 1/5/81, p. 10, 30/4/81, p. 10, 29/4/81, p. 10, 28/4/81, p. 10, 27/4/81, p. 10, 26/4/81, p. 10, 25/4/81, p. 10, 24/4/81, p. 10, 23/4/81, p. 10, 22/4/81, p. 10, 21/4/81, p. 10, 20/4/

tending otherwise.

The heart of the matter is that energy consumers have a choice and need to be protected. A new franchisee will probably be empowered, including British Gas, to compete on price (calculated maximum) with existing obligatorily franchised service British Gas. This effectively provides the standards included in the price to supply gas to the price to householders connected to the mains. British Gas not only has to come householder's door and day pay more than the rest of the industry. It is politically probable that Ian Powe, British Gas director, will be able to do this.

**Gas Consumers Council**  
6th Floor, Afford House  
15 Wilton Road, London SE11 5JL

EC was an excellent example of the approach to the challenge of packaging. Your timing did not differ greatly from the political climate. An increase in business and a socialist

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*From Mr David Eagleston*

From Mr. David Eggertson  
Sir, Your editorial "Solving the EC waste war" (July 1) was an excellent review of the problems created by the German approach to "solving" the problem of what to do with packaging.  
Your proposed solution of having different recycling systems for different materials in different countries is, however, a political non-runner.  
An alternative approach is increasingly finding political acceptance in business and even environmental groups. It is to have a single system for all materials, with the system being designed to handle the most difficult material. This would be a single system for all materials, with the system being designed to handle the most difficult material. This would be a single system for all materials, with the system being designed to handle the most difficult material.

## 60-hour week

*From Mr Peter Curwen.*

Sir, I venture to take with the view expressed "Macho managers under (July 3) that it is "lunatic" work long hours. For my I am at work by 8am and mally clock up 50 to 60 h week in the office, incl weekends. However, while can be tiring, it is nevertheless, stressful, nor is it it way worthy of the term "aholic".

I agree that fear of one's job is a source of stress but I would have thought paid even more to be employed clerks working a 40 week than to highly-paid agers. What the article not point out is that the manager is two sadenters

Each member then chooses a meeting success target, rather than being forced into a tally of unsuccessful jacket or recycling David Eggleston, *environment* **Lingco Plastics** **AI Business Press** **Knottling**.

West Yorkshire

From Mr Stephen G Glanville

Sir, Your analysis of the pitfalls in both common methods of pension provision ("Second best pensions", June 30) hints at the real problem. State pensions will become more costly or benefits must reduce. As the unfunded state system is unsustainable at present levels in the long term, the private sector will be needed to provide the balance. However, it is notoriously ineffective in that role without aid; people will not save sufficiently until too late. Witness the poor take-up


in good schemes demanding low employee contributions.

Government has already legislated for compulsory pensions via Serps (state earnings-related pension scheme). It should now go further by introducing minimum private contributions in respect of all employees. This would, over time, say, 10 per cent of pay, while gradually cutting back on unfunded state provision.

Transparency would require this element to be defined contribution, leaving any top-up to companies to negotiate with employees direct.


This would deliver quality benefits cost effectively without disruption to our cost base.

Stephen G Gianfield,  
*HCS Pensions Management,  
Unity Centre,  
Unity Street,*



Sherpa Tenzing Norgay  
29th May 1953

## HOW TO MAKE A POUND GO A VERY LONG WAY (29,028 ft)



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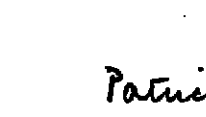
The Mount Everest Foundation is the only organisation which supports mountaineering and scientific expeditions to the Himalaya, and other Great Ranges. Despite our name we rarely now help expeditions to overcrowded Everest! We give grants mainly to small teams - to unclimbed remote peaks, far from the public eye. *The Foundation also helps medical research studies at high altitude and has a strict environmental policy.* MEF expeditions have climbed some of the boldest routes on the highest mountains on earth. We have helped some 900 teams in 40 years, primarily from the proceeds of the 1953 British Expedition to Mount Everest, which made the first ascent.

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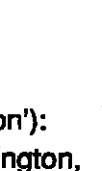
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 Dr Charles Clarke, Mount Everest Foundation Appeal, 42 Ferntower Road, Islington, London N5 2JH (071-359 6027).



Charles Clarke  
MEF Appeal



Lord Hunt of Llanfairwaterdine KG CBE DSO  
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## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Tuesday July 6 1993

## Defence of the nation

THE UK government's defence white paper, published yesterday, is useful as far as it goes. Despite criticism from some backbench Tory MPs, nothing in the document, *Defending Our Future*, should come as a surprise. Since cutbacks in defence spending of £1bn over two years were announced last year, all that remained was to choose where the axe would fall. The decision to cut conventional submarines, frigates and Tornado aircraft is sensible given the reduced military threat following the end of the cold war.

The criticism of *Defending Our Future* is not that cuts are too savage, but that it fails to undertake a root-and-branch examination of Britain's defence commitments. This is not simply because of budgetary constraints, though they certainly cannot be ignored. At a time when other parts of the public sector - in particular, social security, health and education - are having to justify their programmes from first principles, defence commitments costing £24bn a year should not be immune from similar scrutiny.

A review is also necessary because Britain has yet to make a full adjustment to the changed economic and geopolitical realities of the past 50 years. Given that Britain is no longer a rich imperial power, it is not clear a priori that it should spend 4.1 per cent of its GDP on defence, while France spends 3.4 per cent, Germany 2.2 per cent, Italy 2.0 per cent and Spain only 1.7 per cent. Nor is it clear that taxpayers could not enjoy a more generous peace divi-

dend than that so far delivered following the end of the cold war. Mr Malcolm Rifkind, the defence secretary, says a defence review is inappropriate because the international scene is changing so quickly that the conclusions of a review would be out-of-date before publication. But if ministers applied this judgment widely, they would not undertake fundamental reviews in any policy area.

In defence, there are many pressing questions. Should Britain always be among the first to volunteer its services as a global policeman when its interests seem no more at stake than those of other nations less eager to become involved? Could the number of troops in Northern Ireland be cut, as Mr Archie Hamilton, the former armed forces minister, argued at the weekend? And does Britain's defence force, including its nuclear deterrent, need to be independent or would there be advantages in pooling some defence roles with other European Community members of NATO?

It may be argued that Britain's permanent seat on the UN security council depends on maintaining a nuclear capability and being willing to become involved in global operations. But if this is so, the question remains whether the advantage of sitting at the top table is worth the price.

Such questions are controversial. But that is no reason to avoid them. In addressing them, the guiding principle should be a hard-nosed assessment of Britain's realistic ambitions rather than a romantic view of its past.

## India's two years

INDIA'S ECONOMIC progress in the two years since the government of Mr Narasimha Rao came into office has been impressive. For this, the prime minister, his minister of finance, Dr Manmohan Singh, and the officials who are pushing reform forward deserve both credit and support. Both of these were duly received at the meeting of aid donors in Paris at the end of last week, which pledged assistance worth US \$7.4bn (\$4.9bn) for 1993-94.

India contains nearly as many people as Sub-Saharan Africa and Latin America together. The attempt to reconcile economic progress with democracy in so huge and poor a country has something heroic about it. Until recently, however, that heroism was not matched by common sense or economic policy.

The trigger for change was a crisis. Two years ago India was on the brink of default. Decisive action at home, luck with the weather and strong support from abroad have brought a remarkable turnaround. Foreign exchange reserves have increased from \$1bn to \$6.4bn; annual consumer price inflation has fallen from a peak of 17 per cent to 6 per cent; the central government's fiscal deficit has been reduced from 8.4 per cent of gross domestic product in 1990-91 to the 4.7 per cent expected this year; overall economic growth, after dipping to 1.2 per cent in 1991-92, is expected to exceed 5 per cent again this year. Little wonder India is one of the IMF's models. Policymakers did not limit

themselves to stabilisation. A "big bang" reform was ruled out for political reasons. But a discussion paper released by the finance ministry at the end of last week stresses that what has happened so far represents the first two years of a five-year programme of market-oriented reform.

Still to come, says the finance ministry, are further fiscal consolidation, completion of tax reform (including introduction of a VAT), further reductions in tariffs (which still peak at 85 per cent), further financial sector reform, improvements to infrastructure (notably power generation), reform of the oil sector and, not least, "restructuring of weak and unviable enterprises".

This is good as far as it goes, but it does not yet go far enough. The government is not yet prepared to admit that both efficiency and the need for additional investment make wholesale privatisation inescapable. It has been unwilling to recognise that private employers will not hire people they are unable to fire. It has hardly begun to reform perhaps the most intractable of all problems, centre-state relations.

India has far to go. But beginning a new departure is the hardest part. Provided neither complacency nor instability set in, the chances for further reform and improved performance look excellent. The finance ministry talks of sustainable growth of 6 to 7 per cent. Six per cent is a minimum for a country like India. But 7 per cent need not be the ceiling.

## Ring of anxiety

DISRUPTION TO business caused by the security cordon in the City of London was described as negligible yesterday. The first working day of anti-terrorist traffic restrictions in a small area of the capital's financial district failed to produce the threatened jams. Vital though it is to defeat terrorism, these measures do not look like part of a well-considered and coherent strategy for fighting the Irish Republican Army.

The plan has been instituted at the request of the City Corporation, the local authority for the district. On two recent occasions, the IRA has planted large bombs, causing death, injury and hundreds of millions of pounds of damage. Two other attempts, involving large quantities of explosives, were thwarted outside the City's boundaries. The Corporation felt that action was needed to protect the City's position as an international financial centre. Further successful attacks would harm London's prospects in competing for financial businesses which might be tempted to relocate to other European cities.

The Corporation's security cordon has, however, given the terrorists a propaganda coup by so publicly interfering with commercial activities in the capital. In its mainland bombing campaign, the IRA's avowed aim is to prevent the British living life normally, so long as Northern Ireland remains part of the UK. By setting up roadblocks and police checkpoints in the City, the Corporation has provided compelling evidence of the

success of the campaign. The strategy is also unlikely to deter bomb attacks in London, only a tiny part of which is covered by the cordon. A similar security ring in Belfast has had some success in protecting a small part of the city centre. But the bombers have simply shifted their attacks to targets elsewhere in Belfast and to other provincial towns. There is a grave danger that the City of London's security cordon will displace the terrorist attacks to other parts of the capital.

Perhaps the most compelling argument against the security cordon is that once made permanent, it would be difficult to dismantle. Except in the unlikely event of the IRA publicly abandoning its mainland bombing campaign, the removal of the cordon would be seen as either an admission of failure or an invitation to the bombers to return.

The City traffic restrictions have been imposed as part of a six-month pilot study, since legislation would be required to make them permanent. The Corporation should think hard before proceeding to this stage. It would be wise to spend the next six months and potentially more effective ways of deploying the very substantial resources involved in manning the security system. Draconian car-parking restrictions and more intense surveillance, of the kind used around Whitehall since the mortar attack on Downing Street, are options worth considering.

When Toray, Japan's biggest textiles company, opens a \$50m factory in the UK tomorrow there will be the usual ribbon-cutting and rice wine. But behind the razzamatazz lies a deep pessimism in the industry.

Like many leading western industrialised countries, Japan has seen the production of textiles and clothing drift to countries with lower wages elsewhere in Asia. Unlike its western counterparts, however, the Japanese government seems unwilling to protect domestic companies with trade barriers against imports.

An executive at Teijin, Japan's second-largest synthetic fibre textiles company, blames the lack of domestic protection on the US and the EC, both of which are pressing Japan to cut its trade surplus, set to reach \$150bn this year. "The government has problems with the trade surplus. We believe that the [domestic] textile and clothing industries will be sacrificed," he said.

But Japan's textiles companies are not prepared to be martyrs in the trade war. Unable to beat the importers on home territory, they are engaged in an unprecedented diversion of investment abroad. Overseas, they can take advantage of a combination of lower labour costs, lower transport costs to local customers and access to local markets that have import tariffs.

Toray is typical of the new strategy. Sales from its domestic plants are worth about \$3bn a year, three times as much as those from overseas plants. Over the next seven years, however, it plans to treble foreign production while maintaining domestic output at its current level.

The UK plant is one of the several overseas ventures it has established to promote this process. Toray says it chose Britain because of the presence of one of its best customers: Marks and Spencer, the UK's largest clothes retailer. The plant will supply silk-like polyester fabrics to garment makers that supply M and S.

The fabric produced by the plant is unique in the UK. The yarn is twisted in different ways during weaving to create a variety of textures. Demand for such fabrics in the UK is currently satisfied by imports: Japan exported polyester fabric worth £42m to the UK last year.

Britain is not alone in Europe in winning inward investment from Japanese textiles companies. France's largest textile company, DMC, has signed a joint venture with Japan's fourth-biggest textile company, Unitika, for the production and marketing of polyester fabrics near Grenoble. Production started this spring, and sales are

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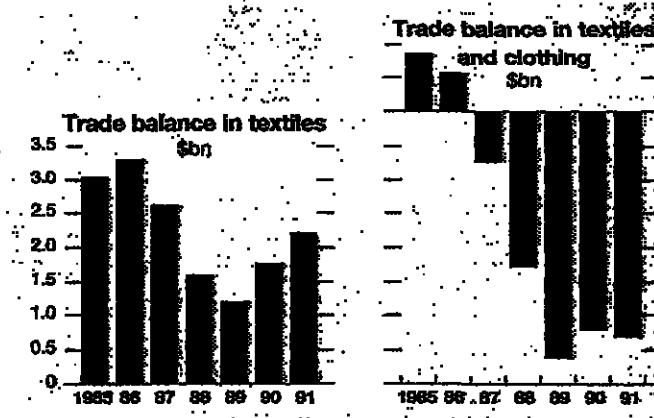
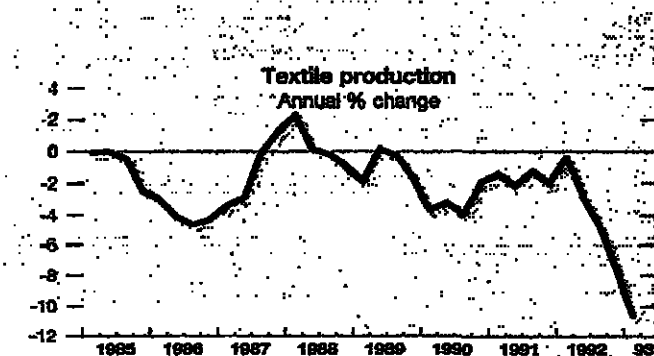
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## Hanging on by a thread

Tariff barriers and low foreign labour costs are driving Japanese textile production offshore, writes Daniel Green

Japanese textiles: raw at the edges



Source: GATT

Industrial success story.

In 1987, Toray and Teijin licensed a polyester fibre-manufacturing process from ICI. Within 20 years, Japan's manufacturing strength had triggered import controls by western countries in the form of the multi-fibre arrangement (MFA) which placed quotas on incoming textiles and apparel. In the early 1980s, ICI withdrew from polyester making.

But during the decade rising Japanese prosperity began to add to labour costs, and textiles from the rest of Asia started to pour in. During the late 1980s, Japanese consumers also developed a taste for designer clothes and fabrics from Europe and the US.

Without tariff barriers to protect it, and sandwiched between cheap

Asian products and western designer labels, the Japanese market succumbed to a flood of imports. In the course of the 1980s, textile and clothing exports halved as a percentage of total exports. As recently as 1986, Japanese textiles and clothing ran a trade surplus. By 1991, the surplus had become an \$8bn deficit, the third-biggest in the world, overtaking that of the UK.

In textiles, South Korea, Taiwan and China have each outstripped Japan in synthetic fibre output, as the value of imports into Japan more than doubled during the 1980s to \$4.1bn.

In clothing, similar imports grew sixfold to \$8.7bn during the 1980s and clothes made abroad are now the norm.

In response, Japanese textiles and

clothing companies are pressing the government to erect import barriers, but to little avail. "We want the government to limit imports. But they are hesitating," says Mr Nobuo Murakami, managing director of Kurabo, a large Osaka yarn and fabric maker. "Personally and in the industry as a whole, we are very dissatisfied with the government."

Mr Murakami has a lot to complain about. Kurabo specialises in cotton goods, a business that is hurting from increased imports more than synthetics: the manufacturing equipment is cheaper, and the skills and technology needed is simpler, so developing countries can more easily compete with industrialised rivals.

Japan's cotton-spinning capacity, for example, has fallen by a quarter since the mid-1980s and will halve over the next few years, says Mr Murakami. More than half the present 54 companies producing cotton in Japan will merge with rivals or go bust "soon", he says. Even this projection might be optimistic. One textile industry observer at a Tokyo stockbroker said: "I don't see why cotton spinning in Japan should survive at all."

Mr Murakami draws a parallel with what happened in postwar Britain: Manchester, the capital of Britain's industrial north-west, was once known as King Cotton. Today, no large mills remain.

"We are like Manchester was," he said. "Under the hammer." Two avenues offer some hope for the future: high fashion and high technology. As in the west, there is a small but prestigious business in high fashion garment making. Volumes are relatively small, less than 5 per cent of total garment sales, but margins are high. A few foreign investors have started to produce in Japan: Paul Smith, the UK menswear designer, manufactures in 30 Japanese factories for its 78 Japanese shops.

High technology can also help Japan's synthetic manufacturers. They have invested heavily in research and development to create fabrics that, so far, cannot be copied elsewhere. The latest microfibres, those with filaments finer than silk, have been credited with sparking a revival in the high fashion fortunes of polyester. Toray's main Japanese plant, at Mishima in the shadow of Mount Fuji, is working at full capacity on microfibres.

But Japanese industrialists are aware that competitors will not let them retain their high-tech edge for long. "Within 10-20 years, Korea and Taiwan will catch up," admits Mr Hiroshi Maeda, managing director of Toray. "We are not confident we will always be able to stay ahead of these countries."

## Remove roadblock to Russian reforms



PERSONAL VIEW

Six months ago, the Russian economy stood at the brink of hyperinflation. Today the stabilisation of the rouble and the end of high inflation are within reach.

The near-hyperinflation at the end of last year was caused by virtually unbridled central bank credit creation, amounting to an astonishing 40 per cent of gross domestic product in 1992. Since then, Mr Boris Fedorov, the new finance minister, has gradually been gaining control of macroeconomic policy.

In April, Mr Fedorov and the central bank governor, Mr Viktor Geraschenko, signed an agreement committing the central bank to reduce the rate of credit creation to less than 10 per cent a month by December. Inflation is now running at about 15 per cent a month, down sharply from the near-hyperinflationary 30 per cent at the end of 1992.

This credit agreement reflects the growing political strength of the

government relative to the congress, to which the central bank is responsible. The government has been strengthened by President Yeltsin's victory in the April referendum and indications that the constitutional convention is going his way.

The Group of Seven industrial countries' announcement in April of a \$28bn aid package has also strengthened the reformers.

In May, the Russian government and the International Monetary Fund agreed on budget and credit targets, which will mean \$3bn in IMF loans should start flowing to Russia in July.

The budget deficit planned for the second half of 1993 is about 10 per cent of GNP. Of this, about 3 per cent will be financed by central bank credit and 7 per cent from abroad, including the IMF, World Bank and western governments. By borrowing abroad to finance the budget deficit, the government reduces the amount of money it has to print, so reducing inflationary pressures.

Implementation of these fiscal and credit policies will make low

inflation possible, but they are not sufficient to stabilise the currency. To do that and reduce inflation rapidly, Russia should peg the exchange rate. The market value of the rouble would be supported by tight monetary and fiscal policies, and defended by the central bank.

Russian stabilisation will not succeed without delivery of already-committed western assistance.

Part of the assistance is needed to finance the budget deficit. Part is needed to help defend the exchange rate: the \$8bn stabilisation fund that the IMF controls should be made available on a rapid timetable, provided the Russians tighten credit and the budget. Similarly, an IMF standby loan of \$4bn and a new World Bank loan of \$1bn should be brought on line quickly.

These western commitments should be reaffirmed to President Yeltsin at this week's Tokyo summit, though the actual flow of assistance would be conditional on Russia's implementation of the remaining steps for stabilisation. The Russians could credibly commit to a stable, pegged exchange rate by September or October. They need several weeks to ensure that the credit agreement with the central bank is working; to adjust energy and other controlled prices before the start of the stabilisation programme; and to be reasonably sure that the budget deficit can be held to 5 per cent of GNP.

The Russians should go for it. But will they? Ironically, one thing that might hold them back is the view that things are going rather well now. So why rock the boat? The answer is that restructuring of the economy cannot be undertaken with annual inflation of more than 400 per cent. At some point, Russia will have to stabilise, and the circumstances are unlikely to be more favourable than now.

Unfortunately, the G-7 is threatening to put a roadblock in the way

at this critical juncture. Recent reports suggest the Europeans and Japanese want to scale back sharply the \$4bn "privatisation fund" for enterprise restructuring, proposed by the US to complement the Western aid package announced previously. Failure to make significant funding available for this purpose would set back the restructuring of industry and lower the chances for successful stabilisation.

No single policy by the West will make or break Russia's stabilisation. But, with the opportunity for Russia's success so high, we can only hope that both Russia and the G-7 recognise the historic opportunity when they meet in Tokyo.

Stanley Fischer and Jeffrey Sachs

The authors are professors of economics at MIT and Harvard, respectively. Fischer is former vice-president and chief economist of the World Bank. Sachs is an economic adviser to Russia's government.

## Clark versus Clarke

The debate over the rundown of Britain's coal industry seems to be getting rather personal. Neil Clarke, British Coal's chairman, has fallen out with one time ally Michael Clark, Tory MP for Rochford who used to chair the now disbanded energy committee.

The rift dates back to a previous parliamentary coal debate at the end of March when the MP made some controversial comments about the motivations of some British Coal's managers in the rumour to privatisation. The suggestion was that some of them were out to make the corporation as profitable as possible in the hope of benefiting personally in the event of it being privatised through a management buy out.

Hardly, a life and death matter. But letters were exchanged with Chairman Clarke threatening to sue if the suggestions were repeated outside parliament. With MP Clark apparently unrepentant, the situation has since escalated with the chairman vetoing the MP's presence on a proposed day out to the Selby coalfield next September by the all party energy studies group.

"The chairman was concerned that Dr Clark might not be given the best of receptions in the coalfield", British Coal said yesterday.

Not good enough, say the MP's fellow energy students who are now refusing to visit Selby without him.

## Low polls

If Britain's John Major thinks he has popularity problems, he should check with his Brazilian counterparts. Cocomex, the public relations department of the army, has conducted a nationwide survey of people with no military links, and found that the country's most respected institution by far was the fire brigade, which won 63 per cent of public confidence, followed closely by generals (who else) and lifeguards.

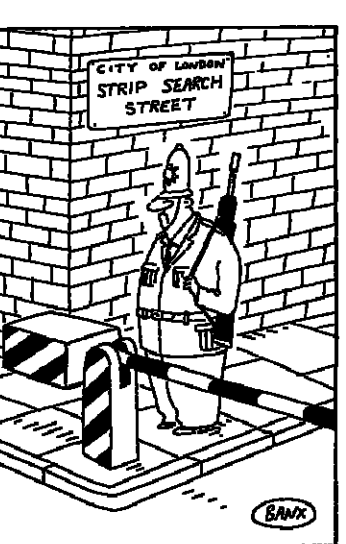
Politicians lag far behind priests, businessmen and journalists and a mere 0.4 per cent of interviewees cited congress as the institution in which they most trust.

## Yung love

The winds of change blowing through China have reached the byways of East Sussex. Larry Yung, the seriously rich son of Rong Yiren, China's vice president, has bought his first English country estate. He has snapped up Harold Macmillan's old family home of Birch Grove.

It is not known what Yung plans to do with the 14-bedroom mansion which has entertained statesmen ranging from Dwight Eisenhower

## OBSERVER



and John Kennedy to Charles de Gaulle and Nikita Khrushchev. But he should not feel too out of place if he chooses to move in. After all, the eldest son of China's multi-millionaire vice president was born in the back of a Rolls Royce on the way to hospital in Shanghai.

Sadly for Yung, the 1949 Chinese revolution - or "liberation" as the Communists like to call it - interrupted his family's high life. But since arriving in Hong Kong in 1978 he has made up for it. He has built up the local branch of China International Trust and Investment Company into one of the colony's leading conglomerates,

and is now acquiring all the necessary trappings of a tycoon.

## Dead cert

Investors in business expansion schemes are often lured with promises of guaranteed returns. Now the Enlightened Tobacco Company is extending its refreshingly honest approach to marketing - its Death brand of cigarettes has a skull and crossbones logo and unambiguous health warnings - to financial services. The only guarantee attached to its BES launch, which closes on Friday August 13, is that successful applicants will receive a Death certificate.

## First and last

Too old at 65? One of the unfortunate casualties of the break up of ICI is the group's house magazine - The Roundel, whose circulation is just under 100,000. ICI was barely two years old when Sir Alfred Mond, ICI's first chairman, sent word that he wanted his employees to have a magazine that would make them all feel they were a "hand of brothers".

It started with the good wishes of King George VI, then the Duke of York, lasted nearly 70 years and, unusually for a house mag, had a mind of its own which is evident in its farewell issue. It was much admired by other in-house

publications. In its hey-day it carried 132 pages, and spawned another 80 ICI periodicals.

Perhaps its downfall began when it was relaunched and readers were no longer required to pay towards the 70p cost of each copy. Whatever the reason, the magazine is no longer "appropriate for the needs of the new look ICI". Something else is planned which will communicate more directly with the workforce, says ICI. Easy to chop - hard to build. Maybe a sign of the times?

## Quality control

Does anyone know a high-level executive in a UK clearing bank named David who is married to someone called Nikki? If so could they contact Observer who is anxious to identify the source of the following anonymous extract from a bank's in-house magazine: "From dawn on Monday to about 8pm Friday, we both know that I'll put 110 per cent into work, but Nikki also knows that at weekends it's the family time", explains David. "You have to accept in a role like this that quantity of family time is going to suffer, so you just recontract on the basis of quality."

## Backwards

Oh calamity! - round way wrong printed were yesterday equations quadratic Observer's.



## Ships, submarines and fighters cut in review of British defence spending UK weapons projects cancelled

By David White, Defence Correspondent, in London

**BROAD-RANGING** cuts in warships, submarines and fighters and the cancellation of two weapons projects were announced yesterday on publication of its annual defence white paper.

Mr Malcolm Rifkind, defence secretary, announced that Britain was shelving a £500m-plus plan for a new air defence missile system. British Aerospace was hoping to sell the US Patriot missile as part of its bid for the contract against other international consortia.

The UK is also following the US and Germany in withdrawing from a new anti-tank weapon to be fired from multiple rocket launchers. Mr Rifkind said the job could be done by aircraft.

He confirmed that the navy would try to sell or lease its four new Upholder class conventional-

■ Strategy outlined for blitz on defence costs Page 10  
 ■ Editorial Comment Page 17

ly powered submarines, which have cost more than £200m each. Work on the last vessel at Cammell Laird is virtually complete. Alternatively the submarines may be placed in storage. The fleet of frigates and destroyers is to be cut from 39 to "about 35".

An RAF Tornado fighter squadron now patrolling Bosnian airspace from a base in Italy will be disbanded next April, increasing to 15 the number of squadrons cut since the government first announced its Options for Change programme three years ago.

Mr Rifkind said the measures reflected the decreasing likelihood of a major external threat. Amid Tory backbench warnings

that cuts should go no further, he insisted that Britain's forces were sufficient to carry out all the tasks required of them.

"There is a clear operational justification for each of these reductions, which otherwise would not have been agreed," he told the House of Commons.

Other long-awaited measures, including the expected abandonment of plans for an air-launched nuclear missile, were put off, opening the government to attacks of "indecision" from the Labour opposition.

Mr Rifkind described the cuts as "modest but significant". Despite "lurid headlines", he said, spending targets remained the same as agreed with the Treasury last November, when plans over the next two years were reduced by £1.05bn (£1.57bn).

Mr Jack Dromey, national secretary of the Transport and General Workers' Union, said the

measures would accelerate job losses, and warned of a "tide of redundancies" in the defence industry in the next six months.

However, Mr Rifkind said reductions were offset by enhancements including plans to buy "a substantial number" of support helicopters. He announced a £75m order for more than 400 ammunition-supply vehicles from the Cheshire-based Foden company.

He said the four-nation Euro-fighter was now "secure". Figures published yesterday showed Britain's share of Eurofighter development costs at £3.48bn against £2.72bn a year ago, up 27 per cent.

The army, the focus of recent controversy about the size of cuts, is the service least affected by the measures.

*Defending Our Future, Statement on the Defence Estimates 1993. HMSO £9.00. UK Defence Statistics, 1993 Edition, £7.95.*

## Poor telecoms a barrier to exports in eastern Europe

By Andrew Adonis in Berlin

COMPANIES in eastern Europe and Russia see poor telecommunications as their main barrier to exports, according to an international survey published yesterday.

Among 800 companies in six countries surveyed - Russia, Lithuania, Hungary, Romania, Poland and Latvia - inadequate telecommunications were a more frequent source of complaint than transport links or border crossings according to the results unveiled at an FT conference by the Organisation for Economic Co-operation and Development.

Among Polish companies, telecommunications were rated the single greatest domestic barrier to exports, more significant than exchange rates, the instability of financial regulation, and other infrastructure shortcomings.

Speakers at the FT conference on telecommunications in central

and eastern Europe, held in Berlin, claimed that investment was falling far short of that required to provide a basic service.

Mr Andrzej Bander, president of Ameritech International, the US operator, was highly critical of the World Bank in its support for telecommunications investment in the region. He estimated that \$18.6bn a year was needed over the next decade to take the number of phone lines from 12 per 100 people to the current level in Spain for example - 35 lines per 100. However, in 1991 only \$2.6bn was invested, and his projections for the rest of the decade were "way short" of the target.

Mr Alexander Alekhin, Russia's first deputy minister for telecommunications, said Russia wanted to double its number of exchange lines by the year 2000. He stressed the problems created by inadequate revenue from fees, despite the deregulation of prices.

Mr Krzysztof Kilian, Poland's

minister of telecommunications, said his government wanted to reform telecommunication laws to encourage foreign investment.

But he ruled out the introduction of competition for trunk lines, and stressed the political problems of privatisation and revised tariff structures needed to make investment attractive.

Mr Wolfgang Bötsch, Germany's minister of posts and telecommunications, said privatisation of Deutsche Telekom, legislation for which is to be introduced in German parliament this year, was needed in part to leave Telekom "completely free in the international sphere".

Privatisation of Deutsche Telekom is likely to take place in "four or five steps" beginning in late 1993 or 1994, Mr Bötsch said. He wants network modernisation to be a prime beneficiary from the sale, but he had not discussed this with Mr Theo Waigel, the finance minister.

## China's economic tsar

Continued from Page 1

peauty of talent at the top that one man is being invested with such broad responsibilities.

Not least of his problems are the high expectations attached to confirmation of his role as China's economic tsar. Indeed, Beijing's propaganda mill wasted little time trumpeting his qualities.

Xinhua, the Chinese news agency, hailed his appointment and said he was noted for his "decisive handling of affairs". His official biography speaks of a "learned man" who excels in economics and technological matters.

Mr Zhu, who was born in Changsha near Mao Zedong's birthplace, would not need reminding of the fickleness of

Chinese politics, having spent years in the wilderness in the 1980s and 1990s after criticising government economic policy.

China's new central bank governor is a former mayor and party boss of Shanghai, where he earned a reputation as a bold reformer.

Fluent in English, he has impressed foreign visitors. He has also travelled extensively - for a Chinese leader - and has visited Europe, America and Australia in the past few years.

He is a protégé of Mr Deng Xiaoping, China's senior leader, who last year instructed officials to speed economic reform. But Mr Zhu is also known to have been urging for some time tougher action to restrain the economy.

## German rate hopes rise

Continued from Page 1

2.7 per cent seasonally adjusted annual rate in the past three months.

But the Bundesbank president also appealed to Bonn to honour its pledges to reduce state spending next year - and to carry on cutting in future.

"It is important for everyone that the planned reductions will be translated into reality," Mr Helmut Schlesinger told bankers in Bavaria.

The central bank had cut interest rates last week on the understanding that Bonn's proposals for a DM25bn (\$14.7bn) savings package next year would be carried through, he stressed.

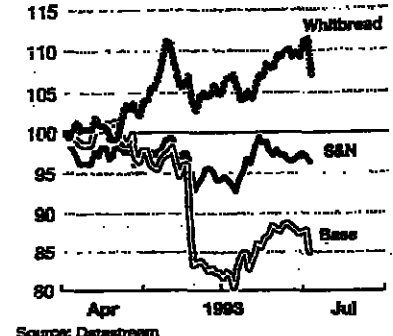
## THE LEX COLUMN

# Dangerous liaisons

FT-SE Index: 2632.5 (-19.2)

### UK brewers

Share prices rebound



Bae's rapid exit from discussions with GEC shows its sensitivity to institutional unease. The new management's top priority is said to be persuading investors that it is capable of running the business without producing nasty surprises. So while behind-the-scenes fireside chats with Lord Weinstock were apparently just about acceptable, a public carve-up of the UK defence industry is not. Still, as any talks about a deal as large as this were more or less bound to leak at some point, one wonders why Bae got involved in the first place. If the company's focus is genuinely on proving it has a safe pair of hands, it has little need of precipitate talks with GEC - especially as its business and share price are recovering nicely. It is to be hoped that Mr John Cahill is not in too much of a hurry to write himself into the history books as Bae's great helmsman.

In the longer term, there are areas where it would make sense for the two companies to collaborate. Bae makes missiles while GEC Marconi makes the electronics to go into them. If the currently proposed joint venture between Bae Dynamics and Matra goes ahead, GEC would be a logical third partner. Yet a full scale merger of the two companies is more questionable. Such a vertically integrated company would have trouble selling components to other manufacturers, as Marconi currently does. Bae is also able to buy from a wide range of component makers. GEC has always been more enthusiastic about a full scale tie-up, perhaps because it covets Bae's lead contractor status. Or maybe Lord Weinstock merely wants back those parts of the UK aircraft business he lost when the aerospace industry was nationalised in 1977.

### Scottish & Newcastle

At first sight, Scottish & Newcastle seems to be managing the beer price war quite well. Due to its regional concentration in Scotland and the north of England, it is not really a target of Bass's attempts to gain market share. Due to its brand portfolio, it has managed an impressive 8 per cent volume increase in the off-trade. If the beer market grows more difficult, S&N has its leisure side to fall back on. Pontins appears to be recovering from a very bad summer last year; Center Parcs continues, against all the odds, to defy recession.

The question, though, is whether the company's bets are too well

hedged. S&N is determined to remain in brewing - its £14m restructuring charge relates to cost savings in distribution rather than removal of capacity. But S&N ranks fifth in terms of UK brewers, which is not an easy starting point for a significant increase in national market share. Similarly, S&N's relatively weak presence in the south of England may restrain the development both of its brands and pub retailing, the latter being a weak spot in the annual results. Whitbread, which has focused with much greater clarity on brand development and retailing, has seen its share price outperform since beer discounting intensified in the spring.

S&N must be running some risks by opening another Center Parc in France at this stage in the economic cycle. But assuming there are no serious setbacks, its leisure business could soon become the largest single contributor to operating profits as well as the largest division in terms of operating assets. Its strategy will then look even more like one of trying to be all things to all people. Such an approach may appear safe: it also makes for a dull share price.

### UK economy

If the Treasury's panel of forecasters is really wise, the department was certainly clever to think of bringing it together. Between Patrick Minford, who thinks the PSBR is entirely cyclical, and Wynne Godley, who thinks it is largely structural, there is plenty of room to divide and rule. If there is a semblance of consensus in yesterday's report, it is that inflationary pressures remain subdued enough to allow fur-

ther interest rate cuts. That would certainly come in useful when, as the panel point out, further tightening is also necessary.

Such sentiments may only increase the pressure for lower rates before November's budget. Yesterday's money supply figures show some pick-up in the M0 measure for June but the expansion of consumer credit slackened in May and recent data is consistent with a slowdown in second-quarter growth. Sterling is strong. The government has to face the Christmas by-election and the Tory party conference before it even begins to think seriously about the Budget. Mr Clarke will just have to hope that there is some scope left by then for lower interest rates to ease the fiscal pain.

### Japanese warrants

A flurry of equity warrant bonds from Japanese companies this week will doubtless stir nostalgia among investment bankers. The real wonder, though, is that this particular item of late 1980s excess has not caused more of a hangover in the capital markets. Around \$75bn of warrant and convertible bonds issued by Japanese companies in 1988-89 fall due for redemption this year. Since most of the warrants and conversion rights will expire worthless, cash to repay bondholders will have to be found elsewhere. Yet so far the task of refinancing has caused barely a ripple.

Whether the rest of the year will be as smooth remains an open question. The ability of Japanese companies to repay bonds out of cash flow - by running down stocks going into recession, for example - must be limited. All the more so if they anticipate a recovery in their home market. The brunt of the burden may fall on the capital markets. But international fund managers happy to buy equity-linked paper when the Japanese stock market was in a trough - as they did in the early months of this year - may be less enthusiastic now share prices have rallied.

The companies can always issue straight bonds or borrow from banks instead, but only at the cost of higher interest payments. Many are already struggling to make a decent return on marginal investments funded with what must have looked like virtually free equity. The real cost of the equity warrant binge will be seen, not in the Eurobond market, but in the results of the companies themselves.

# CARCLO

## Substantially improved annual results

Year to 31 March	1993	1992	% increase
Turnover £000	84,397	78,763	+7%
Profit before tax £000	8,752	5,628	+55%
Earnings per ordinary share of 5p	14.9p	9.6p	+55%
Dividend per ordinary share of 5p (net)	8.60p	7.81p	+10%

- Offer for Arthur Lee & Sons plc unconditional.
- Enlarged group order intake in the last three months higher than in the corresponding period last year.

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### Europe today

A cold front moving toward the Alpine countries will separate cool air over north-western Europe from the hot air over the southern countries. Around the frontal zone in the Alps and the northern Balkan countries, thundery showers will occur. A developing depression in the Gulf of Genoa will move to the east causing gusty northerly winds in the south-east of France, with clear conditions on the Côte d'Azur. In all of southern Europe it will be another hot and mainly sunny day with inland temperatures locally over 35°C. An active depression over Scandinavia will cause unsettled conditions in the north of Europe, with cloudiness and rain as far south as northern Scotland and northern Germany.

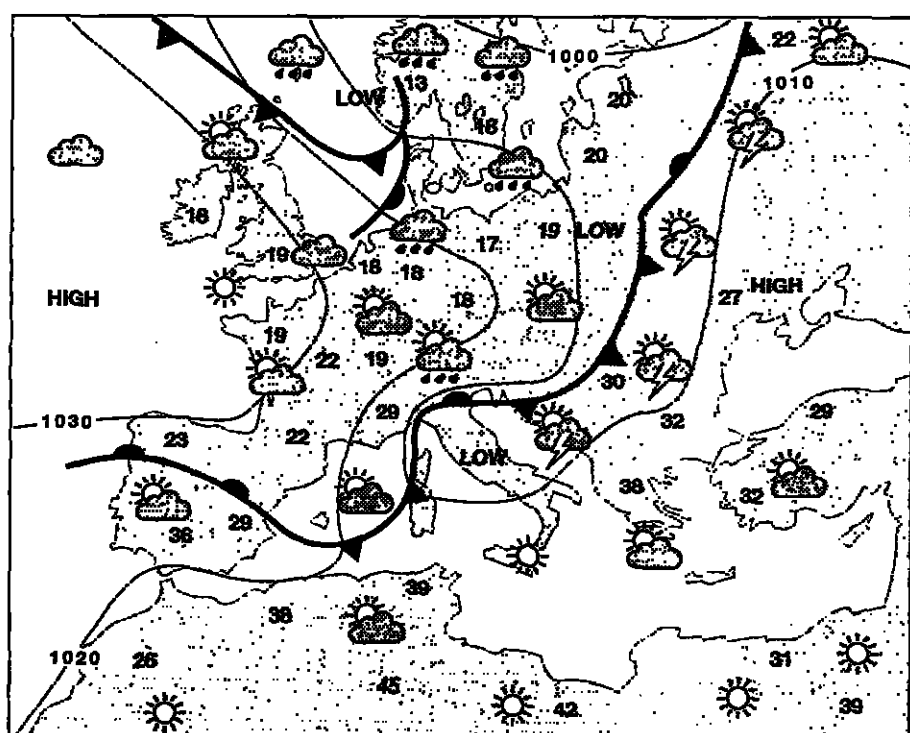
### Five-day forecast

The low pressure near Genoa will move to the east, reaching Turkey by Thursday, causing thundery showers followed by some cooling in the south-eastern countries. In the south-west, sunny, hot and dry conditions will persist. In the north of Europe it will stay cool and changeable. However, on Thursday conditions will improve in the Low Countries and Germany as winds from the south-west develop.

### TODAY'S TEMPERATURES

Location	Max	Min	Weather
Abu Dhabi	sun 40	28	clear
Accra	thund 35	25	cloudy
Algiers	thund 35	25	cloudy
Amsterdam	thund 18	10	cloudy
Athens	sun 33	23	clear
Bangkok	sun 36	26	clear
Barcelona	sun 26	16	cloudy
Beijing	thund 34	24	cloudy
Belfast	cloudy 17	10	cloudy
Belgrade	thund 32	22	cloudy

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### FORECASTS BY METEO CONSULT OF THE NETHERLANDS

Location	Forecast	Location	Forecast	Location	Forecast
Berlin	thund 18	Chicago	thund 18	Faro	sun 29
Birmingham	thund 18	Cologne	thund 18	Frankfurt	sun 29
Bombay	thund 35	Copenhagen	thund 18	Geneva	thund 18
Bordeaux	thund 18	Dallas	thund 18	Hamburg	thund 18
Brussels	thund 18	Darwin	thund 18	Helsinki	thund 18
Buenos Aires	thund 18	Dubai	thund 18	Hong Kong	thund 18
Calcutta	thund 18	Dubrovnik	thund 18	Honolulu	thund 18
Cardiff	thund 18	Edinburgh	thund 18	Isle of Man	thund 18
Cairo	thund 18	Geneva	thund 18	Istanbul	thund 18
Canberra	thund 18	London	thund 18	Jersey	thund 18
Cape Town	thund 18	Los Angeles	thund 18	Karachi	thund 18
Cebu	thund 18	Luxembourg	thund 18	Kuala Lumpur	thund 18
Dakar	thund 18	Madrid	thund 18	La Paz	thund 18
Dhaka	thund 18	Moscow	thund 18	Las Palmas	thund 18
Dublin	thund 18	Nairobi	thund 18	Lebanon	thund 18
Durban	thund 18	Paris	thund 18	London	thund 18
Edinburgh	thund 18	Perth	thund 18	Los Angeles	thund 18
		Prague	thund 18	Luxembourg	thund 18
		Rio de Janeiro	thund 18	Madrid	thund 18
		Sao Paulo	thund 18		
		Singapore	thund 18		
		Stockholm	thund 18		
		Strasbourg	thund 18		
		Sydney	thund 18		
		Taipei	thund 18		
		Tokyo	thund 18		
		Toronto	thund 18		
		Tunis	thund 18		
		Vancouver	thund 18		
		Venice	thund 18		
		Vienna	thund 18		
		Warsaw	thund 18		
		Washington	thund 18		
		Wellington	thund 18		
		Winnipeg	thund 18		
		Zurich	thund 18		

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## INTERNATIONAL COMPANIES AND FINANCE

## Amic, Daewoo establish white goods joint venture

By Philip Gawth in Johannesburg

ANGLO AMERICAN Industrial Corporation (Amic) of South Africa and the South Korean Daewoo group have established a 50-50 joint venture to manufacture high-value consumer goods and exploit international technology markets.

Mr Leslie Boyd, chairman of Amic, the industrial arm of the Anglo American group, said the deal with Daewoo was part of Amic's strategy to reduce its dependence on cyclical commodity markets.

The alliance with an Asian partner is an important one for Anglo, which has traditionally found its partners in Europe.

Daewoo-Amic, the new company, will make an initial investment of about R30m (\$9m) to take a 29.9 per cent stake in Gentech, a company

that manufactures and distributes household electrical appliances. The basis for the venture includes growth potential in the southern African white goods market and Daewoo's extensive technology base and exposure to consumer durables.

The establishment by the new company of a local colour picture tube (CPT) manufacturing facility for televisions is also being considered.

Giving the reasons for the Daewoo tie-up, Mr Boyd said Amic needed Daewoo's specific technology and international marketing skills to establish itself "boldly in downstream consumer industries".

Daewoo saw South Africa as a developing consumer market, and needed Anglo's financial partnership and operating skills. South African companies

suffered during the sanctions era from the lack of transfer of technology. Anglo often said it was seeking joint venture partners.

Part of Amic's reason for seeking a Korean partner was the idea that Korean investors were more willing to accept the risks of the South African environment than US, Japanese or European investors.

Korea is also felt to be better attuned to the needs of developing countries, particularly regarding how to use labour-intensive manufacturing methods without sacrificing international competitiveness.

Altech, Amic's electronics associate, has a tie-up with the French group, Alcatel, while Samcor, the motor manufacturer in which Amic has a 19 per cent stake, has close ties with Ford.

## UK brewing group hit by charge for shake-up

By Andrew Bolger in London

THE £13.9m (\$20.85m) cost of a shake-up in its beer division reduced annual profits at Scottish & Newcastle, the UK brewing and leisure group.

The division's reorganisation, already announced, will result in the loss of 600 jobs, 10 per cent of the workforce.

Group pre-tax profits fell 13 per cent to £192.5m. The company made £5.2m less on property disposals. Turnover rose marginally from £1.49bn to £1.51bn in the year to May 2.

Excluding exceptional items, profits were down 4 per cent. Bad debts of £13.9m, compared with £12.6m, contributed to a fall in the beer division's operating profits to £92m from £99m.

Good results by Center Parcs helped the leisure division increase operating profits by 4.8 per cent to £78m.

A proposed final dividend of 11.07p, up from 10.59p, gives a total for the year of 18.53p, up from 16.1p, an increase of 4.5 per cent. Lex, Page 18

## Control of Queens Moat changes hands

By Michael Skapinker, Leisure Industries Correspondent

MR ANDREW Coppel yesterday took formal control of Queens Moat Houses, the troubled UK hotels group, and announced the resignation of most of the board.

Only three of the 16 directors who were on the board when the group's shares were suspended in March are to remain.

The group said yesterday that Mr John Bairstow, the chairman, is relinquishing his executive position but will remain non-executive chairman until a replacement is found. Mr Coppel said he hoped to have a new part-time chairman by the end of October, when the group presents its plan to creditor banks.

## Reforms confuse investor equation

Political factors make calculations tricky, writes Paul Abrahams

THE PRICE set yesterday by Rhône-Poulenc for the shares it owns in Roussel-Uclaf sets a tricky problem for investors.

At FF563 per share, the price is a little below the all-time peak of FF575, but nonetheless up 30 per cent since January. Investors must decide whether the price for France's third-largest pharmaceuticals group is fair.

The decision by Rhône-Poulenc to sell its 35 per cent stake should improve both liquidity and investor interest in Roussel. Hoechst, the German group, controls 54.5 per cent of Roussel, which last year generated pre-tax profits of FF722m (\$126.65m) on sales of FF14.812bn.

Roussel, whose operations involve pharmaceuticals, fine chemicals, agrochemicals and veterinary products, has been lightly followed by the investment community. Only 0.5 per cent of shares were quoted.

Analysts' calculations have been complicated by the increasingly stormy environment for the drugs industry. All pharmaceuticals groups are struggling after a series of government cost-containment measures which are reducing sales volumes and prices around the globe.

In Europe, for example, during the first four months this year, sales in the top seven drugs markets increased only 1.4 per cent, according to IMS International, the specialist market research company.

The industry is likely to be further destabilised by reforms in the US, the world's biggest market, and France, the third-largest.

The US reforms represent the industry's most significant worry, but any changes

## Rhône-Poulenc sets Roussel price

RHÔNE-POULENC, France's flagship state-controlled chemicals company, yesterday announced it was selling its 35 per cent stake in Roussel-Uclaf, the specialist chemicals concern, for FF563 a share. The deal values the holding at FF4.39bn (\$770m), writes Alice Rawsthorn.

The sale - intended to raise capital to reduce Rhône-Poulenc's debt before the French government's privatisation programme gets under way in the autumn - has been divided into a public offer of nearly 3.9m shares in France and an international placing of some 3.9m shares. Some 16 per cent of the international allocation can be clawed back for French investors.

Roussel's shares were suspended at FF575 two weeks ago on the day the deal was announced. The price of the transaction is in line with market expectations. Rhône-Poulenc's

own share price yesterday fell FF14 to FF571 following the announcement.

The sale of the Rhône-Poulenc stake has been expected for some time. The French group acquired the holding in Roussel, best known for its controversial RU-486 abortion pill, in 1990, when France's socialist government resumed its chemical interests.

However, Rhône-Poulenc is now pursuing a strategy of shedding peripheral interests - a category into which most of Roussel's activities fall - and also concentrating on companies where it exercises control. Roussel is controlled by Hoechst, the powerful German chemicals group which owns a 54.5 per cent stake. Rhône-Poulenc is also keen to reduce its net debt, valued at FF34bn (\$5.96bn) at the end of last year.

other uses, however, such as during labour and for breast cancer.

Rather, the therapeutic areas that will drive growth will include antibiotics. Mr Sakiz stresses the innovative nature of Roussel's products and its pipeline in development in antibiotics, cardiovascular and endocrinology.

Earnings growth will also be helped by the group's efforts to cut costs. A rationalisation programme launched in 1989 is 80 per cent complete and should end in 1995. The company believes it should contribute pre-tax savings of FF500m a year from 1995 onwards.

Investors' difficulties in valuing the company are exacerbated by changes in the group's structure. Roussel is acquiring Hoechst's French and German pharmaceutical sales operations. The two companies' Italian and British businesses may also be merged.

## More job cuts at Groupe Bull

By Alice Rawsthorn in Paris

GROUPE BULL, the troubled French computer company, plans to cut its worldwide workforce by 6,500 by the end of next year in the hope of returning to profit in 1995.

The bulk of the job losses, which involve reducing Bull's 35,175 workforce by 18 per cent, will come from operations outside France. Bull, a state-controlled company targeted for privatisation by the new centre-right government, plans to cut its domestic workforce by 2,850 from the present level of 13,600.

Bull said the cuts would come "across the board in every country and in every

area of activity including research, manufacturing and marketing". It has already implemented more than 1,000 of the 6,500 job losses since the beginning of this year.

The latest round of rationalisation follows years of cost-cutting by Bull, which has been hit badly by the difficulties of the international computer industry. The group has shed staff steadily since 1988, when its worldwide workforce peaked at 45,500.

However, the cuts have failed to resolve Bull's financial problems. It recently reported a net loss of FF4.7bn (\$820m) for 1992, after losing FF3.5bn in 1991 and FF6.8bn in 1990. The group's financial

condition is so precarious that analysts were shocked to see its inclusion in the government's list of privatisation candidates. Bull is seen as one of the longer term contenders for sale to the private sector.

Mr Gérard Longuet, industry minister, has made clear that the new government will take a tough line on loss-making state companies, such as Bull. He recently said he expected Bull to stem its losses, and warned he would be much more stringent about injecting new capital than his predecessors.

Bull said it hoped to return to the black "as soon as possible", and that break-even by 1995 was the present target.

## Ruhrgas feels impact of recession

By Ariane Genillard in Bonn

RUHRGAS, western Germany's leading natural gas importer and distributor, started feeling the impact of the domestic recession this year as first-half sales dropped by DM600m to DM6.3bn (\$3.72bn).

In volume terms, gas deliv-

eries fell 1.4 per cent for the six months to 290.5bnkWh.

The company, whose shareholders include Bergmann, a mining and machinery group with 35 per cent, the German subsidiary of British Petroleum with 25 per cent and Briggita Erdgas und Erdöl, Germany's largest natural gas producer,

also with 25 per cent, said the drop in sales stemmed mostly from a fall in the industrial use of gas because of the slowdown in the German economy.

Mr Klaus Liesen, chairman of the board, said he remained confident that sales for the year would reach their 1992 level.

## INTERNATIONAL COMPANY NEWS IN BRIEF

SWISSAIR has presented the Swiss government with alternatives to merging with three other European airlines. Reuter reports from Zurich.

A Swissair spokesman declined to comment on the details of these alternatives, citing confidentiality.

Swissair's proposed joint venture partners for the so-called Alcazar project are Aus-

trian Airlines, SAS and KLM Royal Dutch Airlines. Company executives met government ministers, including Mr Adolf Ogi, Swiss president and outlined the state of the Alcazar project and alternatives to it.

● SUEZDUCHE, the German sugar producer, plans to double to 50 per cent its stake in Holding Agraria Betellings.

the sugar and starch producer, Reuter reports from Mannheim. The company would finance the purchase of shares with a nominal value of DM33m through a one-for-12 rights issue announced last week.

● AACHENER und Muenchener Betellings, the German insurance and financial holding, expects a "good 1993

result," Reuter reports from Frankfurt.

The 1993 result is likely to allow the payment of a dividend at about the same as that paid last year, Mr Wolfgang Kaske, chairman, indicated at AMB's annual shareholders' meeting.

In 1992, AMB paid a dividend of DM12.50 per share on a net profit of DM73.25m.

There is a limited amount of exhibition space available at the conference

FT

## FINANCIAL TIMES CONFERENCES

## WORLD MOBILE COMMUNICATIONS

London, 29 &amp; 30 September 1993

The Financial Times sixth annual conference on the World Mobile Communications industry will be held in London on 29 & 30 September 1993.

Issues to be addressed include:

- GSM - an unqualified success for Europe?
- Bridging the gap between a business and a residential cellular telephone service.
- Developments in high frequency cellular services, PCS, PCN & DCS 1800
- The market for LEOs

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GSM Memorandum of Understanding Group

Mr John C Carrington  
Cable & Wireless plc

Mr Bruno Lasserre  
Ministry of Industry, Posts, Telecommunications & Exterior Telecommunications, France

Mr Michael Martuza  
AT&T Easlink Services

Mr James Hobbs  
BellSouth Mobile Data

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Donaldson Lufkin & Jenrette

Mr Seth Myrby  
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## WORLD MOBILE COMMUNICATIONS

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FINANCIAL TIMES CONFERENCES

JUNE 1993

## HAVAS

## DIVIDEND PAYMENT AND RECENT DEVELOPMENTS

## I - DIVIDEND PAYMENT

The General Meeting of Havas Shareholders granted each shareholder the right to opt for payment of the 1992 dividend, which amounts to FF8 excluding tax credit, either in cash or in shares.

The issue price of shares to be delivered in payment of dividends was set at 90% of the average of the opening prices on the 20 trading days preceding the General Meeting of Shareholders, held on June 17, 1993, less the net dividend and rounded upwards to the nearest full franc. The issue price is thus FF379 per share. On June 16, Havas shares closed at FF425.5.

Shareholders may exercise their right to payment of dividends in shares from July 19 to August 17, inclusive, through the approved intermediary administering their securities account.

The new shares issued in payment of dividends carry rights as of January 1, 1993 and will be available as of September 10, 1993. Shareholders opting for payment in cash and those who have expressed no preference by August 17 will receive dividends in cash, payable as of September 6, 1993.

Whichever form of payment they select, shareholders entitled to the tax credit associated with the dividend retain their rights in full.

## II - RECENT DEVELOPMENTS

In the course of the first five months of 1993, revenues rose 2.6%, reflecting the combined impact of a 16.4% increase in revenues from outside France and a 4.4% decline in France.

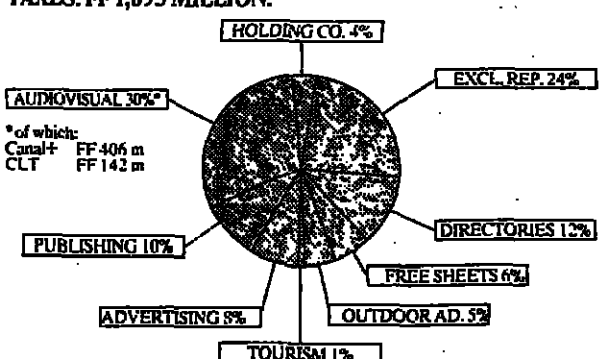
At the General Meeting of Shareholders, Havas Chairman Pierre Dauzier indicated that, in view of the economic situation which has particularly marked effects on advertising markets, income from operations is likely to be lower in 1993 than in 1992.

## III - KEY FIGURES FOR THE HAVAS GROUP

CONSOLIDATED FINANCIAL DATA (in FF millions)	1992	1991	1990	1989	1988	1987
Revenues	28,183	26,497	23,661	18,870	15,796	13,708
Income from operations before taxes	1,893	1,851	1,978	1,692	1,160	764
Consolidated net income	1,099	1,475	1,457	1,304	900	620
Net income, Group share*	823	1,083	1,154	975	751	551
Cash flow	1,171	1,151	1,210	1,109	748	342
Investments	2,997	2,360	2,267	1,665	1,381	994
Shareholders' equity, including minority interests	9,495	8,178	6,989	5,811	2,600	1,771
Shareholders' equity, Group share	8,561	6,581	5,640	4,667	2,151	1,462
Cash and marketable securities net of financial debt	2,218	1,939	2,490	3,230	1,408	1,527
Employees (consolidated companies)	12,430	12,462	11,904	11,383	9,407	8,549
Per share data, in francs, adjusted						
Net income, Group share**	194	281	301	275	223	164
Gross dividend paid by Havas	12.00	12.00	10.35	8.63	6.19	4.50

\* Before amortization of goodwill on acquisitions. \*\* Based on the weighted average number of shares during year.

## IV - INCOME FROM OPERATIONS BEFORE TAXES: FF 1,893 MILLION.



## V - 1992 FINANCIAL RATIOS

Return on equity = Consolidated net income / Average shareholders' equity for the year = 12.4%

Cash flow = Working capital generated by operations + divestments / Investments = 50%

Current ratio = Current assets / Current liabilities = 125%

For further information please contact:  
Corporate Communications: Tel. (+33/1) 47.47.38.70  
Investor Relations: Tel. (+33/1) 47.47.37.01  
and ask for our 1992 Annual Report

Havas

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# Gilt-to-bund yield spread dips below 100 basis points

By Peter John in London

THE RISE and rise of UK government bonds continued yesterday, tightening the yield differential over German bunds to below 100 basis points from around 110 according to some models. The narrower yield spread highlights the tendency of overseas investors to see the UK as offering consistent value and potential.

There were gains along the whole length of the yield curve with the strengthening belief that inflation is not going to move higher - which helps longer dated maturities - competing with hopes for a cut in UK interest rates.

## GOVERNMENT BONDS

The enthusiasm of overseas investors, who have poured an estimated \$5.5bn into the UK government bond market since the start of the year, was reflected in the slightly better performance of 10-year gilts. Ten-year issues are the preferred overseas investment vehicle because most countries, apart from the US, have 10-year maturities as their long-dated benchmark bond.

US investment house JP Morgan calculates that the yield spread between UK and German 10-year benchmarks has fallen to 102 basis points

but Mr Ian Shepherdson of Midland Global Markets, comparing the UK 8 per cent stock dated 2003 with Germany's 6.5 per cent 2003 stock, said the spread had reached 94.

"Our forecast is for the spread to hit 80 basis points by the end of the year. That compares with forecasts of around 300 basis points after devaluation last year when inflationary prospects were much worse," he said.

Yesterday's gains came despite mixed economic data. The consumer credit bill for May was only £11.8m, well below a market forecast of around £15m. It pointed to a continuing slide in consumer spending and added to concerns that the much vaunted green shoots are withering on the vine.

The trend bolsters the need for an interest rate cut and consequently helps short-dated issues. However, it does not offer a great deal of encouragement to sterling, the strength of which has been one of the big incentives for the overseas investor.

ITALIAN government bonds leapt forward yesterday as the market anticipated a one-point cut in the discount rate following news of a successful labour agreement.

The government, the confederation of Italian industry and

FT FIXED INTEREST INDICES									
	July 5	July 2	July 1	June 29	June 28	June 27	June 26	June 25	June 24
10Yr Govt	97.74	97.76	97.43	97.22	97.13	97.04	96.94	96.84	96.74
10Yr Bund	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00

GILT EDGED ACTIVITY									
	July 2	July 1	June 29	June 28	June 27	June 26	June 25	June 24	June 23
10Yr Govt	97.74	97.76	97.43	97.22	97.13	97.04	96.94	96.84	96.74
10Yr Bund	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00

unions agreed a four-year national contract on Saturday which cut away some of the country's high wage pressure and consequent inflationary implications.

The September BTP futures contract opened half a point higher yesterday and then shot forward to break through 104. There was some profit-taking in mid afternoon but the contract recovered on the announcement that the Bank of Italy had cut its discount rate by one point to 8 per cent.

The lowest level since 1976. By the close, the BTP future was some 60 basis points higher at 104.10.

FRENCH government bonds drifted back, having already taken on board the intervention rate cut which became effective yesterday.

The 25 basis point cut to 6.75 per cent was widely flagged after Germany's half-point discount rate cut on Thursday

and brings the two key floor rates back to parity. On the Matif, September futures fell back 18 basis points to 119.10 by the official close and recovered slightly in after hours trading. The yield spread between French and German 10-year issues remained in single figures.

DUTCH bonds fell after an idle, consistently weak session, with the market stuck in post-rate cut doldrums and drifting further as hopes faded for any further rate falls.

The benchmark 6.50 per cent 10-year guilder bond fell 0.35 to 99.45 with the yield up 5 basis points at 6.57 per cent. Dutch paper fell further than its easier German counterpart, narrowing the Dutch yield discount to Germany by 3 basis points to 14.

PORTUGUESE debt prices rose after the Bank of Portugal cut its regular money market

BENCHMARK GOVERNMENT BONDS									
	Country	Red	Price	Change	Yield	Week	Month	Year	10Yr
AUSTRALIA	5.00	09/03	115.503	-0.006	7.30	7.58	7.74	7.90	8.06
BELGIUM	6.00	09/03	113.700	-0.120	7.05	7.07	7.07	7.07	7.07
CANADA	7.25	09/03	107.800	-0.450	6.88	6.88	6.88	6.88	6.88
DENMARK	6.00	09/03	107.800	-0.450	6.88	6.88	6.88	6.88	6.88
FRANCE	6.00	09/03	107.800	-0.450	6.88	6.88	6.88	6.88	6.88
GERMANY	6.75	04/03	102.250	-0.050	6.71	6.89	6.90	6.90	6.90
ITALY	17.50	09/03	103.250	-0.200	11.107	11.107	11.107	11.107	11.107
JAPAN	10.00	09/03	103.250	-0.200	11.107	11.107	11.107	11.107	11.107
NETHERLANDS	7.00	02/03	103.100	-0.100	6.54	6.42	6.75	6.75	6.75
SPAIN	10.00	09/03	103.250	-0.200	11.107	11.107	11.107	11.107	11.107
UK GILT	7.25	09/03	107.800	-0.450	6.88	6.88	6.88	6.88	6.88
US TREASURY	6.25	09/03	107.800	-0.450	6.88	6.88	6.88	6.88	6.88
EU (French Govt)	6.00	04/03	106.600	-0.380	7.15	7.07	7.25	7.25	7.25

intervention rate by 0.25 points to 10.25 per cent and its short-term lending rate by the same amount to 11.25 per cent.

The move follows the introduction of a new 10-year bond which puts the Portuguese debt market on a par with its EC counterparts. Last week, the central bank issued \$100bn of 11.5 per cent stock dated July 2003. The issue was aggressively bid with \$82.7bn of offers and an accepted yield of 10.87 per cent against expectations of 11 per cent.

JAPANESE government bonds rallied sharply, receiving a boost from weak US employment data and a low bank lending figure. The low corporate demand for loans raised hopes that banks might be looking to shift funds into bonds.

The yield on JGB No 145 fell 5 basis points to 4.31 per cent in Tokyo trading and continued lower in London to 4.30 per cent by the close.

THE US Treasury market was closed for Independence Day but Canadian bonds climbed across the board in trade kept quiet by the US holiday.

# Austria's OKB launches aggressively priced Eurolira offering

By Sara Webb

EUROLIRA issues were again the centre of attention in the international bond market as Österreichische Kontrollbank (OKB), the Austrian state-backed financial institution, yesterday launched an aggressive £500m, 10-year deal.

OKB is the second borrower in the trading days to launch a deal with a coupon below the psychologically-important 10 per cent level. Investors - in particular, retail investors in the Benelux countries and Switzerland - have been piling into the Eurolira market in recent months, attracted by the double-digit coupons and high yields available.

On Friday the EBRD (which is another triple-A rated name) launched a £200m, seven-year

bond, carrying a 9.75 per cent coupon and yielding 9.75 per cent at launch. However, OKB's deal carries an even lower coupon - of 9.5 per cent - and yielded 9.56 per cent at full fees.

Dealers criticised OKB's issue for being "extremely aggressive", pointing out that

## INTERNATIONAL BONDS

the EBRD issue, which has a shorter maturity, yields more than OKB's deal even though the Italian yield curve is positive and gives a 20 basis points pick-up at the 10-year maturity over the seven-year maturity.

One dealer drew attention to two World Bank deals, which also mature in 2003 and which

are yielding between 9.6 and 9.7 per cent in the secondary market.

OKB's issue traded at 99.60-99.70 yesterday. In other words, it was "outside fees" or below 99.625 on the bid side for much of the day, although it picked up later as the market rallied on the back of the Bank of Italy's interest rate cut.

Market participants, the lead manager, admitted the deal was aggressive but said there was good demand for 10-year Eurolira issues with current coupons and good liquidity, particularly from investors looking for triple-A rated names.

The issue was thought to have been swapped into D-Marks to give funding of at least 30 basis points below London interbank offered rate.

NEW INTERNATIONAL BOND ISSUES									
	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner		
Borrower	US \$								
Seino Transportation Co (Jap)	480	1.375	100	Jul 1997	2.25	-	Nomura International		
D-MARKS									
Lyria (France)	100	3.00	100	Aug 2003	2.25	-	Triton & Buhner		
Alitalia (Italy)	100	7.125	101.5	Aug 2003	2.25	-	Triton & Buhner		
ITALIAN LIRA									
Österreichische Kontrollbank	250m	9.5	101.625	Aug 2003	2	-	Paribas Capital Markets		

The other main feature of the day was a \$480m, four-year bond with warrants issue from Seino Transportation, the large Japanese freight company. The funds will be used for general corporate purposes, according to Nomura, the lead manager. The issue was watched with some interest, given that several Japanese borrowers - including Mitsubishi Oil, NGK Insulators and Sumitomo Cement - are lined up to launch bonds with warrants over the next few weeks.

However, Seino Transportation's deal was seen as moving slowly and dealers said some investors were likely to wait until after the election before taking a view on the Japanese market. "This would have gone better a few weeks ago, before the election was announced," complained one dealer.

The bonds were pretty stable at 98.5 - or within fees - yesterday, while the warrants traded at 13.25.

# Hong Kong listing for Shanghai Petrochemical

By Simon Holberton in Hong Kong

SHANGHAI Petrochemical, the largest of the nine Chinese state-owned companies to seek a stock market listing in Hong Kong, yesterday came to the market for an issue which will see 30 per cent of the company listed internationally.

Company officials said proceeds would be used to repay foreign currency borrowings of HK\$950m falling due in 1993 and 1994, to finance capital expenditure in this year and next of HK\$1.25m and to increase working capital.

## INTERNATIONAL EQUITY ISSUES

The company's financial advisers, Merrill Lynch and Peregrine Capital, a Hong Kong broker, will split the issue of 1.88bn H shares equally between Hong Kong and the rest of the world.

US investors will be offered American depositary receipts - each equal to 100 shares in Shanghai Petrochemical - and European investors either ADRs or lines of unbundled stock.

The issue price, to be determined by tender in the US, is expected to be between HK\$1.55 and HK\$1.74 a share, giving the stock a prospective price/earnings ratio of 12.3 to 13.8 on forecast 1993 net earnings.

ings of Yn\$48m (HK\$612m). Depending on the level of subscription in Hong Kong, up to 168m of the shares allocated to international investors may be clawed back to satisfy demand in the colony.

Last week, Tsingtao Brewery offered 317.6m shares at HK\$2.80 each to raise HK\$889m. Indications yesterday were that the offer was around 100 times oversubscribed with some HK\$150m committed to the offer.

Shanghai Petrochemical is China's largest petrochemical company and the mainland's ninth biggest industrial group. Its main lines of business are synthetic fibres, resins and plastics, intermediate petrochemicals and petroleum products.

The company is dependent solely on the Chinese economy. It buys its main input, oil, at a subsidised price and 40 per cent of its output is sold at below market prices. The crude oil subsidy will remain intact until 1995.

Mr Wang Jiming, Shanghai Petrochemical's chairman, said, however, that planned additions to the company's plant and further economic liberalisation in China would fuel significant earnings growth in the years ahead.

Any move by the state to raise the price of crude oil towards the free market price would be compensated by price increases in the company's products, he added.

# Chinese bank gives mandate for \$100m inaugural issue

CHINA Investment Bank (CIB) has given the mandate for an inaugural \$100m five-year bond issue to a team of 10 international banks, Reuters reports from Singapore.

The lead managers are Development Bank of Singapore, Overseas Union Bank, Chemical Bank, Industrial Bank of Japan, Westpac Banking Corp, ABN-Amro Bank, Nikko Securities and Nomura Securities.

The state-owned CIB over-

sees funding for domestic projects in China. The bonds, expected to be launched next week, will be listed on the Hong Kong Stock Exchange.

Electrolux, the Swedish durable goods maker, has launched a DM\$300m commercial paper programme, Reuters reports from Stockholm.

Deutsche Bank, which is placing the programme with Dresdner Bank, said a DM\$100m CP programme from Electrolux Deutschland would be closed.

## FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds which there is an adequate secondary market.

ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA	ISMA
10Yr Govt	97.74	97.76	97.43	97.22	97.13	97.04	96.94	96.84	96.74
10Yr Bund	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00

## RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Steady
Other Fixed Interest	3	0	12
Commercial, Industrial	198	323	879
Financial & Property	214	515	515
Oil & Gas	14	28	43
Plantations	0	1	7
Others	35	60	45
Totals	432	694	1,573

## LONDON RECENT ISSUES

Issue	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner
10Yr Govt	97.74	97.76	97.43	97.22	97.13	97.04	96.94
10Yr Bund	115.70	115.49	115.49	115.54	115.54	115.77	115.70
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00

## LIFFE EQUITY OPTIONS

Option	Call	Put	Call	Put	Call	Put	Call	Put	Call	Put
10Yr Govt	97.74	97.76	97.43	97.22	97.13	97.04	96.94	96.84	96.74	96.64
10Yr Bund	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77	115.67
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77	115.67
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00
10Yr Swap	115.70	115.49	115.49	115.54	115.54	115.77	115.70	115.70	115.77	115.67
10Yr Spread	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00	18.00

## FT-SE ACTUARIES FIXED INTEREST INDICES

95	25	32%	Enriched	390	44	20%	19	32	-	-
96	25	32%	(C10)	420	49%	49%	-	34%	48	-
7	24	34%	500	50	61	7	1	0	22	-
24	34	34%	500	50	61	7	1	0	22	-
10	15	14	Wheat	140	15	18	21%	7%	13	15
15	14	14	(143)	180	5	0	15	7%	25%	17
3	14	17%	Lentils	120	11%	17%	20%	12%	16%	15
3	13	17%	(C14)	100	18	16	14%	18	21	21
10	13	17%	700 10 lb	650	36%	36%	-	-	-	-
10	13	17%	(C15)	700	17%	17%	-	61%	72%	-
27	31	31	Hot Power	360	19%	19%	31	11	18	28
10	15	15%	(N04)	360	7%	10%	25	10	34	36%
10	15	15%	1000	400	10%	10%	10	18	44	44
10	15	15%	(F1415)	1500	42	80	-	85	10%	15%
10	15	15%	Base Price	140	12	17%	21	18	16%	15%
4	18	22	Hot Power	400	14	14%	10%	21%	27%	27%
4	18	22	(S15)	210	12%	12%	-	-	-	-
10	15	15%	Stick Power	330	3%	10	14	25	26%	26%
4	18	22	Sears	90	22%	14	10	2	3%	4%
4	18	22	Sears	100	8	8%	10	5	7%	6%
4	18	22	1000	20	12%	12%	-	-	-	-
10	15	15%	Tenn	240	9%	17	23	22	29	32%
10	15	15%	(T000)	130	11%	15%	19	5%	14%	16%
10	15	15%	Tenn	140	7	15	18	14%	21	23
10	15	15%	1000 5 lb	100	18	18	14%	14	21	23
10	15	15%	(N03)	950	9%	34	77%	8%	10%	14%
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10	15	15%								



## COMPANY NEWS: UK

# Bromsgrove advances 35% to £7.6m

By Paul Chesworth,  
Midlands Correspondent

BROMSGROVE Industries, the Birmingham-based specialist engineering conglomerate, increased annual profits by 35 per cent and yesterday reported that order books generally were improving.

Pre-tax profits of £7.61m for the 12 months to March 31 compared with £5.64m last time, restated for FRSS. Fully diluted earnings per share, however, were 0.8p lower at 7.75p on capital enlarged by the 1992 rights issue.

A recommended final dividend of 2.75p brings the total for the year to 4.4p (4p).

The results reflected the acquisition in 1992 of Thornthorn, which led to a near doubling of turnover in the aerospace division to £16.2m. Total turnover was £110.9m against a restated £90.1m.

The aerospace division's operating profits rose proportionately and there were increases also in the marine & offshore, plastics and environmental divisions. Operating

profits were lower in the automotive and general industrial divisions as the markets in continental Europe weakened.

Bromsgrove has grown steadily by acquisition in specialist engineering markets but this stage of its development appears to be ending. Mr Bijan Sedghi, chairman, said "the range of activities is likely to become narrower as we concentrate upon a specialist and carefully selected operational portfolio which will form the basis of core activities."

He added that some peripheral operations could be sold in a divestment programme over the next three years.

Mr Sedghi was confident about the medium and longer term but said the short term was "still not easy to predict."

For all that, he noted that order books were improving and drew attention to plans for expansion in the Far East and the US.

"The economic conditions governing the markets in which we operate are showing signs of gentle but gradual improvement," he said.

# Gardiner up to £1.85m

By Catherine Milton

PRE-TAX PROFITS at Gardiner Group, the distributor of security and surveillance equipment, more than doubled from £839,000 to £1.85m in the six months to the end of April.

Mr Richard Clemons, chairman, said the period had been "steady as you go" as the new board had attempted to distance itself from the discovery of, in the words of Price Waterhouse, which recently completed the investigation, "a deliberate overstatement" of £4.8m in Gardiner's 1991 accounts.

In the light of the "overstate-

ment" the interim dividend ishalved at 0.23p (0.47p) payable on earnings per share of 1.15p (0.54p). Gardiner shares moved up 14p to close at 26p.

Mr Clemons said the new board was in the process of adopting the Cadbury principles and had formed both audit and remuneration committees.

The results, prepared under FRSS, showed turnover up at £40.2m (£38.6m), partly helped by exchange rate fluctuations. Gardiner's business is biased towards the first half.

Interest payments fell to £380,000 (£550,000) reflecting lower UK interest rates and reduced borrowings. Gearing

at the half-way stage stood at 41 per cent compared with 47 per cent at the October year-end.

Mr Harvey Samson, chief executive, said turnover was strong at Gardiner Security, the principal subsidiary, "despite what are still difficult economic conditions".

Mr Clemons said: "Tight control of costs and margins, together with the strength of our position in the market, gives the board optimism for the future."

Gardiner operates subsidiaries in Denmark, Norway, France, the Netherlands and Belgium.

# Rolls-Royce foreign holding breached

By Roland Rudd

ROLLS-ROYCE, the aero-engine manufacturer, yesterday said non-UK shareholders had taken their holdings above the permitted level. The investors have been asked to relinquish their shares.

The level of the group's foreign ownership of its shares has risen to 30.19 per cent, breaching the 29.5 per cent permitted by the company's articles of association. The limit was raised to its present level in 1989.

Rolls-Royce has asked foreign shareholders which bought shares since the company said it had reached its maximum level last month to relinquish their purchase by July 28. If they fail to do so their shares will be sold and the proceeds returned.

Buying from overseas investors has underpinned the share price in recent months. However, until the level of foreign shareholding is reduced below the maximum permitted limit, it is likely that all new purchases of foreign held shares presented for registration will be classified as excess.

# ANS improves to £1.82m

By Catherine Milton

ASSOCIATED Nursing Services, the nursing home specialist, announced pre-tax profits improved from £1.13m to £1.82m in the year to end-March.

Mr Mick Dhandas, chief executive, said: "The group continued to grow profitably, particularly in its core nursing home business." He said the board proposed the resumption of dividends, passed since the 1991 interim, with a payment of 1p for the year.

The company's decision not to comply with the new FRSS accounting standards meant that a £1.06m change in the 1992 figures remained below the line.

ANS said it had not yet adopted FRSS 3 as it had already been forced to restate last year's figures to comply with the judgment of the Financial Reporting Review Panel. In 1992 the Panel expressed concern over ANS's capitalisation of interest costs on new homes for longer than the three-month norm.

Profits were struck on turnover down to £17.8m compared with £18.5m last time, which included £3.44m from discontinued operations.

Administrative expenses fell to £3.95m (£4.23m) and interest payments fell on the back of lower UK interest rates and reduced borrowings.

The company raised £1.54m in a placing and secured Business Enterprise Scheme funding to operate 200 beds.

Earnings per share fell to 16.8p (19p) diluted by the placing.

# Securiguard silent on bid

By Andrew Bolger

A meeting between directors of Securiguard and Rentokil ended yesterday without the board of the security company making any recommendation concerning the £70.9m final offer which the environmental and property services company made for it on Friday.

Mr Clive Thompson, Rentokil's chief executive, said the future of Securiguard's business had been discussed and both companies shared similar views. A further meeting was expected to take place today.

Mr Alan Baldwin, chairman of Securiguard, said the statement issued by Rentokil on yesterday's meeting had not been agreed and was premature.

# Clayform directors compenstated

In recognition of acceptance of changes to their service contracts, two directors of Clayform Properties have been granted compensation payments totalling £500,000.

Mr Robert Ware, joint managing director, has been awarded an increased annual salary of £150,000. In addition he is to receive £300,000 to compensate for a reduction in his contractual period of notice from 36 months to 12 months.

Mr Dafydd Jones, executive director - property, has agreed to a salary cut of £50,000 along with a reduction in his notice period from 36 months to three months. In exchange he is to receive a £200,000 payment.

# LEGAL NOTICES

## IRISH HIGH COURT

Don Blith

Emeritum Limited

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## COMPANY NEWS: UK AND IRELAND

## Great Portland scheme likely to be scrapped

By Vanessa Houlder, Property Correspondent

A CONTROVERSIAL management agreement between Great Portland Estates, the UK's sixth largest property company, and its chairman is likely to be scrapped in the light of the Cadbury report on corporate governance.

At its next meeting, the board will discuss proposals to reform a long-standing arrangement by which Great Portland pays management fees to a company fully owned by Mr Richard Peskin, its chairman and chief executive. "It is more than likely that we shall be changing it [the arrangement] in some form or other," said Mr Roger Payton, deputy chairman. "I think it is very likely that it has outlived its usefulness."

In its last financial year, Great Portland paid £2.97m in management fees to Basil & Howard Samuel, a management agent owned by Mr Peskin that solely acts for

Great Portland.

Some institutional shareholders dislike the arrangement because it obscures the size of Mr Peskin's pay package and could present a possible conflict of interest.

The £2.97m fee paid to B&H by Great Portland, which has a rental income of £33.8m, is at the top end of fees charged by managing agents, which are normally in the range of 1 to 3.5 per cent of the rent roll.

Great Portland said that the fees were "in accordance with the scale of professional charges laid down on 1 January 1983 by the Royal Institution of Chartered Surveyors". However, the RICS abandoned the scale in 1982 at the instigation of the Monopolies and Mergers Commission and strongly discourages companies from referring to it.

Mr Peskin, who is paid a direct salary of £33,000 by Great Portland, declined to disclose how much income he draws from his management company. The company is not

obliged to disclose its income because it is classified as a small company under the 1985 Companies Act.

The agreement between B&H and Great Portland has a 57 month notice period. If the agreement is terminated for any reason, Great Portland has agreed to pay Mr Peskin an additional salary, equal to his salary from B&H.

"There cannot be any advantages to shareholders of Great Portland Estates at all in this arrangement," said one analyst. "I think this agreement is unique."

Although Great Portland has used this arrangement for the last 34 years, the company may come under pressure to reform it because institutional shareholders are starting to take a greater interest in the pay packages of top executives.

Mr Payton's decision to raise the issue at the next board meeting stemmed from the publication of the Cadbury Committee report last December.

## Greycoat in finance talks with Postel

By Vanessa Houlder, Property Correspondent

GREYCOAT, the property group, is in talks with Postel Investment Management about a financial restructuring.

An announcement about a £10m refinancing, which involves the restructuring of Greycoat's debt and capital base, is expected today.

The announcement of restructuring talks prompted the preference shares to rise from 34½p to 51½p, while the ordinary shares dipped from 20½p to 19½p.

Greycoat, which is heavily exposed to the central London office market, has come under increasing financial pressure. Last September, it was forced to pass its preference dividend and rescind its recommendation to pay a final dividend. In its half year to end-September, it incurred a pre-tax loss of £39.2m.

Without a restructuring, Greycoat's financial position would deteriorate sharply over the next few years, as a result of its reliance on stepped coupon bonds, on which interest payments rise as the bonds mature.

Postel, which manages the pension funds of the Post Office and British Telecom, owns 5.38 per cent of Greycoat.

## Downturn at Scott Pickford

Scott Pickford, the USM-quoted petroleum consultant, blamed tighter trading conditions for a fall in pre-tax profits from £404,000 to £231,000 for the year to the end of March. Turnover dipped from £2.45m to £2.33m.

An extraordinary charge of £97,000 incurred in an aborted acquisition left attributable profit at £268,000 (£267,000). Earnings per share were 0.93p (3.79p) and an unchanged single final dividend of 0.8p is recommended.

## Arthur Lee acquisition should be earnings enhancing in first year Improved margins boost Carclo

By Richard Gourlay

CARCLO Engineering increased profits and earnings by 55 per cent last year, helped by the devaluation of sterling and improved demand in the UK.

Mr John Ewart, chairman, said high gross margins on its products meant that the increase in sales led to an immediate rise in bottom line profits.

Pre-tax profits in the year to March 31 rose from £5.63m to £8.75m on sales up 7 per cent at £34.4m. The 1991-92 results were held back by a £1.17m

exceptional charge.

Earnings per share rose from 9.6p to 14.9p and a recommended final dividend of 3.4p raises the total by 10 per cent to an 8.6p.

On May 11 Carclo announced the agreed takeover of Arthur Lee, the Sheffield-based maker of steel and plastics products, in which it already had a 29.9 per cent stake.

Lee yesterday reported pre-tax profits of £2.3m (£600,000) in the half year to March 31 on sales of £42m (£51.9m). The interim dividend is 4p (1.65p).

Mr Ewart said the £55m acquisition of Arthur Lee

would lead to savings by bringing together the two companies' wire rope and steel purchasing interests.

There would also be savings at Lee's head office. The acquisition should be earnings enhancing in the first year.

Mr Ewart said sales from the card clothing division had increased with increased demand from mills and original equipment manufacturers. Operating profits rose from £2.06m to £3.2m on sales up 27 per cent at £20.5m.

Profits from the general engineering division rose from £1.98m to £2.62m on sales up

slightly at £24m, helped by the control cable business and the bronze and aluminium component maker.

The wire division's profits rose 41 per cent to £1.9m on sales almost unchanged and the group expects this area to be a significant beneficiary of the merger.

Carclo said yesterday that its offer for Arthur Lee had been accepted by holders of 21.7m shares, representing 91.7 per cent of Lee's capital. The remaining shares would be compulsorily purchased.

Carclo shares rose 10p to close at 224p.

## Fyffes turns in 13.5% advance to £14.1m

By Tim Coone in Dublin and Richard Gourlay in London

FYFFES, the UK and Irish fruit and vegetable distributor, reported a 13.5 per cent increase in pre-tax profits to £14.1m on turnover down 7.6 per cent to £287m for the six months to April 30 1993.

Interest and income from financial assets accounted for £39.8m of the pre-tax figure.

The company said that sales volume increased in all its markets but turnover fell "due to the unusually low fruit prices experienced during this period. In particular European banana prices were weak in the first six months in the lead up to the new EC banana regime".

Mr John Callaghan, chief executive, said the EC's new regime, which came into effect last Thursday, would be likely to cause some market disruption in the next couple of months.

There could be surplus bananas on the market in the opening months - the last three months of Fyffes' financial year - because fruit loaded before June 23 could still be accepted in the EC after July 1. "I believe it is a well-based system and will work well once the settling down period has passed," Mr Callaghan said.

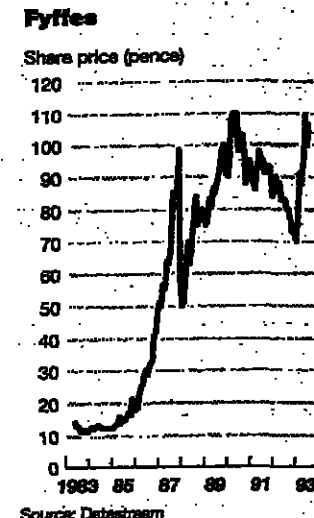
Fyffes' traditional sources of supply from the ACP countries have been supplemented in recent years by sources from dollar-producing areas to sup-

ply the continental European market, and will benefit from the new quota arrangements.

The company said that interest income would be lower in the second half of the current year due to lower interest rates, and expects earnings per share for the year to be "not materially greater than that of last year".

Shareholders' funds stood at £187m with net cash balances of £191m at April 30. Earnings per share were 2.75p (2.23p). The interim dividend is 0.3904p, 10 per cent up on last year.

Fyffes also announced it had acquired 50 per cent of Brdr Lembecke "which supplies about 25 per cent of the Danish fresh produce market".



## Courtts Consulting dividend plan thwarted by ex-chief executive

By Paul Taylor

A MOVE by Courtts Consulting Group, formerly DC Gardner, to reduce its share premium account in order to resume dividend payments was blocked yesterday by Mr Barry Topple, the restructured outplacement group's disgruntled former chief executive.

The restructuring follows the sale last month of the banking and management training division to Euromoney Publications for £3.7m and the termination of a costly long term

lease on a property in Docklands.

The change would have restored reserves, paving the way for arrears of £480,000 on its 5m convertible preference shares to be paid and hastening the return of ordinary dividend payments.

However, the proposed £6.65m reduction in the share premium account required the support of three quarters in nominal value of the issued convertible stock. Mr Topple, who was replaced as chief executive of DC Gardner in

November, controls 70 per cent of convertible preference shares and blocked the move.

Mr Topple has been in dispute with his former employer over compensation and other matters and had issued a writ against the company claiming substantial damages. The company, which had made a £150,000 provision in its accounts to cover possible compensation costs, has issued a counter suit claiming £3.4m in damages.

Sir Kit McMahon, Courtts chairman, said yesterday the two sides appeared to have reached an agreement on a compensation package "a little better" than the £150,000 during negotiations 10 days ago.

However, the settlement was conditional upon Mr Topple supporting the financial restructuring and he apparently changed his mind on Friday.

## Downturn at Scott Pickford

Scott Pickford, the USM-quoted petroleum consultant, blamed tighter trading conditions for a fall in pre-tax profits from £404,000 to £231,000 for the year to the end of March. Turnover dipped from £2.45m to £2.33m.

An extraordinary charge of £97,000 incurred in an aborted acquisition left attributable profit at £268,000 (£267,000). Earnings per share were 0.93p (3.79p) and an unchanged single final dividend of 0.8p is recommended.

## Cowie makes profit of £4.5m on sale of 9.9% stake in Henlys

By Maggie Urry

T COWIE, the motor trader, bus operator and car leasing group, has sold the 9.9 per cent stake it bought in Henlys Group when it bid for the motors, bus and coach company a year ago. Cowie made a profit of about £4.5m on the deal, compared with the £2.7m written down value of the stake.

The profit substantially exceeds the costs of the £32m bid, which narrowly failed. The costs were put at £12.2m in Cowie's 1992 accounts, including the £11,000 cost of writing down the investment.

Mr Steven Lonsdale, Cowie's finance director, agreed yesterday that the sale indicated Cowie had lost interest in Hen-

lys. He said that since Cowie agreed the £39.5m purchase of Keep Trust, the motor dealer subsidiary of Fitzwilliam, in April it had had its hands full. He said the timing of the sale had nothing to do with Sir Tom Cowie's decision to retire as chairman and his elevation to life president announced last week.

Mr Robert Wood, chief executive of Henlys, said he had not felt threatened by Cowie's stake but was pleased to "see the matter brought to a conclusion". He said the stake had been placed by SG Warburg with five institutions. It is thought that some are new investors while others are already Henlys shareholders.

In the closing stages of the bid Cowie bought the stake

paying an average of 73p a share. After the bid failed Henlys shares fell and Cowie wrote the stake down to 60p a share.

Since then, though, Henlys shares have risen sharply, closing yesterday at 191p, up 2p. Cowie sold the 3.78m shares to Warburg at 181½p each, raising £6.86m. Warburg is thought to have placed them at 185p each.

One analyst said yesterday that the share price performance since the bid failed showed that Cowie had spotted that Henlys' shares had been undervalued. There has also been a surge in the motors sector as car sales have revived in recent months.

Cowie shares, which were 126p on the day the bid for Henlys failed, were unchanged yesterday at 248p.

## Creighton's improves 7% to £1m

PROFITS of Creighton's, the USM-quoted creator and maker of natural health and beauty products, rose from £384,000 to £1m pre-tax for the year to end-March. The shares responded via a 14p rise to 170p.

The 7 per cent profits improvement was scored in spite of a fall in turnover to £8.52m (£10.2m). The directors blamed the sales fall on the depressed domestic market. However, expansion overseas resulted in exports to the US exceeding £1m. More than of a quarter of group production is now exported.

Earnings rose to 13.9p (13.1p) and a proposed rise in the final dividend to 5.2p makes a 7.3p (7p) total.

## NEWS DIGEST

## Castle Mill cuts deficit to £384,000

CASTLE Mill International, the clothing and household textiles company, cut pre-tax losses to £384,000 in the 1992 year, compared with £8.93m, restated for the implementation of FRS 3.

There was a pre-interest profit of £209,000 (£5.3m losses) after taking into account losses on discontinued activities of £139,000. Interest costs were lower at £593,000 (£830,000).

Turnover was £9.65m (£9.75m) with £1.34m relating to the discontinued side. Losses per share were 3.1p (61.7p).

## Kalon

Kalon, the paints group, is selling the business and assets of its industrial coatings activities to Croda International for an estimated £1.8m cash.

The assets being sold are the goodwill and intellectual property rights of the business, production plant and machinery and stocks. Their book value is estimated at about £1.32m.

Industrial coatings sales were £3.8m last year.

## Abtrust New Dawn

Undiluted net asset value per share of Abtrust New Dawn Investment Trust improved from 125.79p to 177.98p over the 12 months ended April 30.

Attributable revenue amounted to £385,655 (£182,723), equal to basic earnings of 1.29p (0.61p) per share. The dividend for the year is lifted from 0.5p to 0.75p.

## Unigate

Unigate, the foods group, has sold Ebrex, its Dutch freight forwarding company, for an undisclosed sum which is "not material in the context of the overall group".

Ebrex had turnover of £11m in the year to March 1993.

## Hemingway Props

Hemingway Properties is selling Dorset House, which is occupied by the Department of the Environment on a 25 year lease, for £21.8m cash to

## Goldsborough expansion

GOLDSBOROUGH, the nursing home subsidiary of Kumick, the fruit machine group, has paid £9.1m for Marlamark, which owns seven care homes with a total of 300 beds.

The acquisition makes Goldsborough the fifth largest care homes operator in the UK, with 26 homes and 1,200 beds.

Kumick sold a 50 per cent stake in Goldsborough to County Natwest Ventures for £12.5m in October 1992, to reduce borrowings and raise money to fund Goldsborough's expansion.

Goldsborough is hoping to achieve a Stock Exchange flotation in the next 12 months.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for year
Abtrust New Dawn	0.75	Sept 8	0.5	0.75	0.5
Assoc Nursing	0.75	Aug 27	0.5	0.75	0.5
Bromsgrove Inds	2.75	Oct 1	2.5	4.4	4.4
Carlo Eng	3.4	Sept 10	8.1	8.6	7.81
Creighton's	5.21	Sept 17	5	7.3	7
Fyffes	0.3904p	July 30	0.3549	-	1.2527
Gardiner	0.23	Oct 11	0.47	-	0.66
Scott & Newcastle	11.07	Sept 6	10.59	16.83	16.1
Scott Pickford	0.8	Aug 31	0.8	0.8	0.8

Dividends shown pence per share net except where otherwise stated. \*On increased capital. \$USM stock.

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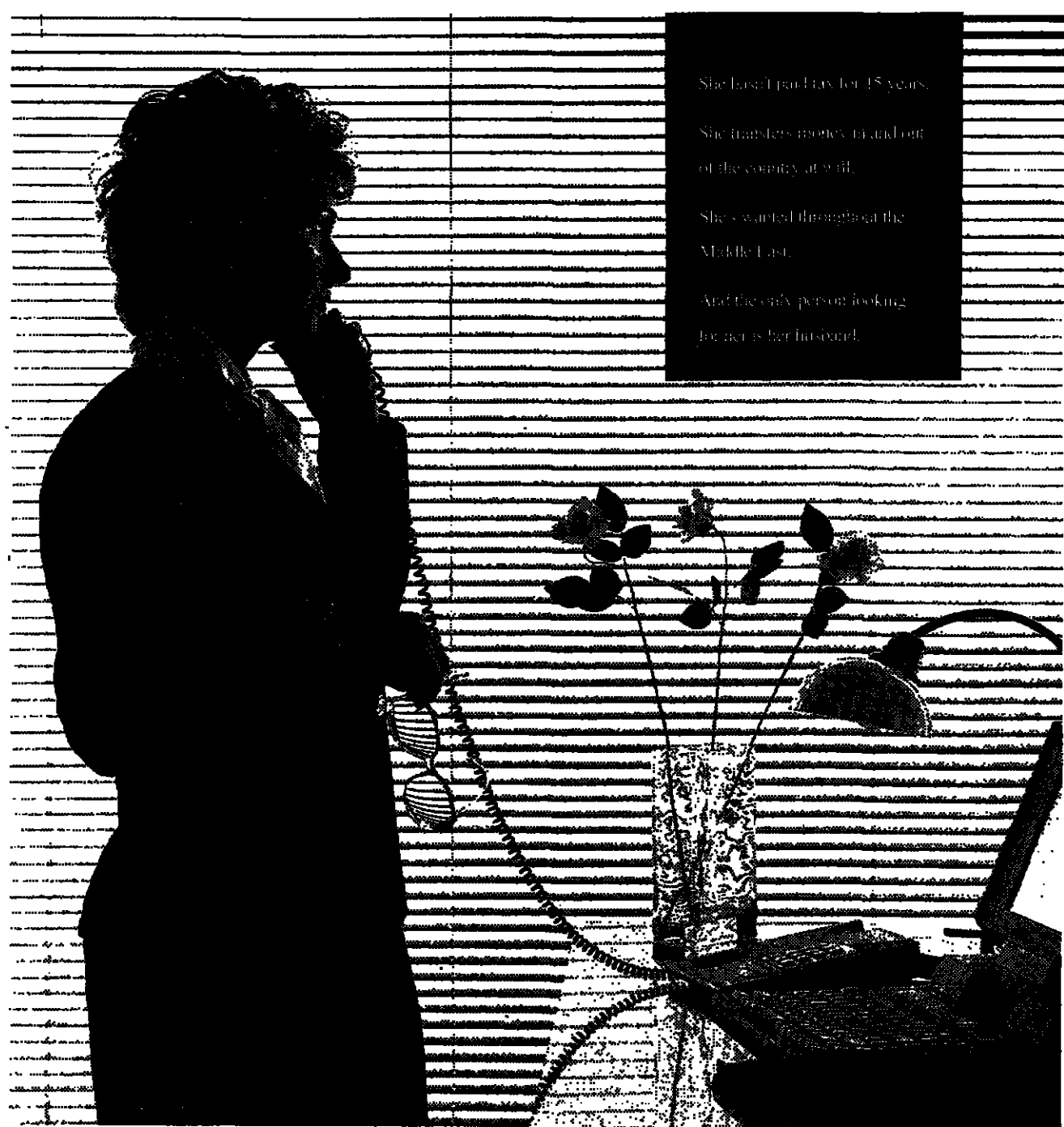
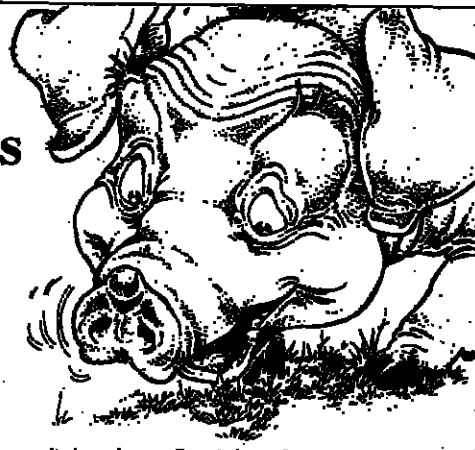
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## COMPANY NEWS: UK

## The escape from bad debt mountain

AS BRITISH banks show signs of emerging into a fresh era of profitability, they are still weighed down by their past.

A mass of corporate debt from the 1980s held by companies that have stopped paying interest, or defaulted on the capital, looms menacingly on their balance sheets.

Little wonder that most prefer to avoid the subject of bad debt, instead emphasising steps they are taking to reshape, and develop new fee-earning operations.

Yet as they do so, they face the danger that they will fail to devote enough attention to managing the problems of the past.

In the US, some banks have opted for two radical solutions to such difficulties.

The first is to split in two, creating a "bad bank" to carry old bad debt, and a "good bank" which can trade unburdened. The second solution is to sell the old poor loans at a heavy discount on secondary loan markets.

But in Britain, no bank has yet chosen to split itself, and the secondary debt market is less developed. This means many banks are simply struggling along with increasingly divided businesses.

Two banks TSB Group and Royal Bank of Scotland have set up new operations in response.

TSB Group's problems with poor corporate loans largely stem from its misguided purchase of Hill Samuel, the merchant bank. Hill Samuel built up a portfolio of bad loans in

## John Gapper examines new operations set up by TSB and Royal Bank to remove a menace from their balance sheets and promote a rescue culture

the late 1980s, and has now been put up for sale. But TSB must still deal with the £1.6bn net debt burden.

To manage down this debt, it established a separate "loan administration unit" at the end of last year. Mr Mike Fairley, director of credit, says the unit has two purposes. One is to "relieve Hill Samuel of its debt mountain" and allow its management to concentrate on reshaping the business.

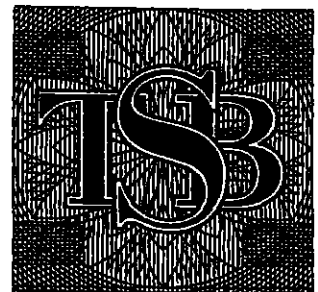
The second purpose is to allow 50 full-time managers in the unit, supported by specialists in areas such as property who advise under contract to concentrate on the task. Mr Fairley argues that such concentration is required because there is "no generic approach" to getting rid of the debt.

Mr Fairley does not rule out selling debt, or securitising assets to remove them from the balance sheet. But he believes it will only be possible in a few cases. So the task in many cases comes down to selling the underlying assets on which the loans were secured. This largely means property.

Signs of a revival of investor interest in the UK property market are unlikely to have an immediate impact, because much of the old book is what he terms "secondary" property

— not the sort of fully-let commercial property on prime sites which attracts blue chip companies as tenants.

As a result, his properties need work to sell. "You cannot manage property from behind a desk. You have to get out there and have a look," he says. The bank has raised £80m from property sales since October, reducing net written down debt — after making provisions



of 54 per cent — to £747m.

On one hand, the bank has an incentive to rid itself of the property book fast. Carrying the unit's loans cost £45m in interest last year. Yet there is a risk that it could invite the banks' mistake in selling less developed country debt cheaply in the 1980s before it started performing again.

"We want to get rid of it, but I believe we are adequately provided, and there could be

some potential in the future," says Mr Fairley.

This means the bank is not trying to reclaim the underlying security in many cases, but instead allowing managements to remain in place to make the best of it.

Royal Bank of Scotland is also trying to keep as many of its troubled corporate debtors trading as possible, although it is sometimes less keen to keep current managements in place.

The bank established a "specialised lending services" unit last year to deal with many of the poor loans that led to it making £400m of bad debt provisions in 1992. It is headed by Mr Derek Sachs, who was formerly UK managing director of 3i, the venture capital company owned by the big banks.

Rather than concentrating on liquidating the asset on which property is secured, the unit's efforts are mostly aimed at restructuring debt and making businesses more viable. It has deliberately intervened to make it more difficult for branch managers to place small businesses in receivership.

The number of receivers appointed by the bank in the first four months of this year was 90, compared with 190 in the same period the previous year. Mr Sachs argues that

branches have appointed receivers too fast because managers want to spend their time on "new, positive business" rather than old.

He is also trying to avoid "the classic clearing banker approach" of refusing further loans to companies that have eroded their capital during recession. Yet this requires the bank to take some brave decisions based on confidence that managements are capable of staying in business.

It attempts to do this by assigning teams of specialists, including accountants and lawyers, to restructure both the terms of financing and often management.

Mr Sachs summarises his task within the bank as "trying to promote a rescue culture". He says this will remain useful even when it has rid itself of its current debt burden. It could then apply the equity financing and accountancy skills among the 300 people in the unit for new lending.

Yet the development of such skills also poses the question of whether Royal Bank might exercise them on other portfolios, by buying distressed debt from others. It has not done so yet, but fellow bankers expect it to be among bidders if a secondary loan market starts to develop in the UK.



Derek Sachs: a specialist dealing with poor loans

**No British banks have yet opted for the US solution of dividing into a bad bank which can carry the old bad debt and a good bank which can trade unburdened**

## FT CONFERENCES

## WORLD MOTOR

Frankfurt, 8 & 9 September

Timed to coincide with the Frankfurt Motor Show, this biennial meeting will focus on the challenges and opportunities facing motor manufacturers and examine how the automotive industry is responding to the current economic climate. Speakers include: Mr Robert Eaton, Chairman and CEO, Chrysler Corporation; Mr Helmut Werner, Deputy Chairman, Mercedes-Benz; Ing Giorgio Garuzzo, Chief Operating Officer, Fiat AG; Mr Georges Bouvier, Senior Vice President, Human Resources, Renault SA; Sir Trevor Chinn CVO, Chairman and Chief Executive, Lex Service and Mr Timothy D Lauletta, President and CEO, ITT Automotive Inc.

## FINANCIAL REPORTING IN THE UK

London, 27 September

This will be the third meeting the Financial Times has arranged on the ASB's proposals for changing accounting standards in the UK. Our intention is to review the changes proposed in recent weeks and their impact on reported company profits and balance sheets from the point of view of all the interested parties.

## WORLD MOBILE COMMUNICATIONS

London, 28 & 29 September

The Financial Times annual conference brings together leading figures from the world of mobile communications to examine the key issues facing service providers, manufacturers, users and investors. Mobile communications growth and technologies will be reviewed as well as the challenge of developing a mass market personal communications system. Speakers include: George Schmitt of Mannesmann Mobilfunk, Dennis Leibowitz of Donaldson Lufkin & Jenrette, Seth Myrby of Swedish Telecom Radio, John DeFoe of US West New Vector Group, Wolf-Achim Siedel of the German Ministry of Posts and Telecommunications and Bruno Lasserre of the French Ministry of Industry, Posts, Telecommunications & Exterior Commerce.

## FT-CITY COURSE

London, 4 October - 22 November

The Course, arranged with the City University Business School, is held on one afternoon a week for eight weeks. It will give those working in the City or servicing the financial sector a broad understanding of how the major financial institutions in the City of London operate.

## RETAILING IN THE 90s

London, 12 & 13 October

The aim of the meeting is to provide a high-level forum for review the opportunities and challenges facing the industry, consider partnerships and customer needs as well as performance and profitability.

## INTERNATIONAL PACKAGING

London, 18 & 19 October

This conference will look at legislation and the opportunities and problems facing the packaging industry and its customers. Co-operation in the packaging chain, recycling or incineration, and opportunities for new users of resources will be examined. Speakers include: Hans Alders of the Dutch Ministry of the Environment, Judd Harris Alexander of James River Corp, Thierry Maraud of St Gobain Group, Peter Williams of David S Smith Holdings, Walter Brinkmann of Coca-Cola and John Chamberlain of Igesund Paperboard.

All enquiries should be addressed to: Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 5SA. Tel: 071-814 9770 (24-hr answering service) Telex: 27347 FTCONF G, Fax: 071-873 3975/3989.

## £9m purchase for Rubicon

SHARES IN Rubicon Group, the maker of storage and handling systems for retailers, put on 1p to 145p on the resumption of trading yesterday as the company announced it had reached agreement for the acquisition of High Speed Production (Holdings) for £9m.

The total consideration for the purchase will be satisfied by the issue of 3.28m shares, loan notes of £3.5m and £1.4m cash.

To satisfy the cash element and provide cash backing for

the loan notes, Rubicon proposes to raise £7m net of expenses via a rights issue of 6.36m shares at 120p on a 7-for-11 basis.

An extraordinary meeting has been called for July 26 to gain shareholder approval for the proposals. HSP, which manufactures precision metal components and assemblies, made pre-tax profits of £1.7m on turnover of £20.1m in 1992. It will form a second operating division of Rubicon.

The announcement came as

the company reported a 48 per cent increase in pre-tax profits, from £20.0m to £29.2m, for the year to May 31.

The improvement was achieved on turnover up from £15m to £18.1m, boosted by the acquisition of BFN in September last year. A second interim dividend of 2.5p is declared making 4p (nil) for the year. The dividend is more than twice covered by earnings of 8.4p (30.4p) per share, adjusted for a capital reconstruction during the year.

## NEWS IN BRIEF

**BORTHWICKS** has acquired net assets of F&C Hong Kong from F&C International for £265,000 cash. F&C manufactures flavours and fragrances; in the year to end-June 1992 it incurred losses of £19,525 on turnover of £1.26m.

**DUNEDIN INCOME** Growth Investment Trust has extended its syndicated unsecured loan facility agreement for an aggregate £50m from December 6 1993 to January 31 1996.

**FRIZZELL INSURANCE** Brokers has been renamed FirstCity Insurance Brokers. The move follows acquisition of Frizzell in December by Marsh

& McLennan.

**GOLDEN VALE**: Offer for Leckpatrick declared wholly unconditional. M&W has exchanged contracts for the sale of its two cash and carry outlets to Booker for £900,000 cash plus stock.

**MICROGEN**: Capella, the group's Swedish offshoot, is to acquire the electronic printing and computer output microfilm business of Teacmo in Norway for Nkr6.6m (£820,000).

**MINING & ALLIED** Supplies has acquired certain assets of the bearing distribution division of Richard Hough for £233,600 in 3.09m shares

and £227,000 cash.

**TRAFALGAR HOUSE**: At close of business of July 19, A ordinary shares will convert into ordinary shares, ranking pari passu in all respects.

**TRANSFER TECHNOLOGY** has entered into agreement giving right to buy LK and LK Tool USA, a metrology and ultrasonic testing group, from Cincinnati Milacron.

**UNICHEM** has acquired the goodwill and other assets of a Hull-based pharmacy for a maximum £290,000. Consideration to be satisfied by the issue of 66,148 ordinary shares and £145,000 cash.

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, July 5, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (¥ 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (¥ 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (¥ 100)
Algeria (Algeria)	99.25	66.802	38.717	61.247	Denmark (Denmark)	12.49	8.852	5.340	8.157	Poland (Poland)	40.80	28.807	15.829	24.823
Algeria (Algeria)	185.00	101.825	64.784	100.758	France (France)	1.00	1.000	1.000	1.000	Romania (Romania)	1.15	0.877	0.500	0.9174
Algeria (Algeria)	31.250	20.854	12.352	15.176	Germany (Germany)	1.00	1.000	1.000	1.000	Saudi Arabia (Saudi Arabia)	3.75	2.667	1.500	2.440
Antigua (Antigua)	195.44	129.336	76.271	118.834	Greece (Greece)	340.75	231.128	136.322	196.222	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Argentina (Argentina)	5070.20	3882.78	2290.85	3882.18	Hong Kong (Hong Kong)	7.75	5.272	3.125	4.750	Slovakia (Slovakia)	1.00	0.895	0.500	0.9098
Aruba (Aruba)	1.00	1.000	1.000	1.000	Iceland (Iceland)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Australia (Australia)	1.5075	0.9981	0.5987	0.9157	India (India)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Austria (Austria)	2.7010	1.7889	1.024	1.8384	Indonesia (Indonesia)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Azerbaijan (Azerbaijan)	2.3250	1.4380	0.8772	1.3813	Iran (Iran)	3.75	2.667	1.500	2.440	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Bahamas (Bahamas)	18.250	12.345	7.458	10.850	Israel (Israel)	3.75	2.667	1.500	2.440	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Bahrain (Bahrain)	244.10	161.495	98.295	148.164	Italy (Italy)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Bangladesh (Bangladesh)	1.5110	0.9981	0.5987	0.9157	Jamaica (Jamaica)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Barbados (Barbados)	0.5985	0.3976	0.2418	0.345	Japan (Japan)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Belarus (Belarus)	195.44	129.336	76.271	118.834	Kazakhstan (Kazakhstan)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Belgium (Belgium)	1.00	1.000	1.000	1.000	Kazakhstan (Kazakhstan)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
Belize (Belize)	3.0000	2.0000	1.1923	1.4251	Kazakhstan (Kazakhstan)	1.00	1.000	1.000	1.000	Slovenia (Slovenia)	1.00	0.895	0.500	0.9098
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## COMMODITIES AND AGRICULTURE

## Coffee producers mount effort to boost prices

By David Blackwell

LATIN AMERICAN coffee producers, who account for almost two thirds of world production, are to retain 20 per cent of their exports from the start of October.

The move was agreed over the weekend in San Salvador, capital of El Salvador. It follows the collapse in March of London talks to renegotiate the International Coffee Agreement, the producer/consumer price stabilisation pact, which expires at the end of September.

Indonesia, the world's third biggest coffee producer, and some African producers indicated yesterday that they

might join the Latin American scheme. World producers are thought to have lost a cumulative \$10bn since the International Coffee Organisation's export quota system collapsed in July 1989, more than halving world prices.

September robusta coffee futures on the London Commodities Exchange closed up \$24 yesterday at \$952 a tonne. The New York arabica market was closed for the Independence Day holiday. But last Friday September arabica futures closed 2.45 cents higher at 62.25 cents a lb in anticipation of the San Salvador meeting.

"I think the markets will begin to take us seriously

now," Mr Herbert de Sola, El Salvador's top coffee negotiator, told the Reuters news agency after the San Salvador meeting.

"This will have an immediate effect on prices. They have to believe that the political commitment is there among producer nations, even if they question how the agreement will function."

The plan to retain 20 per cent of exports was proposed by Brazil, the world's biggest producer. It supersedes an agreement made last May under which the Central American producers - Costa Rica, Nicaragua, El Salvador and Guatemala - were to withhold 15 per cent of their production

while Brazil and Colombia were to limit exports to 17m and 13m bags (50 kgs each) respectively.

The countries met again on August 15 as the Confederation of Coffee Producing Countries, when they will work out the details of the scheme. It will aim to reduce the level of exports retained as market prices rise.

London analysts expect the market to move ahead in the initial stages. "I'm quite positive about it," said Mr Peter Kettle of E.D. & F. Man, the London trade house. "I don't think producers have to do a large amount to turn it around a bit."

He argued that the producers

were not seeking a huge increase in prices, but were going for something fairly modest.

Mr Lawrence Eagles, analyst with GNI, the London futures broker, put a ceiling of 80 cents a lb for the nearby New York arabica contract on any upward move. Above that level, he argued, consumers would resort to their 20m-bag stockpile and producers would start to circumvent the retention scheme.

"The problem with the scheme is verification," he suggested. "Who is going to determine the crop size? How do they know the volume of exports? What happens if someone cheats?"

## Green shoots appear at Royal Agricultural show

Thanks to the pound's devaluation Britain's farm sector is faring better than was expected a year ago

THIS YEAR'S Royal Agricultural Show at Stoneleigh in Warwickshire should, if everything had gone the way the politicians planned, have been a downbeat affair. The European Community's common agricultural policy has been reformed; EC commodity price guarantees have begun a three-year fall; and the hated set-aside is a reality. Farmers and those who trade with them were expecting the cuts to be biting hard by now.

But there was an accident last September. Sterling slipped out of the EC's exchange rate mechanism and was devalued. As a result EC farm prices, instead of falling, have risen in sterling terms. The consequent radical devaluation of the "green pound" has given most UK farmers a windfall.

At its lowest value last February the decline in the value of sterling, which under EC law has to be made up to UK farmers, was equivalent to a bonus of about 23 per cent. In other words those UK farm products which enjoy EC price support have, at times, been that much more valuable than was expected. And even though the pound's recent rally has reduced that advantage most British farmers are still about 17 per cent better off than they feared a year ago.

And when farmers have money they will spend it. UK tractor sales, for instance, according to the Agricultural Engineers Association, up 17 per cent at 8,052 units for the first six months of this year compared with the same period in 1992, which was, admittedly, a poor year. Nevertheless, it is a welcome and unexpected improvement for which manufacturers are truly thankful.

On most of the farms to which they hoped to sell 15 per cent of the land had been compulsorily set-aside, so they had little expectation of such a lift in business.

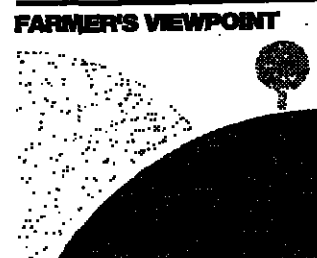
Indeed long before such sales began to take place the biggest British manufacturers had decided to pull out of the Royal Show, because of the high cost of mounting and manning exhibits and none of them now has its own stand at the show. It has been left to JCB for instance with its new Fastrac range of tractors but modest production potential to take up some of the prestigious stand space once occupied by Ford. And even Massey Ferguson, whose factory is just down the road from the show ground, in Coventry, has declined to



Gillian Shaphard: She hoped her policies would help to cut the country's food trade gap of about \$6bn a year.

exhibit this year. This departure of major companies has left big holes across the 280 acre show ground. The organisers describe the spacious effect, with tongue in cheek perhaps, as "more user friendly" for visitors.

One theme of the show is



By David Richardson

"producing for the market", in recognition of UK farmers' continuing reputation for being bad at marketing their produce. The existence, for almost 50 years, of guaranteed marketing schemes and prices has left the industry short of marketing expertise or even incentive. But now that those props are being progressively removed a steep learning curve is needed for survival.

The point was taken up by both Mrs Gillian Shaphard, the minister of agriculture, and Mr David Naish, president of the National Farmers' Union, during their visits. The agricultural industry, said Mr Naish, must get its marketing act together in anticipation of a deal being reached in the General Agreement on Tariffs and Trade. "If we do not we run the risk that the Dutch, the Danes and the French will grab even more of the British food market."

The minister, just a month into her new job, declared that taking initiatives to encourage better marketing and promotion of farm products, together with maintaining the consumers' confidence in quality and

safety throughout the food chain were among her priorities for the next few years.

She went on to say that as a result of her policies she hoped the country's food trade gap, at present about \$6bn a year, would be reduced considerably by the end of the century.

But there is a long way to go. Mrs Shaphard's own bosses in the Agricultural Development and Advisory Service, the ministry's advisory arm, recently concluded that there was a widespread inability among UK farmers to meet the needs of food industry buyers or to understand the business pressures they were facing; and an "us against them" attitude among farmers and growers towards retailers and manufacturers.

"That must be corrected," the minister said. For the prosperity of agriculture was vital to Britain. Four fifths of the UK was farmland; while the farming and food industries together accounted for 9 per cent of GDP and 14 per cent of all jobs.

The farmers' stock reply is that they have been losing out to the food trade over recent years. While the UK consumer spend on food on food has increased from \$22bn to \$70bn since 1992 the value of agricultural output has gone up only from \$10.5bn to \$12bn. The obvious implication is that the supermarkets have pocketed the difference.

The truth is not quite that simple of course but such figures have added to the antipathy between some sectors of the food trade and their actual or potential suppliers.

But at least the food giants are now making a move towards farmers, if their presence at the Royal Show is a fair indication.

Safeway, which has been a regular exhibitor for some years, is at the show in strength on its own stand and sponsoring others; Marks & Spencer has returned after an absence of several years from the declared objective of getting closer to its suppliers and customers; and both Tesco and Northern Foods are also exhibiting, although the latter is probably there mainly to try to persuade more dairy farmers to join the Northern Foods Partnership and supply it with milk after the imminent demise of the Milk Marketing Board.

Nevertheless, their presence marks real progress towards the generally accepted goal of supplying more British food to British consumers.

## Oil companies meet on Azerbaijan project

By Deborah Hargreaves

WESTERN OIL companies involved in negotiations over a \$8bn project to develop three oilfields in the Azerbaijan sector of the Caspian Sea are meeting in New York today following talks with the new Azeri government last Thursday.

The group of eight western oil companies saw long-term talks with Socar, the Azeri state oil company, interrupted recently by political upheaval in the republic which replaced the populist government with

hardliners.

The companies are continuing to discuss plans in New York for unifying the three oilfields in one development in spite of indications that the new government could switch back to individual negotiations.

Mr Stephen Remp, chairman and chief executive of Ramco, a small UK oil services company which is involved in the talks said the companies had instructions from Socar, the Azeri state oil company, to continue talks on integrating the development.

He said that the group of eight oil companies including British Petroleum, Amoco and Pennzoil hoped to hear from the Azeri government this week. The Azeris are being represented in New York by their advisers, Morgan Grenfell.

Socar yesterday indicated to the Reuters news agency that the Azeri government would be looking for more profit from the deal and could throw open the negotiations to other oil companies.

"The new government wants to see what is going on, but

there is a strong desire to move forward quickly by both the government and Socar," Mr Remp said.

He added that it would severely delay the projects if a tender were to be put out to other oil companies.

The western partners are talking about the development of the Gunesli, Azeri and Chirak fields offshore of Baku. Gunesli is already in production, but the other two fields need to be explored and developed. The three fields are estimated to contain 4bn barrels of oil.

## US smelters face energy cost rise

By Laurie Morse in Chicago

THE HUGE government-owned electric utility that provides power to half of the US's pacific north-west has proposed a power rate increase that could dent the region's faltering economy, and is expected to trim output at some of the area's ten big aluminum smelters.

Rates for municipalities will go up an average of 15.7 per cent on October 1, but Mr Stuart Clarke, spokesman for the Bonneville Power Administration, said aluminum companies will see an increase of about 17 per cent. The BPA had earlier suggested the rise could be as high as 24 per cent.

The agency said that a two-year drought had reduced power production at its big hydroelectric projects, cutting revenues and contributing to the rate increase. Growing demands on the utility to protect fish and wildlife in its vast operating regions had also taxed the agency's budget.

The BPA delivers power to Washington, Oregon, Montana, Idaho, and several other western states. Ironically, the BPA said low aluminum prices contributed to the decision to hike power rates. The utility pegs the power rates it charges aluminum smelters to the world price of aluminum.

With aluminum prices at historic lows, smelters have been receiving the cheapest power available from the BPA, reducing the agency's revenues. Analysts say the area's aluminum producers already pay 20 per cent more for power than competitors in other countries. Nine of the region's biggest smelters trimmed output by about 25 per cent in March, when the drought forced the BPA to reduce power delivery.

## Phillips seeks extension of Ekofisk licence

By Karen Fossell in Oslo

PHILLIPS PETROLEUM Norway is to seek an extension of its licence for the giant Norwegian North Sea Ekofisk field, hub of the world's largest petroleum transportation system, before committing itself to a plan calling for investment of \$4bn to build new facilities.

The Ekofisk licence, of which Phillips is the operator with a 36.9 per cent stake, is due to expire in the year 2011, but the plan envisages production until 2040.

Phillips announced recently that it is considering a comprehensive plan to extend the economic life and enhance the

value of the field by installing new facilities, to be called Ekofisk II, outside an area which is flanked by an annual rate of subsidence of 35 centimetres.

Concerned over safety at Ekofisk, the Norwegian Petroleum Directorate, the oil industry watchdog, last October warned Phillips it would close the main processing and transportation facilities at the field's storage tank, through which 40 per cent of Norway's petroleum production passes, by the winter of 1995-96.

The NPD said ageing technical equipment combined with inadequate maintenance were the main causes of concern over Ekofisk and ordered

Phillips to submit a plan by July to remedy the problems. Phillips believes Ekofisk still contains 1bn barrels of extractable reserves.

Industry officials say Phillips aims to undertake the Ekofisk II project without having to seek outside financing, which would put a heavy burden on the cash-strapped company. That is also the reason that it will be seeking substantial tax concessions for the project.

"The battle over Ekofisk II will not be fought over the technical solutions, but over redistribution of ownership of the field and the extension of the licence," officials said.

Phillips said it did not antici-

pate problems in securing financing for the project. A detailed commercial and definitive technical plan for Ekofisk II will be submitted to Norwegian authorities by the end of the year, for which the company hopes to gain approval by parliament during spring 1994, to meet a planned target of 1998 for start-up.

Phillips is also expected to deploy the most advanced technology available for Ekofisk II in which remotely-operated, unmanned platforms may be built in order to eliminate as many as possible of the 2,000 offshore jobs at the field, and thus reduce costs significantly.

"The decision to establish a separate supply committee was taken by the Ministry of Industry and Energy in order to put greater emphasis on upstream issues and gain broader planning of supplies before the GPU starts sales talks," Statoil explained.

The foreign oil companies will be selected for two-year terms on the basis of their operations of licences.

## Norway unveils reorganisation of gas sales policy

By Karen Fossell

NORWAY HAS unveiled details of a reorganisation of its gas sales system designed to give foreign oil companies greater influence over their natural gas reserves and to facilitate more efficient gas resource management.

From August the foreign companies will be represented in two-year rotations on a sup-

ply committee augmenting the existing Gas Negotiating Committee, comprised of the three Norwegian oil companies.

Gas sales administration has hitherto been conducted solely by the GPU, comprising Statoil, Norsk Hydro and Saga Petroleum.

Under the new plan, Statoil, providing the secretariat and chairman, will lead the supply committee, which will include

Hydro and Saga and foreign oil companies Total, Norsk Shell, Conoco, Elf Aquitaine, Esso, Phillips Petroleum and Neste Petroleum. It will take over GPU's role as adviser to the Ministry of Industry and Energy on the disposition of gas reserves and will advise the ministry on the development and utilisation of gas pipeline infrastructure and production capacity.

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## WORLD COMMODITIES PRICES

## MARKET REPORT

GOLD closed lower on the London bullion market after initial support from European investor buying was capped by producer selling. Dealers still saw the recent rally carrying the yellow metal through the psychologically significant \$400 a troy ounce. But technical analysts expect significant resistance at that level. COPPER prices closed higher on the LME, while other metals closed mixed after a largely lacklustre day. Dealers said there was little market-moving news and, with the US market closed for Independence Day, the LME lacked interest for long periods.

Compiled from Reuters

## LONDON MARKETS

Commodity	Price	Change
Crude oil (per barrel FOB Aug)	51.50-52.00	+0.15
Brent Blend (std)	51.50-52.00	+0.15
WTI (1st std)	51.50-52.00	+0.15
Oil products		
(NVE prompt delivery per tonne CIF)		
Premium Gasoline	5185-200	
Gas Oil	5165-193	
Heavy Fuel Oil	580-62	
Naphtha	5185-185	
Petroleum Argus Estimates		
Other		
Gold (per troy oz)	587.85	-2.15
Silver (per troy oz)	488.50	-2.25
Platinum (per troy oz)	5582.75	-2.25
Palladium (per troy oz)	5137.25	-8.75
Copper (US Producer)	90.50c	
Lead (US Producer)	34.80c	+1.13
Tin (Kuala Lumpur market)	12,900m	-0.08
Tin (New York)	285.6c	
Zinc (US Prime Western)	62.00c	
Cattle (live weight)	138.42	-3.34
Sheep (live weight)	103.14p	-13.42
Pigs (live weight)	52.85p	-4.21
London daily sugar (raw)	\$275.30	+6.8
London daily sugar (white)	\$278.00	+4.25
Tate and Lyle export price	\$294.00	+6
Berley (English feed)	\$109.5b	
Melba (US No. 3 yellow)	\$186.2b	
Wheat (US Dark Northern)	\$147.0b	
Rubber (Aug/F)	68.50p	
Rubber (Sep/F)	68.00p	
Rubber (Oct/F)	67.50p	
Coconut oil (Philippines)	\$440.0v	
Palm oil (Singapore)	\$322.2b	
Corn (Philippines)	\$290.0v	
Soybeans (US)	\$187.5c	
Cotton "A" Index	56.65c	
Wool (US Super)	352p	-5

£ a tonne unless otherwise stated. Prices are for prompt delivery. Futures prices are for September delivery. All prices are in US dollars unless otherwise stated. All prices are for prompt delivery. All prices are for prompt delivery.

## COCOA - LCE

Commodity	Price	Change
Cocoa	730	741 751
July	730	741 751
Aug	730	741 751
Sept	730	741 751
Oct	730	741 751
Nov	730	741 751
Dec	730	741 751
Jan	730	741 751
Feb	730	741 751
Mar	730	741 751

## COFFEE - LCE

Commodity	Price	Change
Coffee	810	820 910
July	810	820 910
Aug	810	820 910
Sept	810	820 910
Oct	810	820 910
Nov	810	820 910
Dec	810	820 910
Jan	810	820 910
Feb	810	820 910
Mar	810	820 910

## POTATOES - LCE

Commodity	Price	Change
Potatoes	82.5	84.0 92.0
July	82.5	84.0 92.0
Aug	82.5	84.0 92.0
Sept	82.5	84.0 92.0
Oct	82.5	84.0 92.0
Nov	82.5	84.0 92.0
Dec	82.5	84.0 92.0
Jan	82.5	84.0 92.0
Feb	82.5	84.0 92.0
Mar	82.5	84.0 92.0

## SOYABEANS - LCE

Commodity	Price	Change
Soybeans	157.50	
July	157.50	
Aug	157.50	
Sept	157.50	
Oct	157.50	
Nov	157.50	
Dec	157.50	
Jan	157.50	
Feb	157.50	
Mar	157.50	

## FRUIT - LCE

Commodity	Price	Change
Fruit	1308	1308 1300
July	1308	1308 1300
Aug	1308	1308 1300
Sept	1308	1308 1300
Oct	1308	1308 1300
Nov	1308	1308 1300
Dec	1308	1308 1300
Jan	1308	1308 1300
Feb	1308	1308 1300
Mar	1308	1308 1300

## LONDON METAL EXCHANGE

Commodity	Price	Change
Aluminum	1235.5-1235.5	
July	1235.5	1235.5-1235.5
Aug	1235.5	1235.5-1235.5
Sept	1235.5	1235.5-1235.5
Oct	1235.5	1235.5-1235.5
Nov	1235.5	1235.5-1235.5
Dec	1235.5	1235.5-1235.5
Jan	1235.5	1235.5-1235.5
Feb	1235.5	1235.5-1235.5
Mar	1235.5	1235.5-1235.5

## SUGAR - LCE

Commodity	Price	Change
Sugar	27.00	27.00 27.00
July	27.00	27.00 27.00
Aug	27.00	27.00 27.00
Sept	27.00	27.00 27.00
Oct	27.00	27.00 27.00
Nov	27.00	27.00 27.00
Dec	27.00	27.00 27.00
Jan	27.00	27.00 27.00
Feb	27.00	27.00 27.00
Mar	27.00	27.00 27.00

## CRUDE OIL - IPE

Commodity	Price	Change
Crude Oil	16.74	16.74 16.78
July	16.74	16.74 16.78
Aug	16.74	16.74 16.78
Sept	16.74	16.74 16.78
Oct	16.74	16.74 16.78
Nov	16.74	16.74 16.78
Dec	16.74	16.74 16.78
Jan	16.74	16.74 16.78
Feb	16.74	16.74 16.78
Mar	16.74	16.74 16.78

## GAS OIL - IPE

Commodity	Price	Change
Gas Oil	18.25	18.25 18.20
July	18.25	18.25 18.20
Aug	18.25	18.25 18.20
Sept	18.25	18.25 18.20
Oct	18.25	18.25 18.20
Nov	18.25	18.25 18.20
Dec	18.25	18.25 18.20
Jan	18.25	18.25 18.20







**CONSTRUCTION - Cont.      ENGINEERING - GENERAL - Cont.**

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INVESTMENT TRUSTS - Cont.

Company	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	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## FOREIGN EXCHANGES

## France under more pressure

THE FRENCH franc yesterday came under more pressure inside the European exchange rate mechanism as dealers took the view that France will find it hard to live with the current pace of Bundesbank interest rate cutting for much longer, writes James Bly.

Last week, the Bundesbank cut its discount rate by 50 basis points to 6.75 per cent, in a move which added to hopes that European monetary policy was easing and that tensions in the ERM had subsided once and for all.

However, the Bank of France almost immediately took advantage of the German cut, bringing its intervention rate down to Germany's discount rate level last Friday. Some dealers argued yesterday that the speed with which the French authorities followed the German move suggested that France would do whatever was necessary to ease monetary policy and boost the economy.

That sentiment has pushed the franc nearly two centimes lower against the D-Mark in the last week, to close yesterday at FFfr3.386 from its close on Friday night of FFfr3.383. On its ERM divergence indicator, the franc closed yesterday at a

remarkably low level of minus 61 percentage points.

The franc has partly been undermined by a broader feeling in foreign exchange markets that Europe's central banks have been too ambitious in trying to decouple their monetary policies from the Bundesbank.

The Bundesbank cut - and signs that M3 money supply growth are falling into line with Bundesbank targets - helped to strengthen the D-Mark against several European currencies yesterday.

The Danish krone closed a touch weaker at DKr3.8483. The divergence between the Dutch guilder and the D-Mark also narrowed to 36 basis points having been at high as a percentage point in recent weeks. Even the dollar has shown signs of weakness against the D-Mark, after breaking through the key level of DM1.67 three weeks ago last night it closed in London

nearly 1/4 cent weaker on the day at DM1.6960.

However, the franc appears particularly vulnerable, having been undermined by a rising tide of grim economic news. Mr Jim O'Neill, head of research at Swiss Banking Corporation, says that the French economy is undermined by bad consumer expenditure and corporate earnings figures, and a belief that the government of Mr Edouard Balladur, the French prime minister, has only a limited window of opportunity to boost the economy before the Presidential elections due in 1995.

Sterling was the one currency to perform strongly against the D-Mark yesterday, rising 1/4 pence on the day to close at DM2.5625. The currency was helped by higher-than-expected figures for net consumer credit in May, and a report from Treasury advisers showing that the UK was set for above trend growth.

## EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Divergence
Portuguese Escudo	100	198.470	-3.31	4.98	56
Spanish Peseta	100	166.650	-2.98	4.50	52
Italian Lira	1,000	1,936.26	-0.01	0.01	0
French Franc	100	166.650	-2.98	4.50	52
German D-Mark	100	100.000	0.00	0.00	0
Dutch Guilder	100	20.361	-0.24	1.24	7
Belgian Franc	100	133.333	-0.01	0.01	0
Irish Punt	100	7.87564	-0.01	0.01	0
Swedish Krona	100	10.4656	-0.01	0.01	0
Denmark Krone	100	6.46561	-0.01	0.01	0

For central rates set by the European Commission. Conversion rates are based on the official rates. Percentage changes are for the last week. Divergence shows the ratio between the percentage difference between the actual market and the central rate for a currency, and the percentage difference between the actual market and the central rate for the D-Mark.

Source: European Central Bank. Last week's closing rates. Divergence calculated by Financial Times.

## POUND SPOT - FORWARD AGAINST THE DOLLAR

Day's period	One month	Three months	Six months	One year
Jul 5	1.5110	1.5110	1.5110	1.5110
Jul 4	1.5110	1.5110	1.5110	1.5110
Jul 3	1.5110	1.5110	1.5110	1.5110
Jul 2	1.5110	1.5110	1.5110	1.5110
Jul 1	1.5110	1.5110	1.5110	1.5110

Contract rates taken towards the end of London trading. Six-month forward rate 1.50-1.51p. 12-month 1.51-1.52p.

Source: Reuters. Last week's closing rates. Forward rates calculated by Financial Times.

## DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Day's period	One month	Three months	Six months	One year
Jul 5	1.5110	1.5110	1.5110	1.5110
Jul 4	1.5110	1.5110	1.5110	1.5110
Jul 3	1.5110	1.5110	1.5110	1.5110
Jul 2	1.5110	1.5110	1.5110	1.5110
Jul 1	1.5110	1.5110	1.5110	1.5110

Contract rates taken towards the end of London trading. UK interest and six are quoted in 1/16p.

Source: Reuters. Last week's closing rates. Forward rates calculated by Financial Times.

## EURO-CURRENCY INTEREST RATES

Currency	3 months	6 months	9 months	12 months
£	5.50	5.50	5.50	5.50
DM	5.50	5.50	5.50	5.50
FF	5.50	5.50	5.50	5.50
ITL	5.50	5.50	5.50	5.50
FRF	5.50	5.50	5.50	5.50

Long term bond yields per cent (4 1/2-5 1/2) per cent (three years 4 1/2-5 1/2) per cent (five years 5 1/2-6 1/2) per cent. Short term rates are call for US Dollar and Japanese Yen, short term rates.

Source: Reuters. Last week's closing rates. Forward rates calculated by Financial Times.

## EXCHANGE CROSS RATES

EXCHANGE CROSS RATES												
Ref	2	3	4	5	6	7	8	9	10	11	12	13
J	1	1.512	2.663	164.8	6.678	2.283	2.58	2.330	1.941	52.75	Ph	Ph
S	0.661	1	1.695	109.0	5.735	1.953	1.905	1.504	1.284	34.89	Ph	Ph
DM	0.390	0.590	1	64.30	3.936	0.893	1.125	0.881	0.767	20.58	Ph	Ph
FF	0.036	0.054	0.084	8.48	0.519	0.181	0.225	0.173	0.152	4.03	Ph	Ph
F Fr.	1.132	1.742	2.923	169.5	10	2.267	2.51	1413.8	11.78	320.1	116	116
P	0.47	0.691	1.120	72.30	3.783	1	1.259	1.018	0.848	23.06	85	85
S F	0.347	0.525	0.860	57.22	3.931	0.779	1	0.800	0.718	18.67	67	67
C	1.132	0.94	1.604	109.0	5.735	1.953	1.905	1.504	1.284	34.89	125	125
N F	0.515	0.779	1.320	84.90	4.471	1.179	1.484	1.200	1.076	27.16	100	100
P	1.898	2.898	4.898	312.4	18.45	4.337	4.480	3.477	3.680	100	370	370
N Ph	0.512	0.773	1.311	84.30	4.439	1.170	1.473	1.192	0.993	29.98	100	100

For central rates set by the European Commission. Conversion rates are based on the official rates. Percentage changes are for the last week. Divergence shows the ratio between the percentage difference between the actual market and the central rate for a currency, and the percentage difference between the actual market and the central rate for the D-Mark.

Source: European Central Bank. Last week's closing rates. Divergence calculated by Financial Times.

## POUND - DOLLAR

For central rates set by the European Commission. Conversion rates are based on the official rates. Percentage changes are for the last week. Divergence shows the ratio between the percentage difference between the actual market and the central rate for a currency, and the percentage difference between the actual market and the central rate for the D-Mark.

Source: European Central Bank. Last week's closing rates. Divergence calculated by Financial Times.

## FT LONDON INTERBANK FIXING

(11.00 a.m. Jul 5) 3 months US Dollars

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## FINANCIAL FUTURES AND OPTIONS

## LIFE LONG TERM FUTURES

Strike	Call	Put	Settlement
102	1.21	0.21	1.00
104	0.21	1.21	1.00
106	0.21	1.21	1.00
108	0.21	1.21	1.00
110	0.21	1.21	1.00
112	0.21	1.21	1.00
114	0.21	1.21	1.00
116	0.21	1.21	1.00
118	0.21	1.21	1.00
120	0.21	1.21	1.00

Estimated volume last, Call 3387 Put 3447  
Previous day's open, Call 3525 Put 3547

## LIFE LONG TERM FUTURES

Strike	Call	Put	Settlement
102	1.21	0.21	1.00
104	0.21	1.21	1.00
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## LIFE LONG TERM FUTURES



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## EUROPE

## Milan sluggish despite labour accord

SUMMER holidays in Europe, and the independence day holiday in the US were reflected in low turnover figures from bourses yesterday, writes Our Markets Staff.

MILAN surprised many observers by not performing as strongly as expected following the weekend agreement on wages. The Comit index closed up 2.77 at 540.63.

The labour accord raises hopes of a cut in interest rates in the near future, probably in the order of 50 basis points, analysts remarked.

However, in spite of this positive news, the overall mood continued to be dampened by Ferruzzi group shares with Montedison losing another 1.40 or 5.5 per cent to L680. The chairman of the Consob is due to testify today to parliament on the group's situation.

Telecommunications stocks,

## FT-SE Actuaries Share Indices

July 5		THE EUROPEAN SERIES							
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	
FT-SE Eurotrack 100	1195.82	1195.91	1197.82	1197.87	1197.12	1197.03	1196.88	1197.01	
FT-SE Eurotrack 200	1252.22	1252.94	1264.00	1263.26	1262.62	1261.48	1262.61	1263.51	
July 2		July 1		Jun 30		Jun 29		Jun 28	
FT-SE Eurotrack 100	1201.31	1213.21	1208.99	1207.97	1210.15	1212.15			
FT-SE Eurotrack 200	1259.18	1270.98	1266.14	1263.58	1265.02	1265.02			
Base value 1000 (200/1000) Highway: 100 - 1198.27; 200 - 1264.00; London: 100 - 1198.45; 200 - 1251.01									

which have been one of the strongest performing sectors in recent weeks, also eased on worries that privatisation might be delayed. Stet lost 1.40 to L3.610.

FRANKFURT eased in quiet trading, the DAX index sliding 5.84 to 1,892.17 as turnover fell from DM6.2bn to DM4.6bn and Siemens and Volkswagen came under pressure.

Siemens finished DM3.30 lower at DM612.50 after the

electrical major made downwards revisions to its 1992-93 sales and orders forecasts and said that earnings would be hit by the overall rise of the D-Mark against the dollar.

A large sell order, technical consolidation after recent strong gains and further developments in the inter-company strife over the departure of Mr Ignacio Lopez from GM to Volkswagen left VW DM4.50 lower at DM355.50.

Among second liners, Altana fell DM8.70 to DM506.20 as Dresdner launched a DM100m Eurobond issue for the company.

ZURICH consolidated, some investors selling chemicals for banks ahead of the banking sector's half-year results season. Dealers said that the pressure on chemicals was light as Ciba-Geigy bearers fell Sfr14 to Sfr897 and the SMI index fell 4.8 to 2,364.0.

UBS bearers made the strongest showing in the banking sector, rising Sfr18 to Sfr1134. Hoare Govett says in a review of European banks that there is considerable further upside before the banks even get close to the ratings which they enjoyed before they began their long period of underperformance in the mid-1980s.

PARIS drifted lower in an unenthusiastic session, the

CAC-40 index losing 15.72 to 1,925.44. Turnover was also low at FF1.8bn.

Rhone-Poulenc, which announced last week a four-for-one share split next Monday, and yesterday set a price of FF563 for the sale of its 35 per cent stake of Roussel Uclaf, lost FF14 to FF571.

MADRID's turnover fell from Pta16.5bn to Pta9.3bn as the general index closed 1.97 lower at 257.42. Banesto falling Pta80 to Pta2,155 as James Capel described it as "at best a hold".

AMSTERDAM saw a good gain in KLM, up Fl 1.00 to Fl27.10 but otherwise the market was negative and the CBS Tendency index finished off 0.2 at 112.3.

HELSINKI rose on strength in Nokia, up Fm6 at Fm191, together with low money market rates. The shares have been helped higher by news last week that it was to increase the size of an international share placement. The Hex index gained 2.62 per cent to close at 1,204.0.

VIENNA fell by 1.7 per cent but volume was reported low as the ATX index fell 14.55 to 828.45.

TEL AVIV, down 1.4 per cent, lost most of Sunday's gains in a late sell-off as the Mishnam blue chip index lost 2.78 to 197.17 in active turnover of Shk226m.

WARSAW shot up again, this time by 8.9 per cent as the WIG passed the 4,000 barrier for the first time to close at 4,005.1. Turnover was high at 478.1bn zloty (\$38m).

ISTANBUL was depressed by weekend violence in central Anatolia where 38 people were killed and the composite index lost 97.7 to 11,697.

CANADA

TORONTO slipped back by midday on profit-taking in the oil and gas sector. Brokers commented that there was concern that Iraq will reach agreement with the UN to start selling oil on the world markets again after facing long-term sanctions.

The TSE-300 slipped 6.56 to 3,991.16 in turnover of C\$155.2m.

Wall Street was closed for Independence Day.

## ASIA PACIFIC

## New Zealand closes at a new three-year high

## Tokyo

THE Nikkei average posted a marginal gain on the lowest volume since January 18 as investors remained inactive due to the two-day Bank of Japan branch managers' meeting, which ends today, and the Tokyo G7 summit, writes Emaiko Terazono in Tokyo.

The 225-issue average appreciated just 1.60 to 19,623.06 after wavering between 19,545.45 and 19,676.07.

Volume fell to 150m shares from 226m. Declines led advances by 576 to 402, with 169 issues unchanged. The Topix index of all first section stocks dipped 12.00 to 1,583.42, but in London the ISE/Nikkei 50 index put on 1.21 at 1,200.95.

Many traders expect investors to refrain from building positions ahead of the general election on July 15. However, Mr Yasuo Ueki at Nikko Securities said the current lull in the market resembled the situation in January this year, when share prices jumped on active buying after a few weeks of low trading volume.

Issues closely linked with East Japan Railway, the state-owned regional railway company which officially applied for listing on the Tokyo Stock Exchange yesterday, were mixed. Market participants hope that the JR East shares will be a catalyst for the equity market, by attracting the interest of individual investors.

Nippon Signal, a leading railway signal maker, rose Y20 to Y1,590, but Kyosan Electric, another signal manufacturer, receded Y10 to Y1,180.

Nikkatsu, the movie producer which filed for court protection under the bankruptcy law yesterday, ended at an offered price of Y99. The company is scheduled to be delisted on October 2.

Meanwhile, Shionogi, the drug maker which will replace Nikkatsu as a Nikkei 225 component stock, became the day's most active issue, firming Y10 to Y1,060 on continued buying orders.

Janome Sewing Machine dropped Y31 to Y390. Reports

that a former executive was seeking Y120bn in damages from Janome's board members for the company's massive debts prompted selling.

Mitsubishi Motors declined Y6 to Y754 as Chrysler, the US car maker, was poised to release its 2.72 per cent stake in the company. Other car shares were firm on the weaker yen, with Nissan Motor up Y11 to Y695.

In Osaka, the OSE average slipped 57.15 to 21,706.08 in volume of 16m shares.

## Roundup

PROFIT-TAKING was much in evidence among the Pacific Rim's markets yesterday.

NEW ZEALAND accelerated to a new three-year closing high, assisted by a robust per-

formance by Telecom, 14 cents ahead at NZ\$3.25, and a further easing in interest rates. The NZSE-40 index moved forward 16.46 to 1,715.52 in high turnover of NZ\$33.2m.

However, Fletcher Challenge and Carter Holt Harvey both declined on profit-taking. Fletcher dipping 3 cents to NZ\$2.68 and CHH easing a cent to NZ\$2.96.

HONG KONG fell back at the close as early gains were erased by profit-taking, triggered by news that the first day of the Sino-British talks had ended inconclusively.

The Hang Seng index lost a net 12.52 at 7,205.41, having risen by more than 120 points earlier in the day on news that

Mr Douglas Hurd, the UK foreign secretary, is to visit China to hold talks on Hong Kong's political reforms.

Turnover stood at HK\$4,060m against HK\$5,100m on Friday. SINGAPORE rose on selective buying interest in Malaysian shares traded over the counter.

The Straits Times Industrial index gained 7.69 at 1,855.92. Brokers said a report that forecasts of 1993 and 1994 corporate earnings had been revised upwards by analysts also underpinned the market. Volume came to 129.22m shares.

SEOUL saw buying focused on financial shares and large manufacturing companies. The composite index ended 4.48 higher at 752.78 in turnover of Won298.5m.

News that Dong-Ah Construction would sign joint-venture deals in China worth some \$3bn helped to lift construction stocks. Dong-Ah closed the day's limit up, appreciating Won1,000 to Won2,000.

TAIWAN reversed an early 50-point gain, the weighted index finishing 9.91 lower at 3,907.35. Turnover totalled T\$11.9bn.

Early rises were triggered by unconfirmed reports that the Formosa Plastics group was about to announce a \$7.5bn petrochemicals project. Formosa rose 50 cents to T\$41.30.

MANILA slipped back as investors took profits on selected blue chips. The composite index dipped 4.46 to 1,579.51 in turnover down to 263.7m pesos.

AUSTRALIA featured gold stocks in an otherwise subdued session, the gold shares index strengthening 50.2 to 2,154.2 while the All Ordinaries index lost 3.0 to 1,765.9. Turnover amounted to A\$311.8m.

SOUTH AFRICA

REVERSING a weak start, shares ended stronger across the board helped by a rise in the bullion price. The gold index added 25 at 2,017. The industrial and overall indices both gained 26 at 4,701 and 4,173 respectively.

## Muted response to Buba rate cut

By William Cochrane

Poor economic news from the US, political uncertainty in Japan, and a weak response by senior European bourses to the first Bundesbank key interest rate cuts in more than two months, restricted the FT-Actuaries World Index to a token gain, of 0.1 per cent in local currency terms, last week.

On Wall Street, the Dow was flat in advance of the week's economic data, beat a minor tactical retreat on Thursday's drop in the NAPM index of industrial activity, and tumbled after Friday's rise in the national unemployment rate. The losses in equities, however, were restrained by an improvement in the domestic bond market.

Japan's equity market, similarly, started with a recovery as the ruling Liberal Democratic party showed resilience in municipal elections in Tokyo. However, after that it faltered, fluctuated and faltered again on a bribery scandal in the construction industry, and renewed political uncertainty ahead of the Japanese general election in 13 days' time.

The Bundesbank rate cuts were the first since April 22. Bourses had anticipated them, although 50 basis points off the discount rate, and a 25-point cut in the Lombard, was more than most analysts had expected.

Unfortunately, although a number of other European central banks cut their rates too, the depth of the German discount rate cut rebounded against equity markets as economists decided that the Bundesbank was now unlikely to come back with another rate cut until September.

The most interesting performances last week were put in by Belgium and the Nordic bloc in Europe, and by the Pacific markets excluding Japan.

After peaking in April, Belgium suffered along with other strong currency markets as the Bundesbank's interest rate policies were hamstrung by the costs of integrating eastern Germany and its wariness of domestic inflation. However, says Mr Rachael Rowe of Kleinwort Benson, Belgium delivered an outstanding performance in June as two domestic interest rate cuts in as many weeks drove the market to an all-time high.

The next Bundesbank rate reduction is not expected until

after the summer recess," says Mr Rowe, "but the Belgian desire to reduce rates in concert with the Dutch should drive the market higher".

Finland was the outstanding performer of the week with an 8.6 per cent gain, taking its local currency appreciation to 46.3 per cent this year. Helsinki was the prime mover in a Nordic bloc rise of 2.5 per cent; but Hoare Govett notes that the market was not permanently on the upgrade, falling 8.8 per cent during the month to June 25 and underperforming continental Europe by 3.2 per cent.

Performance around the Pacific Rim has been taken almost for granted in the past quarter, as fund managers have tried to escape from the grinding poverty of US equity returns, the slowdown in Japan and the fear that Europe had seen all of its gains in virtually the first three months of 1993.

But Australia, which has been lagging behind, came close to the front of the pack as the gold bullion price put on another spurt and gold shares rose 17.8 per cent.

## MARKETS IN PERSPECTIVE

		% change in local currency			% change in US \$		
		1 Week	4 Weeks	1 Year	Start of 1993	Start of 1993	Start of 1993
Australia	1.26	+4.95	-5.82	+9.22	+4.50	+4.05	
Belgium	+2.34	+8.98	+12.89	+16.44	+11.57	+11.09	
Denmark	+1.78	+7.38	-0.63	+21.49	+17.29	+16.79	
Finland	+8.61	+2.97	+84.57	+46.29	+35.41	+34.56	
France	-0.36	+4.33	+4.84	+7.13	+3.55	+3.11	
Germany	+0.42	+3.19	-4.43	+10.31	+5.80	+5.34	
Ireland	+3.57	+4.45	+26.18	+35.26	+20.32	+19.80	
Italy	+1.44	+4.44	+35.81	+30.44	+25.16	+24.62	
Netherlands	+0.28	+3.82	+13.78	+15.01	+10.34	+9.86	
Norway	+2.18	+3.82	+10.23	+16.88	+12.97	+12.48	
Spain	-0.04	-0.83	+12.25	+21.33	+7.64	+7.38	
Sweden	+1.75	-0.24	+21.56	+11.41	+2.48	+2.04	
Switzerland	+0.51	+3.57	+25.16	+11.57	+12.69	+12.20	
UK	-0.81	+1.01	+17.23	+2.09	+2.09	+1.65	
EUROPE	-0.02	+2.81	+12.87	+8.93	+8.07	+7.61	
Australia	+3.57	+1.03	+1.67	+10.65	+8.05	+7.58	
Hong Kong	+2.64	+0.40	+1.37	+31.59	+32.09	+31.25	
Japan	+0.08	-4.77	+23.94	+19.91	+38.25	+37.66	
Malaysia	+3.52	-1.46	+22.08	+25.46	+28.03	+27.48	
New Zealand	+2.24	+2.24	+9.48	+12.50	+19.38	+18.92	
Singapore	+2.97	-2.46	+13.78	+18.83	+18.60	+18.09	
Canada	-0.99	+1.25	+9.08	+12.58	+11.61	+11.14	
USA	-0.21	+8.00	+12.48	+2.48	+2.48	+2.48	
Mexico	+1.99	+3.53	+1.16	-8.49	-8.25	-8.64	
South Africa	+2.98	+5.52	+13.66	+33.03	+40.55	+39.95	
WORLD INDEX	+0.08	-1.16	+13.70	+7.78	+13.74	+13.27	

Based on July 2nd 1993. Copyright: The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited.

## FT-ACTUARIES WORLD INDICES QUARTERLY VALUATION

The market capitalisation of the national and regional markets of the FT-Actuaries World Index as at JUNE 30, 1993 are expressed below in millions of US dollars and as a percentage of the World Index. Similar figures are provided for the preceding quarter. The percentage change for each dollar index value since the end of the calendar year is also provided.

NATIONAL AND REGIONAL MARKETS Figures in parentheses show number of lines	Market capitalisation as at JUNE 30, 1993 (\$m)	% of World Index	Market capitalisation as at MARCH 31, 1993 (\$m)	% of World Index	% change in \$ index since DECEMBER 31, 1992
Australia (68)	103396.7	1.25	107176.6	1.37	+5.27
Austria (18)	10354.4	0.12	9861.5	0.13	+4.79
Belgium (42)	54451.8	0.66	54425.1	0.72	+10.13
Canada (108)	141914.2	1.71	138258.3	1.74	+10.55
Denmark (23)	26851.3	0.32	24917.5	0.32	+17.26
Finland (23)	11782.7	0.14	9442.2	0.12	+34.13
France (97)	252083.3	3.04	270100.3	3.45	+4.18
Germany (62)	252256.8	3.04	264841.2	3.38	+4.54
Hong Kong (35)	143699.5	1.70	124357.7	1.59	+23.51
Ireland (19)	10354.1	0.12	10155.8	0.13	+19.38
Italy (72)	95556.4	1.15	77188.3	0.98	+23.22
Japan (470)	255926.9	30.81	2167381.8	27.65	+39.73
Malaysia (68)	51205.9	0.62	44201.7	0.56	+24.55
Mexico (19)	42058.0	0.51	45162.7	0.58	-6.83
Netherlands (24)	123710.0	1.49	124384.7	1.59	+10.10
New Zealand (13)	12141.3	0.15	11454.1	0.15	+11.05
Norway (22)	6736.1	0.08	6853.1	0.09	+11.09
Singapore (38)	28871.6	0.35	29408.8	0.32	+17.05
South Africa (60)	78274.5	0.96	70124.0	0.89	+34.30
Spain (46)	89793.4	1.08	72207.3	0.92	+7.48
Sweden (38)	82477.3	0.75	58120.0	0.74	+19.90
Switzerland (22)	186713.1	2.01	152253.0	1.84	+12.48
United Kingdom (219)	789153.9	9.48	772938.1	9.96	+2.09
USA (519)	3210116.9	38.70	3198720.3	40.79	+3.47
Europe (761)	1928984.5	23.26	1909694.2	24.37	+5.78
Nordic (11)	107547.4	1.30	99795.6	1.47	+8.77
Pacific Basin (713)	2692341.0	34.87	243866.1	31.54	+35.56
Asia-Pacific (1326)	4901326.5	59.41	4389766.3	56.00	+32.00
North Americas (627)	3352031.0	40.41	333278.5	42.50	+3.76
Europe Ex. UK (542)	1142930.6	13.78	1139758.1	14.52	+4.77
Pacific Ex. Japan (243)	338414.1	4.08	312464.3	3.94	+16.80
World Ex. US (509)	5094572.2	61.20	4847000.0	62.06	+52.06
World Ex. UK (1990)	7598335.1	90.52	7048007.4	90.14	+15.54
World Ex. So. Af. (2119)	8215414.5	99.14	7677821.5	99.11	+13.96
World Ex. Japan (1709)	5738762.1	69.09	5670383.8	72.35	+15.46
The World Index (2179)	8294889.0	100.00	7837745.5	100.00	+14.13

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